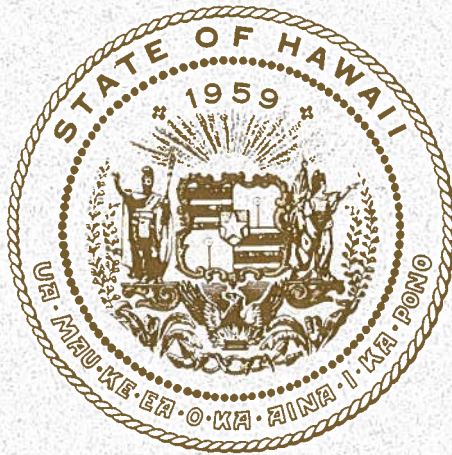
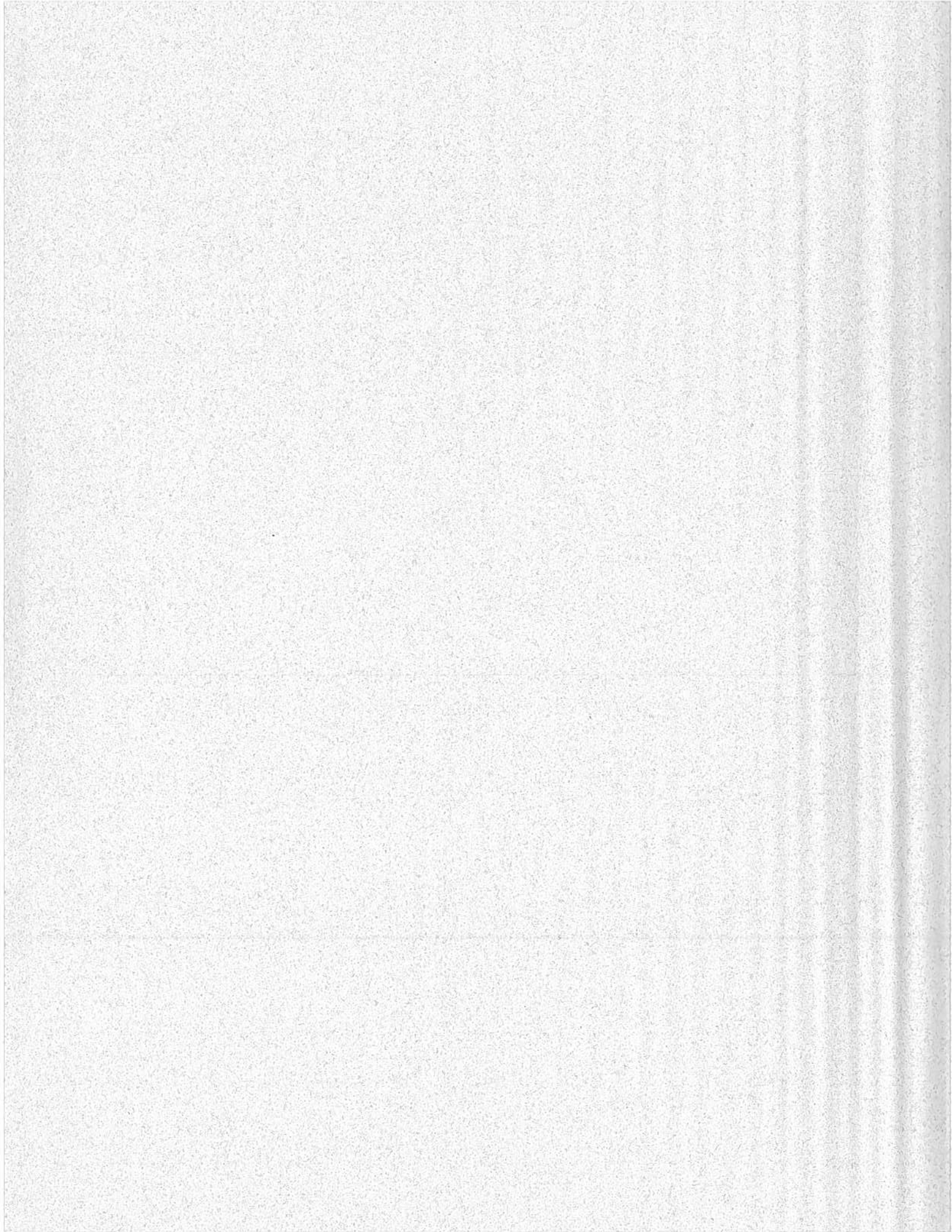


# DEPARTMENT OF DEFENSE



## ANNUAL REPORT Fiscal Year 2002

Maj. Gen. Edward L. Correa Jr.  
Adjutant General





*Dear Governor Lingle:*

*It is my pleasure to forward to you our Annual Report for State Fiscal Year 2002. The report details our mission and accomplishments over the past year and provides an overview of the important federal and state missions performed by the men and women of the State of Hawaii, Department of Defense.*

*Soldiers and airmen from the Hawaii National Guard sprang into action on September 11, 2001 and have played a vital role in protecting our homeland as well as answering the call to active duty to fight overseas in the war against terrorism.*

*State Civil Defense has been at the forefront of anti-terrorism planning and is the key coordinator for all of Hawaii's anti-terrorism efforts. Many of the programs developed here in Hawaii have been used as the model for other states to follow.*

*The Office of Veterans Services is the lead agency for activities related to the 50th Anniversary of the Korean War and is the focal point for more than 100,000 veterans who call Hawaii home.*

*The Youth CHalleNGe Academy has been recognized as the best program of its kind in the nation and continues to implement innovative ways of improving the lives of Hawaii's at-risk teens.*

*I am very proud of the work we have done, but we can never let down our guard and the entire State Department of Defense team stands ready to protect the lives and property of the people of Hawaii.*

*Sincerely,*

A handwritten signature in cursive script that reads "Edward L. Correa, Jr.".

*Edward L. Correa, Jr.  
Major General, Hawaii  
Army National Guard  
Adjutant General*

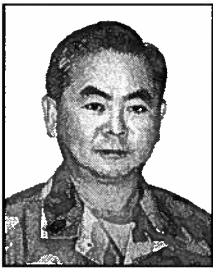
**SECURITY BLANKET**—  
*Sgt. Margaret A.R. Lathrop, from HHC, 29th Support Battalion, is one of the Hawaii Army National Guard soldiers placed on State Active Duty to augment Honolulu Airport security, Sept 11, 2001*  
 Master Sgt. Stephen M. Lum photo



## Department of Defense



*Maj. Gen. Edward L. Correa Jr.*



*State Command Sgt. Maj. Vernon A. Nakasone*

### Organization

The State Department of Defense is made up of:

- Hawaii Army National Guard
- Hawaii Air National Guard
- State Civil Defense
- Office of Veterans Services
- Hawaii National Guard Youth CHalleNGe Academy

### Mission

The mission of the State of Hawaii Department of Defense, which includes the Hawaii National Guard (HING) and State Civil Defense (SCD), is to assist authorities in providing for the safety, welfare, and defense of the people of Hawaii. The department maintains its readiness to respond to the needs of the people in the event of disasters, either natural or human-caused.

The Office of Veterans Services (OVS) serves as the single point of contact in

the state government for veterans' services, policies, and programs. The OVS also oversees the construction and administration of the Hawaii State Veterans Cemetery.

The Hawaii National Guard Youth CHalleNGe Academy provides youths at risk with an opportunity to complete their high school education while learning discipline and life-coping skills.

### Personnel

The Department of Defense represents a varied mixture of federal, state, Active Guard/Reserve, and drill-status National Guard members. This force totals more than 5,700.

- 237 state employees,
- 358 Active Guard/Reserve\*
- 1,025 federal technicians<sup>1</sup>
- 4,462 drill-status Army and Air National Guard members.

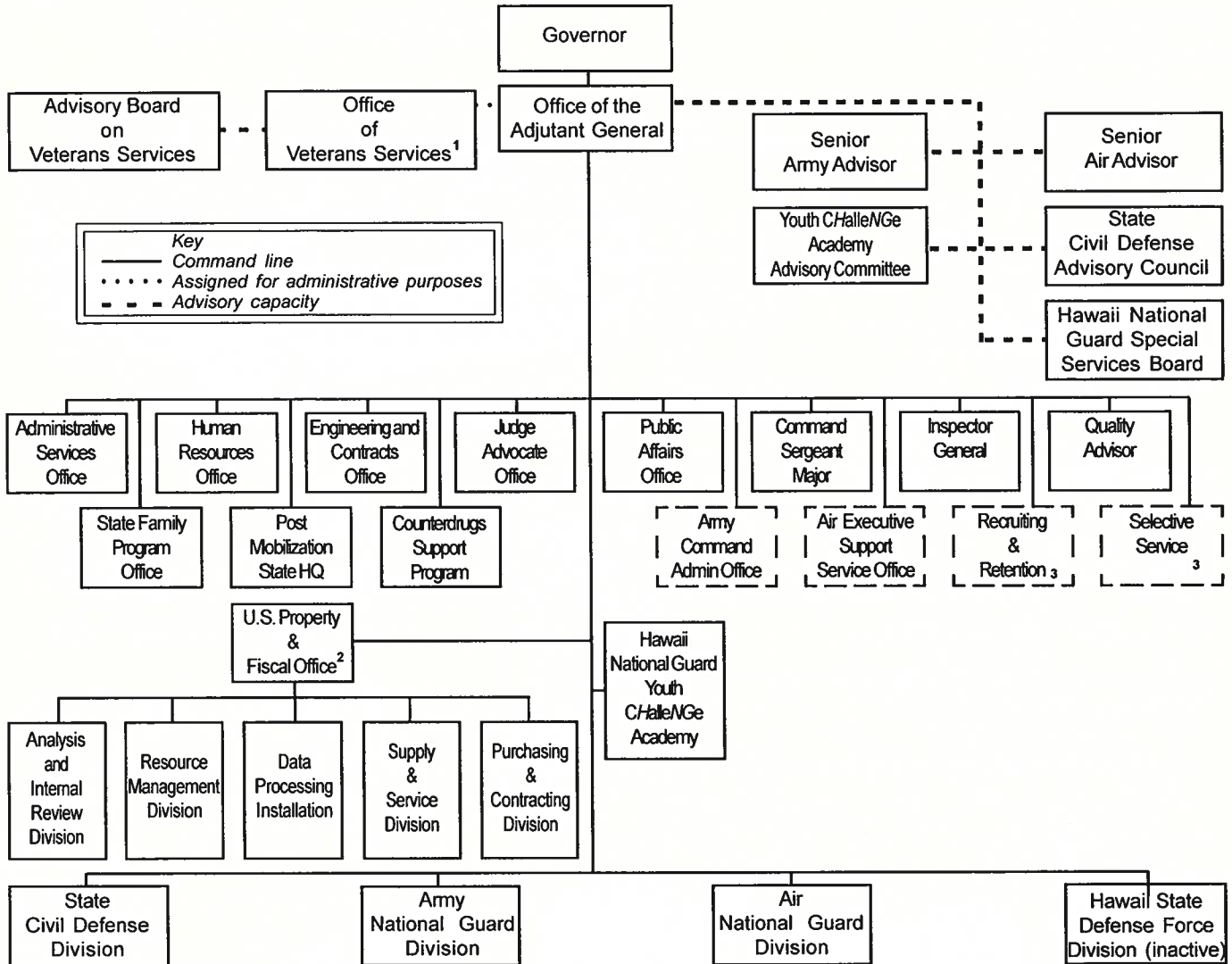
\* No double counted as drill-status

<sup>1</sup> Some federal technicians are drill-status and some are not

### Adjutant General and Staff

Adjutant General and State Civil Defense Director ..... Maj. Gen. Edward L. Correa Jr.  
 Deputy Adjutant General ..... Brig. Gen. Clarence M. Agena  
 Senior Advisor, Army Advisory Group ..... Vacant  
 Senior Advisor, Air Advisory Group ..... Lt. Col. Frank Tantsis  
 Chair, State Civil Defense Advisory Group ..... Reuben Yoshida  
 Administrative Services Officer ..... James Y. Toyama  
 U.S. Property & Fiscal Officer ..... Col. Michael E. Rawlins  
 Human Resources Officer ..... Col. Joseph J. Chaves  
 Engineering Officer ..... Capt. Neal S. Mitsuyoshi  
 Staff Judge Advocate Officer ..... Lt. Col. Donald G. McKinney

Military Public Affairs Officer ..... Maj. Charles J. Anthony  
 Senior Enlisted Advisor ..... Command Sgt. Maj. Vernon A. Nakasone  
 Inspector General ..... Lt. Col. Frederick E. Johnson  
 Quality Advisor ..... Lt. Col. Fred F. Fogel  
 State Family Program Coordinator ..... Lt. Col. Martha N. Wong  
 Army National Guard Commander ..... Brig. Gen. Clarence M. Agena  
 Air National Guard Commander ..... Brig. Gen. Myron N. Dobashi  
 State Civil Defense Vice Director ..... Edward T. Teixeira  
 Office of Veterans Services Director ..... Brig. Gen. (R) Irwin K. Cockett  
 Youth CHalleNGe Academy Director ..... Wallace Mitsui



<sup>1</sup> Office of Veterans Services is assigned to the Department of Defense for administrative purposes (Section 26-21, Hawaii Revised Statutes).

<sup>2</sup> U.S. Property & Fiscal Office serves dual roles as the National Guard Bureau representative.

<sup>3</sup> Army Guard positions authorized in Hawaii Army National Guard Table of Distribution and Allowances and Air Guard positions authorized in the Hawaii Air National Guard Unit Manpower Document. However, both staffs have responsibility to provide direct update to the adjutant general.



**ALL SMILES** — Maj. Charles J. Anthony, 2002 Governor's Manager of the Year, poses with Gov. Benjamin J. Cayetano, Maj. Gen. Edward L. Correa Jr. and David Carey. Master Sgt. Stephen M. Lum photo

**Summary of Expenditures**

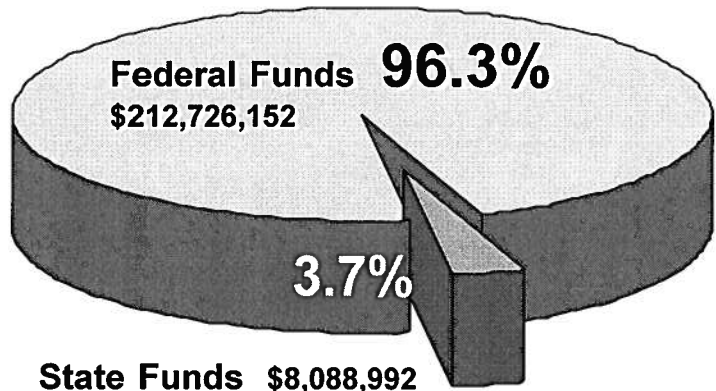
*Federal Funds Obligated*

Hawaii Army National Guard .....	\$86,176,553
Hawaii Air National Guard .....	126,549,599
<b>Total .....</b>	<b>\$212,726,152</b>

*State Expenditures*

Hawaii Army National Guard .....	\$1,621,160
Hawaii Air National Guard .....	7196,826
State Civil Defense .....	1,046,612
Major Disaster .....	62,735
Departmental Administration .....	3,364,240
Office of Veterans Services .....	1,197,419
<b>Total .....</b>	<b>\$8,088,992</b>
<b>Grand Total .....</b>	<b>\$220,815,144</b>

**Departmental Budget**



**Tax revenue to State of Hawaii**

*Federal contribution*

	<i>Army</i>	<i>Air</i>	<i>Total</i>
Civilian payroll .....	\$19,965,806	\$43,608,344	\$63,574,150
Military payroll .....	35,710,717	25,303,769	61,014,486
Supplies, construction, equipment, fuel, travel .....	30,500,030	58,637,486	88,137,516
<b>Total federal contribution .....</b>	<b>\$86,176,553</b>	<b>\$126,549,599</b>	<b>\$212,726,152</b>

*Tax revenue generated for state from federal government*

Sales Tax (General Excise Tax - 4 1/2%) .....	\$ 979,585	\$1,574,224	\$2,553,809
State of Hawaii Income Tax .....	2,839,502	4,336,528	7,176,030
<b>Total tax benefit to State of Hawaii .....</b>	<b>\$3,819,087</b>	<b>\$5,910,752</b>	<b>\$9,729,839</b>

**SITUATION ASSESSMENT**

— Tech. Sgt. John Lacio and Maj. Courtney Vares-Lum, from the 93rd Civil Support Team (Weapons of Mass Destruction), Hawaii National Guard, discuss suspected chemical threats during a bioterrorism exercise at the Aloha Bowl Stadium. Master Sgt. Val Gempis photo





**HOT STUFF**— Hawaii Army National Guard's new UH-60L Blackhawks rolls from the production line to over the molten fire of Hawaii's Kilauea volcano. Sikorsky Aircraft Corp. photo

## Hawaii Army National Guard

### Mission

The Hawaii Army National Guard's (HIARNG) federal mission is to serve as an integral component of the Total Army by providing fully manned, operationally ready, and well-equipped units that can respond to any national contingency ranging from war and peacekeeping missions to nation-building operations. The state mission of the HIARNG is to provide a highly effective, professional, and organized force capable of supporting and assisting civilian authorities in response to natural disasters, human-caused crises, or the unique needs of the state and its communities.

### Personnel

As of June 30, 2002, the assigned strength of the HIARNG was 2,914: 2,257 citizen-soldiers on Oahu, 382 on the island of Hawaii, 110 on Kauai, 120 on Maui, 13 on Molokai, 5 on Lanai, and 26 currently on tours in the continental United States.

### Organization

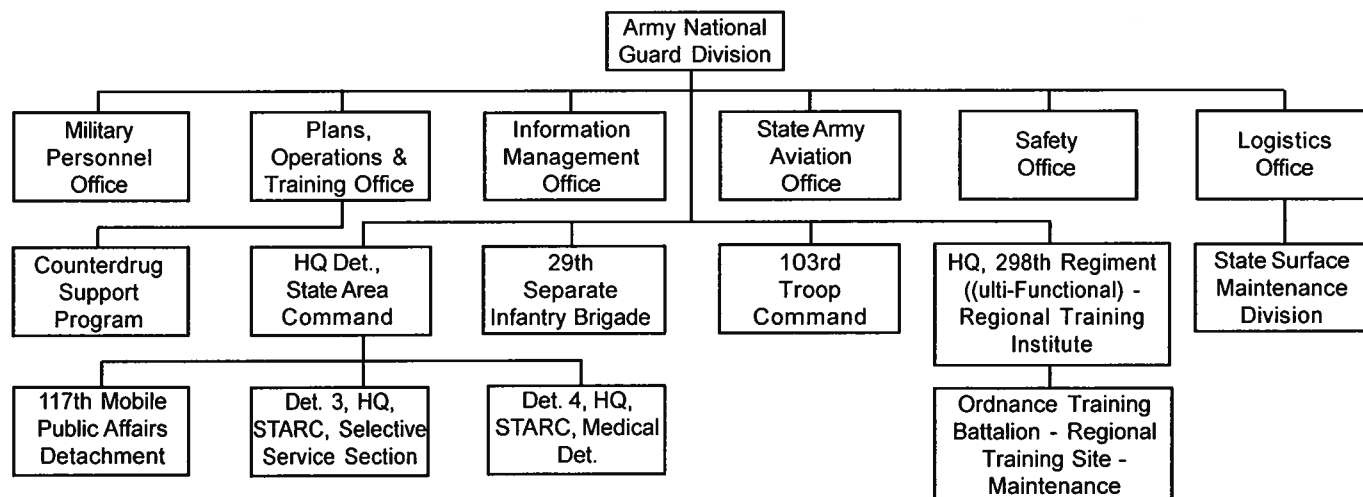
The HIARNG, commanded by Brig. Gen. Clarence M. Agena, is composed of a Headquarters, State Area Command (HQ STARC), and three major commands: the 29th Separate Infantry Brigade; the 103rd Troop Command; and, the 298th Regiment-Multifunctional, Regional Training Institute. Hawaii Army National Guard units and installations are located in communities on the islands of Hawaii, Maui, Oahu, Molokai, and Kauai.

### Headquarters, State Area Command

The HIARNG headquarters is HQ STARC. The headquarters consists of primary staff offices which are responsible for establishing command directives and guidance in the functional areas of military personnel (to include recruiting and retention); plans, operations, and training; logistics; surface maintenance; Army aviation; facility management; information management; and, safety and occupational health. The 117th



*Brig. Gen.  
Clarence M.  
Agena*



Mobile Public Affairs Detachment, the 93rd Civil Support Team (Weapons of Mass Destruction), and the Army National Guard component of the Headquarters, United States Army, Pacific (Army Service Component Command) are administratively attached to HQ STARC. The command and control functions and services provided by HQ STARC are at an organizational level and support the three HIARNG major commands and their subordinate units across the state.

**29th Separate Infantry Brigade (SIB)**

The 29th SIB is the largest unit in the HIARNG. The brigade has been one of the nation's 15 enhanced readiness brigades since 1995. This distinction means that the 29th SIB must be trained and equipped to deploy within 90 days of a federal call-up. Commanded by Brig. Gen. Glen I. Sakagawa, the brigade has become a truly pan-Pacific brigade with units located on the islands of Hawaii, Maui, Oahu, Molokai, and Kauai; in the states of California, Minnesota, and Oregon; and, on the Pacific islands of American Samoa and Guam.

The brigade consists of units that span the State of Hawaii. Its Headquarters and Headquarters Company, 229th Military Intelligence Company, and 29th Support Battalion are located on Oahu at its Kalaeloa facilities. The majority of the 227th Engineer Company's heavy

engineering equipment, which is so vital in war and during times of natural disaster, is located in the HIARNG's Pearl City complex on Oahu. A combat engineering detachment is situated in the community of Keaau on the island of Hawaii. The brigade's 1st Battalion, 487th Field Artillery is in Wahiawa.

The units of the brigade's 2nd Battalion, 299th Infantry, are strategically located in communities throughout the state. The battalion's Headquarters and Headquarters Company is located in Hilo, Hawaii, with a scout platoon detached to Kaunakakai, Molokai. The bulk of the battalion's Company A is located on Kauai in Kapaa, with a detachment in Hanapepe. Company B of the battalion is similarly split between the communities of Kealakekua and Honokaa on the island of Hawaii. Companies C and D are located in Kahului, Maui, and Wahiawa, Oahu, respectively.

Upon federal mobilization, the brigade's strength would increase as it is augmented by the 1st Battalion, 184th Infantry of the California Army National Guard (ARNG); the 100th Battalion, 442nd Infantry of the U.S. Army Reserves (with units from the islands of Oahu, Guam, and American Samoa); Troop F, 82nd Cavalry (Ground) of the Oregon ARNG; and, Battery E, 216th Air Defense Artillery of the Minnesota ARNG.



*Brig. Gen.  
Glen I. Sakagawa*



*Command  
Sgt. Maj.  
Wendell Hatami*





**ACTIVE DUTY SUPPORT –**  
*Hawaii Army National Guard's CH-47D Chinooks fly 2nd Battalion, 3rd Marines, on an Air/Ground Force Task mission from Schofield Barracks to Bellows Air Force Station. Company C, 193rd Aviation aircrews also sling-loaded hummers from Marine Corps Base Hawaii to Bellows AFS in April.*

*Capt. Joseph Laurel photo*

### 103rd Troop Command

The 103rd Troop Command is commanded by Col. Richard S.W. Young and is located at the Waiawa Armory in Pearl City. The mission of the 103rd is to serve as a command and control headquarters for separate units of the HIARNG. The organizations assigned to the 103rd include a medium lift helicopter company (CH-47D Chinooks), an aviation intermediate maintenance company (AVIM), a combat support helicopter company (UH-60L Blackhawk), a counterdrug reconnaissance air intrastate detachment (OH-58A Kiowa observation helicopter), a personnel services detachment, an engineer detachment, a firefighting team, a rear operations cell for the rear area center of the 25th Infantry Division (Light), and the 111th Army Band.

Company C, 193rd Aviation, stationed at Wheeler Army Airfield, has 14 CH-47D Chinook medium lift helicopters that can be used to transport personnel and cargo. The Chinook is capable of transporting up to 30 passengers and an additional 10,000 pounds of cargo at one time. The capability of the CH-47Ds to transport personnel and cargo to virtually any place within the state adds a significant resource during emergencies or natural disasters.

Company B, 193rd Aviation, also

stationed at Wheeler Army Airfield, is an intermediate maintenance unit that provides responsive aircraft maintenance support to the Hawaii Guard and to the active Army.

Detachments are also located in Hilo, Hawaii, and Salt Lake City, Utah. Company B performs intermediate and unit level aircraft maintenance support to the active Army's 25th Infantry Division (Light) and the 45th Corps Support Group (Forward) on a full-time basis. This unique relationship with the active Army, combined with the outstanding maintenance service performed by the assigned technicians, has established a reputation for excellence that is recognized nationwide.

Two aviation units are stationed at General Lyman Field (Hilo Airport) on the island of Hawaii. Company D, 1st Battalion, 207th Combat Support Aviation Battalion, has eight UH-60L Blackhawk helicopters. The Blackhawk is capable of transporting up to 10 personnel at one time and can also transport cargo internally or externally. A newly constructed maintenance hangar is adjacent to the existing facility to accommodate the unit.

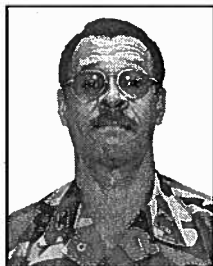
The second aviation unit is the counterdrug Reconnaissance Air Intrastate Detachment (RAID). It is



*Col. Richard S.W. Young*



*Command Sgt. Maj. Bert Yanagida*



Col. John R. Penebacker

authorized three OH-58A Kiowa observation helicopters specifically configured for counterdrug aerial surveillance and night operations. These helicopters and crews routinely provide law enforcement agencies statewide with marijuana eradication support.

The 297th Engineer Firefighting Team, is administratively attached to the 298th Engineer Detachment. Equipped with a firefighting truck, the team was activated on Oct. 1, 1999, and is stationed at Wheeler Army Airfield.



Command Sgt. Maj. Orlin Antolin

**298th Regiment-Multifunctional, Regional Training Institute (RTI)**

The 298th Regiment-Multifunctional, RTI, is commanded by Col. John R. Penebacker. The regimental headquarters and the 1st and 2nd Battalions are located at Bellows Air Force Station in Waimanalo, and the Ordnance Training Battalion (OTB) is located at the Regional Training Site Maintenance (RTSM) in Pearl City.

The regiment is an extension of the Training and Doctrine Command's (TRADOC) Total Army School System. The battalions provide training primarily for HIARNG, U.S. Army Reserve (USAR) and active Army soldiers from the Pacific region. The training of active duty soldiers at the RTI and OTB saves the active component units in the Pacific region valuable training dollars.

**NAVAL RECON**  
— 93rd Civil Support Team reconnaissance personnel probe the laundry room of the U.S.S. Hopper for traces of contaminants during a training exercise at the Pearl Harbor docks.

Master Sgt. Stephen M. Lum photo



**Plans, Operations, and Military Support Office (POMSO)**

In fiscal year 2002, Hawaii National Guard personnel were activated to provide increased security and force protection measures following the World Trade Center and Pentagon terrorist attacks.

POMSO worked in close coordination with the Federal Aviation Administration, Transportation Security Agency, and State Department of Transportation coordinators to provide National Guard personnel as armed guards supporting the increased airport screening procedures. The elevated force protection measures also required the activation of National Guard members for protection of armories and other vulnerable facilities.

The alarming events of Sept. 11 caused the state to conduct numerous anti-terrorism planning and exercise initiatives. POMSO has been a key proponent in all state activities involving prevention and response to terrorist events.

POMSO also coordinated military support to civil authority support for the National Football League's Pro Bowl at Aloha Stadium (Feb. 9, 2002); the Governor's Disaster Readiness Exposition at the Convention Center (Feb. 22-24, 2002); and CH-47D Chinook assistance with brush fires on Schofield Barracks.

**93rd Civil Support Team (CST)**

The 93rd CST is fully operational having received its DOD certification in April 2002. The team continues to conduct exercises with state and county civil defense teams and local emergency first responders.

**Counterdrug Support Program**

The Counterdrug Support Program is a joint Hawaii Army National Guard and Hawaii Air National Guard effort. During the year, the program provided numerous support missions for law enforcement agencies (LEA) to interdict



**OPERATION PIPELINE GOING DOWN –** Federal agents move Maui drug ring detainees from a Hawaii National Guard CH-47D Chinook helicopter to unmarked vans headed for Honolulu. The suspects were arrested during Operation PIPELINE. The Chinook was flown by Company C, 193rd Aviation air crews. Master Sgt. Stephen M. Lum photo

and disrupt organized drug organizations. Active augmentation of the Hawaii High Intensity Drug Trafficking Area (H-HIDTA) has been instrumental in detecting international and domestic drug trafficking. Community-based programs are intended to provide training to parents and youths to increase drug awareness, education and prevention.

Fiscal year 2002 President’s Budget for the Counterdrug Support Program was \$1,097,000 with a Congressional addition of \$2,600,000. This budget attributed to the support of 31 CBO and schools and 12 LEA. Total statistics for this fiscal year (as of July 31, 2002) are as follows:

<b>Drug Seizures</b>	
Marijuana cultivated (plants) .....	292,812
Street value .....	\$292,812,000
Marijuana processed .....	60 lbs.
Street value .....	\$350,000
<b>Miscellaneous Other Drugs (Cocaine, Methamphetamine, Heroin, Ecstasy, etc.)</b>	
Total lbs. ....	1,150
Street value .....	\$6,691,000
<b>Total Arrests .....</b>	<b>558</b>
<b>Total Vehicle Seizures .....</b>	<b>26</b>

Total Weapon Seizures .....	57
Total Miscellaneous Property Seized (real estate, personal assets) .....	\$895,000
Total Currency Seizures .....	\$1,190,000

**Highlights and significant events, training, and missions**

In 2002, 103rd Troop Command was involved with one of the largest Army aviation exercises in Hawaii’s history. Operation PACIFIC LIFT, headed by the 3rd Brigade, 25th Infantry Division (Light), was the culmination of a year’s worth of training, planning, and the focus of every drill weekend for the 103rd. Company C, 193rd Aviation, flew 10 CH-47 Chinook helicopters, a feat praised by all involved. The team, made up of the combined resources of 12 reserve and active units from the Army and Air Force, lifted 500 troops and 40 equipment sling loads over a 72-hour period.

The Sept. 11, 2001, attack on New York City’s World Trade Center and the Pentagon generated a number of challenging missions in its aftermath for the entire nation.

The 29th Separate Infantry Brigade’s



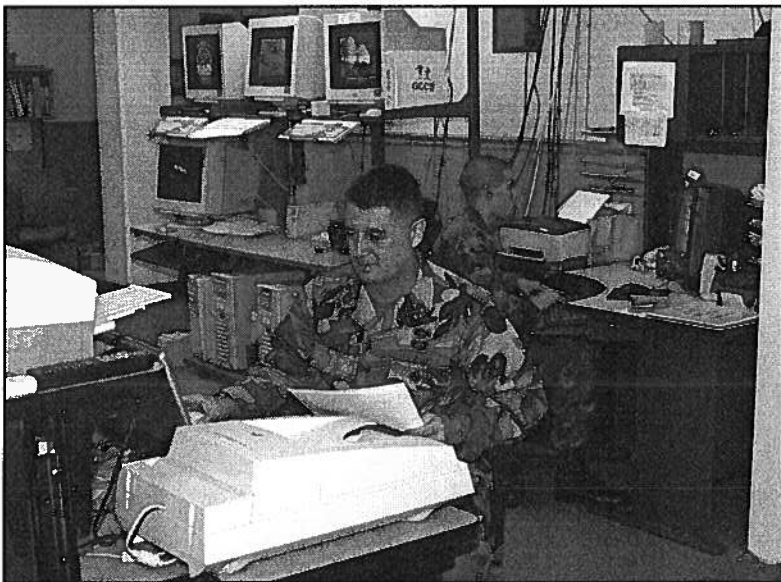
**HIKI NO! (CAN DO)** – Soldiers from the Hawaii Army National Guard's 1st Battalion, 487th Field Artillery, turn over supplemental security mission to Transportation Security Administration in April. Sgt. Scott J. McDonald photo

1st Battalion, 487th Field Artillery, supported the airport security team mission and resumed its military training focus in June 2002. The

battalion completed its annual training (AT) at the Pohakuloa Training Area on the Big Island. The 2nd Battalion, 299th Infantry, also supported the airport security team's mission on the neighbor islands and executed a consolidated mortar live-fire exercise, TOW gunnery (anti-tank weapon), MK 19 (grenade launcher), sling-load operations, and a battalion-level deployment to Oahu for AT at the Kahuku Training Area.

On Oct. 17, 2001, the HIAHNG's 25th Infantry Division (Light) Detachment Rear Operations Center (DROC) was activated for one year as part of Operation NOBLE EAGLE. The DROC supported the 25th ID (L) at Schofield Barracks, Hawaii.

Five soldiers from the 29th Separate Infantry Brigade volunteered to train and deploy with the 25th's Task Force Eagle for the Stabilization Force 11 mission in Bosnia-Herzegovina. The soldiers began individual and theater-specific training in December 2001. They deployed for their six-month Bosnia-Herzegovina rotations in early March 2002.



**24-OH-7** – Sgt. 1st Class Jerome J. Fonseca and Sgt. Simon L. Martinez Jr., 25th Infantry Division (Light), Detachment-Rear Operations Center, run operations at Schofield Barracks emergency operating center following Sept. 11.

Master Sgt. Stephen M. Lum photo



**EURO FLIGHT** — The Hawaii Air National Guard's 199th Fighter Squadron trains in Europe. Tech. Sgt. Mark Uenten photo

## Hawaii Air National Guard

### Mission

The Hawaii Air National Guard (HIANG) has two missions. In performing its state mission, the HIANG provides organized, trained units to protect Hawaii's citizens and properties, preserve peace, and ensure public safety in response to natural or human-caused disasters. The federal mission is to provide operationally ready combat units, combat support units and qualified personnel for active duty in the U.S. Air Force in time of war, national emergency, or operational contingency.

### Personnel

As of June 30, 2002, the assigned strength of the Hawaii Air National Guard was 2,420 personnel.

### Organization

The Hawaii Air National Guard, commanded by Brig. Gen. Myron N. Dobashi, is comprised of the HIANG Headquarters, the 154th Wing, the 201st Combat Communications Group and the 199th Weather Flight.

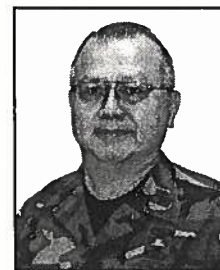
### 154th Wing

The 154th Wing, commanded by Brig. Gen. Albert "Putt" Richards, is headquartered at Hickam Air Force Base, Oahu. It is the largest of the HIANG organizations, consisting of a headquarters element, three groups, 12 squadrons, and five flights.

The headquarters element consists of the wing commander, vice wing commander, command chief master sergeant, wing control center, finance, chaplain, judge advocate, social actions, plans, safety, public affairs, and the historian.

The 154th Operations Group consists of the 199th Fighter Squadron, 203rd Air Refueling Squadron, 204th Airlift Squadron, 169th Aircraft Control and Warning Squadron, 150th Aircraft Control and Warning Flight, 154th Air Control Squadron, and the 154th Operations Support Flight.

The 199th Fighter Squadron is equipped with F-15 A/B Eagle aircraft which serve to provide interceptor



*Brig. Gen.  
Myron N. Dobashi*



*Command Chief  
Master Sgt.  
Stanley Gomes*



**UNDER CONTROL** — Master Sgts. Napua Sugai and Blaine Kato, weapons directors from the 169th Aircraft Control and Warning Squadron, use a radar to monitor the air traffic over the Hawaiian islands during their 9-11 activation. Master Sgt. Val Gempis photo



capability for the state's air defense system. The 199th is also tasked with augmenting the active duty U.S. Air Force with air superiority fighters during war or other contingencies. The 203rd Air Refueling Squadron is equipped with KC-135R Stratotanker aircraft which serve to provide worldwide, nonstop air refueling for almost every type of U.S. fixed-wing aircraft. The 204th Airlift Squadron is equipped with C-130H2/H3 Hercules tactical aircraft which transports National Guard and active duty troops for training, provides paratroop and tactical air drop capabilities, and delivers relief supplies following natural disasters.

The Wing's 169th Aircraft Control and Warning Squadron operates a radar site at Mount Kaala, Oahu, and the 150th Aircraft Control and Warning Flight operates a radar site at Kokee Air Force Station, Kauai. These radar sites are linked to the Hawaii Region Air Operations Center (HIRAOC) at Wheeler

Army Airfield, Oahu, where 24-hour air surveillance of the Hawaiian island chain is provided. The 154th Aircraft Control Squadron on Kauai provides a mobile, self-sustainable, combat ready, forward extension and control element equipped to meet the Air Force's ground theater air control systems worldwide.

The 154th Logistics Group consists of the 154th Maintenance Squadron, 154th Aircraft Generation Squadron, 154th Logistics Squadron, and 154th Logistics Support Flight. The Logistics Group's squadrons handle the Wing's supply system, aircraft generation, and aircraft maintenance.

The 154th Support Group consists of the 154th Civil Engineer Squadron, 154th Security Forces Squadron, 154th Communications Flight, 154th Mission Support Flight, and 154th Services Flight. The Support Group's squadrons provide homestation, as well as deployable construction, security, communications, and service resources. Homestation dining and personnel functions are also provided for by the Support Group's squadrons.

The 154th Medical Squadron provides the Wing with fixed and deployable medical and dental resources.

**201st Combat Communications Group**

The 201st Combat Communications Group (CCG), commanded by Lt.Col. Robert Maglasang, is headquartered at Hickam Air Force Base.

The 201st Group's mission is to provide command and control communications and air traffic control services for USAF combat air forces. It



Brig. Gen. Albert "Putt" Richards



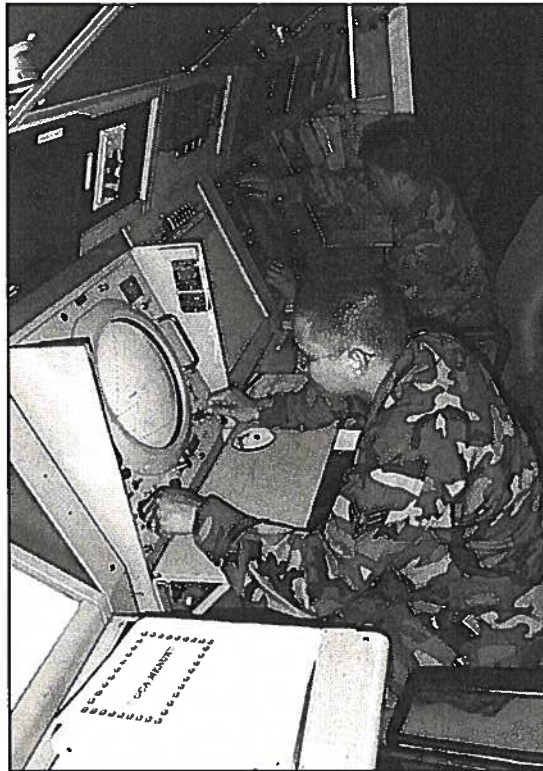
Lt. Col. Robert Maglasang

also supports emergency USAF requirements for air traffic control and communications facilities, as well as to provide tactical communications for the State of Hawaii, Department of Defense, in response to emergencies originating from either human or natural causes. When activated under call-up authorities, the 201st units activate their personnel within 72 hours in accordance with USAF Mobilization Plans. The combat communications units can provide command and control communications and air traffic control services for 30 days with their own readiness spare package.

The 201st Combat Communications Group is composed of a group headquarters and four assigned units located on the Hawaiian islands of Oahu, Maui and Hawaii, and one unit in Alaska. The headquarters is co-located with the 293rd Combat Communications Squadron at Hickam AFB. The 291st Combat Communications Squadron is located in Hilo, Hawaii; the 292nd Combat Communications Squadron is located in Kahului, Maui; the 297th Air Traffic Control Squadron is located at Kalaeloa, Oahu; and, the 206th Combat Communications Squadron is located at Elmendorf AFB in Anchorage, Alaska.

### 199th Weather Flight

The 199th Weather Flight, commanded by Maj. Thomas K.L. Mau, provides meteorological support primarily to the HIARNG's 29th Separate Infantry Brigade and secondarily to active and reserve components of the Army and Air Force. When deployed, services include continuous 24-hour staff weather services, forecasting, observation, and climatological support to the brigade's tactical operations center and a brigade airfield, drop zone, or helipad. Located at Wheeler Army Airfield, the unit provides weather information to the joint, worldwide meteorological network operated by the Air Force's Weather Agency and the World Meteorological Organization.



### COMPLACENCY NOT AN OPTION—

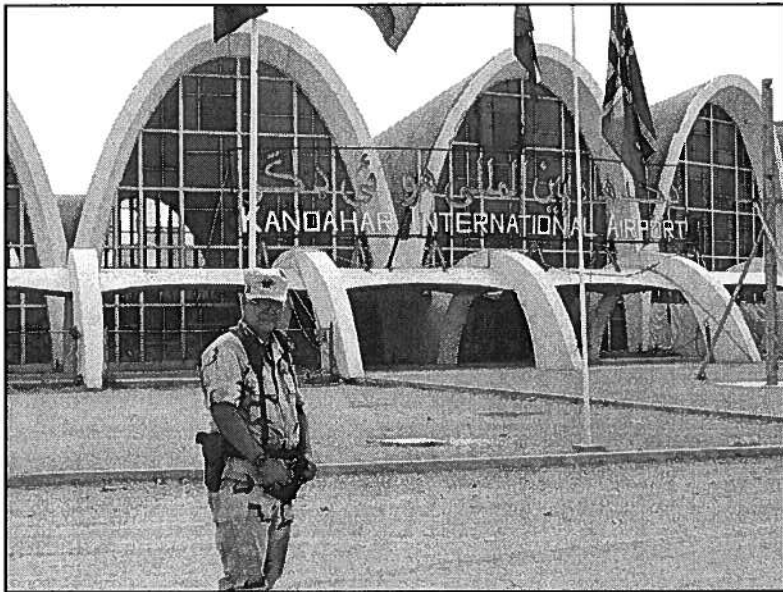
Senior Airman  
John Marker and  
Staff Sgt. Gilbert  
Lanai, 297th Air  
Traffic Control  
Squadron radar  
approach  
controllers,  
monitor their  
consoles at  
Kalaeloa air  
control tower.  
Maj. Charles J.  
Anthony photo

### Highlights and significant events, training, and missions

Immediately following the terrorist attacks of Sept. 11th, the Federal Aviation Administration shut down all commercial air traffic across the nation. Hawaii Air National Guard F-15s from the 199th Fighter Squadron were scrambled to safely escort all remaining airliners into Honolulu and Kona's Keahole International Airports.

With all commercial air traffic grounded for several days after the attacks, the Hawaii Air National Guard was asked to transport blood samples, on Sept. 12th, from the Blood Bank of Hawaii to Washington State for testing. The blood samples were destined for victims of the attacks but the flight was also important because all of Hawaii's blood supplies are tested at the Washington State facility. Without proper testing, no blood donations could be used in Hawaii for those in need.

In the days after Sept. 11th, the F-15 alert posture was increased and Hawaii Air National Guard KC-135 aircraft



**FREEDOM ISN'T FREE**— Col. Edwin “Skip” Vincent, 154th Support Group commander, at Kandahar International Airport, Afghanistan. For three months, Vincent served as the principal advisor to the Joint Task Force-Southwest Asia and the Combined Forces Air Component commander for all matters concerning the force employment, health, morale, welfare and compensation of the reserve forces in Central Command’s area of responsibility.

were also placed on alert status to provide continuous coverage, protecting Hawaii’s airspace. Around the clock airspace surveillance was provided by the 169th Aircraft Control and Warning Squadron.

By late September 2001, approximately 150 HIANG members, from various units, were on active duty in support of

Operation NOBLE EAGLE, the homeland defense mission. On Oct. 1st, the first Hawaii Air National Guard unit was mobilized for Operation NOBLE EAGLE. The 169th Aircraft Control and Warning Squadron at Wheeler Army Airfield was placed on federal active duty, coming under the direct operational control of Pacific Air Forces (PACAF).

On Oct. 7th, National Guard soldiers and airmen began security duty at airports around the nation and Hawaii National Guard soldiers and airmen began federally funded security duty at Honolulu International Airport. Guard soldiers and airmen would be seen at neighbor isle airports that same week. The majority of Guard members at airports were from the Hawaii Army National Guard, but several HIANG members also participated.

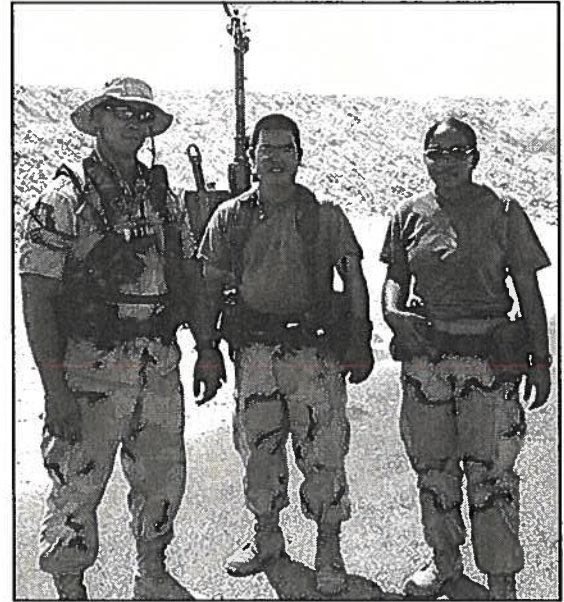
In December 2001, an additional 150 members of the 154th Wing were mobilized to provide air-refueling services for Operation ENDURING FREEDOM. Tankers from the 203rd Air Refueling Squadron refueled U.S. bombers and transports on their way to missions in Afghanistan and elsewhere within Central Command’s area of responsibility (CENTCOM AOR).

In March 2002, 23 members of the Hawaii Air Guard’s 291st Combat Communications Squadron, based in

**Hawaii Air National Guard: Mainland and Overseas Deployments**

<b>Unit - Mission</b>	<b>Location</b>	<b>Date</b>
203rd Air Refueling Squadron/154th Aircraft Generation Squadron/154th Maintenance Squadron/154th Security Forces Squadron		
Exercise COPE THUNDER	Eielson Air Force Base, Alaska	July 12-27, 2001
Hawaii Air National Guard		
Exercise ULCHI FOCUS LENS 2001	Republic of Korea	Aug. 30-Sept. 11, 2001
Reception, Staging, Onward Movement & Integration (RSO&I)	Republic of Korea	Mar. 13-31, 2001
154th Wing/FM/154th Civil Engineer Squadron/154th Air Control Squadron/154th Maintenance Squadron		
AEF 9/10	Germany, Kuwait, England, Guam	December 2001- May 2002
204th Airlift Squadron/154th Aircraft Generation Squadron/154th Maintenance Squadron		
	Gielenkirchen, Germany	April 27 - May 6, 2002
203rd Air Refueling Squadron/154th Aircraft Generation Squadron/154th Maintenance Squadron/154th Logistics Group		
Exercise BALIKATAN 2002	Philippines	April 18 - May 6, 2002
154th Medical Squadron		
Greenwood - Annual Field Training	Greenwood, Nova Scotia, Canada	May 31 - June 15, 2002
293rd Combat Communications Squadron		
Exercise COBRA GOLD 2002	Thailand	May 2002
293rd Combat Communications Squadron		
Exercise TANDEM THRUST	Australia	August 2002





**DESERT DUTY**— Airmen from the 291st Combat Communications Squadron (left) and the 154th Security Forces Squadron perform desert duty in support of Operation ENDURING FREEDOM. Tech. Sgt. Jimmy Kuwahara and Master Sgt. James Patao crimp a coaxial cable for a UHF antennae, while Master Sgt. Kenneth Taipan, Staff Sgt. Gary Oshiro, and Senior Airman Levana McMillian take a break from their security mission. Hawaii Air National Guard photos

Hilo, were mobilized for Operation Enduring Freedom. Members of the unit were deployed to two locations under the command of U.S. Central Command for six months or longer tours of duty.

In May 2002, 39 members of the 154th Security Forces Squadron, HIANG, were placed on active duty in support of OEF.

Those personnel were forward deployed to several locations within CENTCOM AOR.

In total, more than 900 members of the Hawaii Army and Air National Guard personnel were placed on active duty for Operations ENDURING FREEDOM and NOBLE EAGLE. Approximately 600 were from the Air Guard.

**Hawaii Air National Guard: Community Service Projects**

Major Sponsor and/or Event	Units Participating	Projects
<b>Schools</b>		
Project Graduation (Waimea High School) . . . . .	154th Air Control Squadron . . . . .	Set up stages and decorations for graduation night, also provided escorts during a Project Gradation party held at the Kauai Veterans Hall in Lihue
Ready To Learn 2000 (U.S. Senator and Mrs. Daniel K. Inouye sponsored) . . . . .	201st Combat Communications Group/293rd Combat Communications Squadron/ 297th Air Traffic Control Squadron . . . . .	Collection of school supplies and monies to assist needy children attending school
State Partnership Program . . . . .	204th Airlift Squadron . . . . .	Collection and distribution of school books and supplies for schools in the Republic of the Philippines
<b>Community service organizations</b>		
Adopt-A-Highway	169th Aircraft Control and Warning Squadron	Cleanup/beautification of Oahu's freeway system
American Lung Association's Superkids . . . . .	291st Combat Communications Squadron . . . . .	Organize and run physical skills activities fundraiser
CPR at Kipapa Elementary School and Baby Expo at NBC Area . . . . .	169th Aircraft Control and Warning Squadron . . . . .	Teach awareness classes
Great Aloha Run . . . . .	201st Combat Communications Group/293rd Combat Communications Squadron/ 297th Air Traffic Control Squadron . . . . .	Provide personnel at water stations
Hawaii Food Bank Drive . . . . .	Hawaii Air National Guard . . . . .	Donated food, assisted in collecting, sorting, palatalizing, and delivering of food to the warehouse
Tin Man athletic event . . . . .	201st Combat Communications Group . . . . .	Provide volunteer personnel
Waikiki Community Center . . . . .	201st Combat Communications Group . . . . .	Provide volunteer personnel
<b>Veterans organizations</b>		
Office of Veterans Services/Kauai Veterans Parade	154th Air Control Squadron . . . . .	Provided 80-person marching unit
Veterans of Foreign Wars . . . . .	293rd Combat Communications Squadron . . . . .	Raised monies and assisted at fundraiser



**TABLETOP EXERCISE** — A scale model city layout was used for a terrorist incident exercise during April's NASTTPO conference held in Honolulu  
State Civil Defense photo

## State Civil Defense

### Mission

The mission of Hawaii State Civil Defense is to prepare for and respond to disasters and emergencies.

### Personnel

State Civil Defense currently has a staff of 33 full-time and contract employees. For a major disaster, a special recovery branch is organized to process damage repair claims. During emergencies, staffing is also increased by government liaison and volunteer agency support.

The adjutant general serves as the director of Civil Defense. Edward T. Teixeira, the vice director, oversees day-to-day operations and assumes the responsibilities of the director when the director is absent.

### Organization

State Civil Defense is organized into three branches: Training, Education and Information; Plans and Operations; and

Telecommunications, supported by special planning programs and an administrative section. A fourth Recovery Branch is formed when needed to manage large scale recovery operations in the wake of a major disaster.

The civil defense system is authorized by Chapters 127 and 128 of the Hawaii Revised Statutes (HRS). This legal framework provides the structure for an integrated, comprehensive system at the state and county levels. SCD also serves as the office of record for all major disasters impacting the State of Hawaii.

The Department of Defense also maintains the State Disaster Fund authorized under Chapter 127-11, HRS. The fund provides \$1 million per state disaster and an additional \$1 million for federal matching when a presidential disaster is declared. This special fund helps to pay for repairs to public facilities and infrastructure.



*Edward T. Teixeira*



**HONOLULU'S FINEST** — Police officers are security detailed at the State Emergency Operating Center following the Sept. 11 terrorist strikes.

### Highlights and significant events

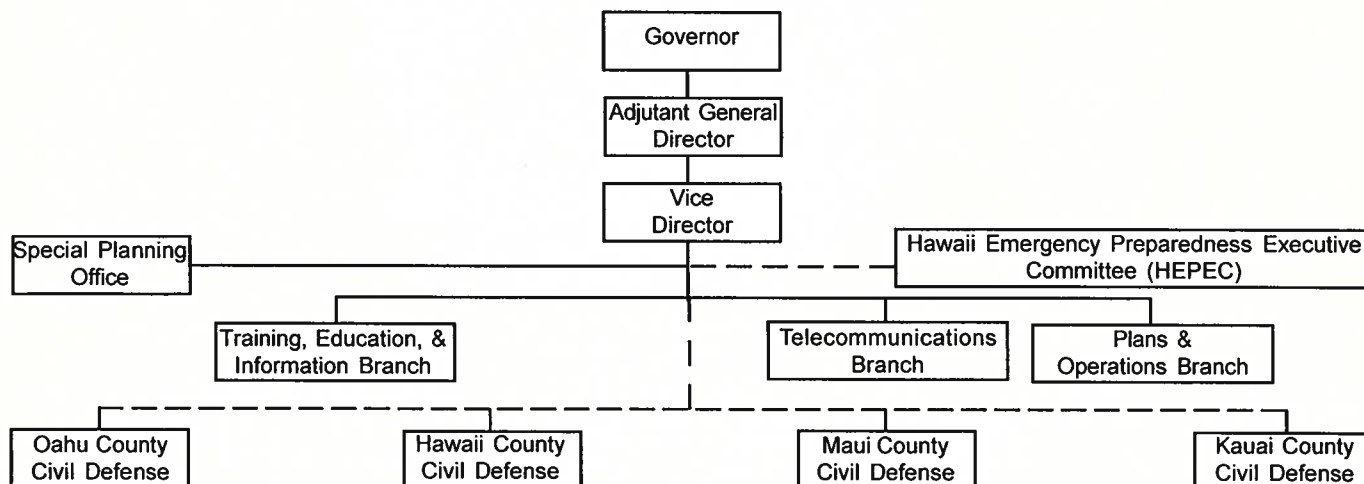
**Homeland Security.** Federal, state and local governments have all played a vital role in the development of strong homeland security programs. For Hawaii, it has meant building multi-agency partnerships to find solutions for combating terrorist incidents. In early October, SCD developed a Terrorist Threat Protection Conditions and Procedures Guide. The guide provides a systematic approach to increase preparedness and security levels based on the nature and extent of the terrorist threat. This effort was originally used as a reference for the National Security Advisory System, developed by the Office of Homeland Security to provide a uniform base for national protection and security actions. A separate employee guide was also developed by SCD in cooperation with the State Department



**TERROR-CONFERENCING** — State emergency operations staff on the teleconference bridge for coordination of Hawaii's response to the terrorist strikes of 9-11. State Civil Defense photos

of Business, Economic Development and Tourism's Energy Council and Hawaiian Electric Company, Inc. The Terrorist Threat Protection Conditions and Procedures Guide, and other terrorism related information were posted on the SCD website to help provide a local resource on current events and issues.

In addition to the signature development of agency and employee guidelines for safety and security, SCD also implemented a statewide Critical Infrastructure Plan to help secure and protect Hawaii's essential services and facilities. Shortly after the Sept. 11 incident, joint assessment teams conducted inspections of over 200 facilities to determine levels of security. SCD provided training and inspection scheduling for the multi-agency teams. The assessments have resulted in enhanced protection of Hawaii's vital resources.





**DISASTER PREPAREDNESS**  
— State Civil Defense terrorism exhibit at the disaster expo Feb. 23-24, 2002, Hawaii Convention Center. State Civil Defense photos

SCD continues to administer the Office of Justice (OJP) Domestic Preparedness Grant designed to provide equipment, training and exercises for county first responders. To date, the State has received nearly \$5 million to support this initiative. A 2001 needs assessment identified a \$7 million shortfall in funding to adequately equip local first responders. The OJP Grant is helping to fill the gap.

SCD aided the State Department of Health and other agencies in packaging an \$8.3 million bio-terrorism grant from the Centers for Disease Control. The funds will help bring new and added detection, diagnostics and technology to curb biological outbreaks. Planning is also currently underway for receipt and distribution of the National Pharmaceutical Stockpile package, which will provide

treatment for exposure to biological agents. Other efforts underway include the establishment of a special planning cell to develop a Unified Response Plan for specific bio-terrorism scenarios.

### U.S. Citizens Corps

Made up of five volunteer programs, the U.S. Citizens Corps is gaining momentum in every state. In Hawaii, 150 volunteers are active in the *Community Emergency Response Team*, designed to help neighborhoods plan and prepare for disasters. The Honolulu Police Department's *Neighborhood Watch Program* will add terrorism prevention and education to its crime prevention mission, where there are currently 31,000 volunteers. *Volunteers in Police Service* has enlisted over 100 people to provide added backup to the police force. *The Medical Reserve Corps* will recruit volunteer health professionals for large-scale disasters, and *Operation TIPS - Terrorism Information and Prevention System* – will establish a nationwide network of workers, who by nature of their jobs, are well positioned to detect suspicious activity. The nationwide volunteer effort is coordinated by the Federal

Emergency Management Agency. The U.S. Citizens Corps initiative is under the umbrella of Hawaii's Homeland Security charter coordinated by SCD.

**Hazard Mitigation Program.** During 2002, the Hazard Mitigation Grant Program completed the hardening of the Neal S. Blaisdell Complex which now

provides emergency shelter space for 7,800 people. Oahu has the greatest shortage of shelter spaces in the state, and the new addition will help



*First responders sharpen skills during Operation KALAELOA full-scale hazmat exercise at Campbell Industrial Park, May 22.*

fill the gap. The Blaisdell project joins the recent addition of the Hawaii Convention Center, which has the capacity to house 20,000 people. Other projects include the retrofit of Kauai fire stations to withstand flying debris and wind forces up to 100 mph. Maui County's Emergency Operating Center is now floodproofed, and upgrades to six radio relay sites handling police, fire and civil defense emergency communications have been completed on the Big Island.

**Tsunami Program.** Several important projects were completed in 2002. Local tsunami modeling for development of forecasting tools and installation of coastal recorders for damaging wave detection were completed this year. A tsunami safety brochure was also published for distribution to the general public. Projects are funded by the National Tsunami Hazard Mitigation Program. The Tsunami Program also supported Tsunami Awareness Month in April 2002, participating in live television broadcasts for public school science classes statewide, and numerous community activities held throughout the period.

**Earthquake Program.** With technical input from the Hawaii State Earthquake Advisory Committee, the program is currently sponsoring seismic retrofit projects for emergency services and local bridges. The program is also supporting the adoption of International Building Code Standards in Hawaii County, calling for greater structural resistance to ground motion. Also in progress is the adoption of HAZUS, the nationwide standard for natural disaster loss estimation. The model provides rapid determination of potential quake damages and casualties. Hawaii's program has also successfully trained over 100 volunteer architects and engineers to conduct post-disaster building safety evaluations. The



inspections help determine if structures are safe to re-occupy.

#### **Disaster file**

**Anthrax scare.** Shortly after the attacks on the World Trade Center and the Pentagon, new fears gripped the country as anthrax outbreaks turned up along the East Coast and Florida. Contamination spread through New York television networks, Washington D.C. congressional offices, as well as through the U.S. Postal Service. Several people succumbed to inhalation anthrax, the deadliest form of exposure.

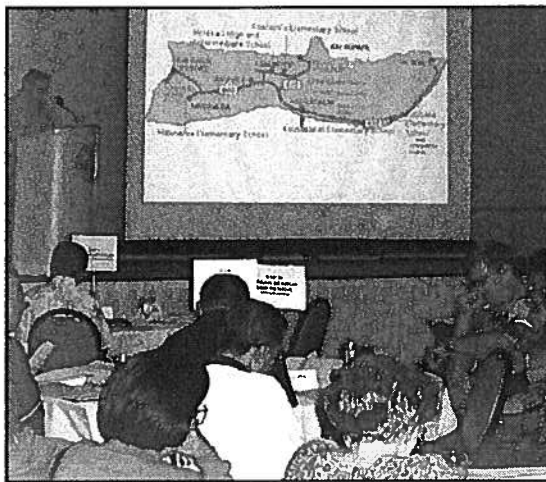
In Hawaii, first responders were called in to inspect hundreds of pieces of suspect mail. SCD worked closely with federal, state and county agencies to provide information to the public and the media on the handling of mail suspected of anthrax contamination. This resulted in a dramatic drop in responses by emergency crews, as local concerns were allayed.

**Dengue fever outbreak.** In the midst of ongoing responses to Sept. 11, cases of dengue fever were reported on Maui, Kauai and Oahu, beginning in October. SCD participated with the State Department of Health in prevention planning and coordination meetings. By February 2002, 119 cases of dengue fever had been confirmed, the largest outbreak in the islands since the mid-

**IN THE LOOP**  
— Vice director Edward T. Teixeira confers with emergency operations staff during state activation for Sept. 11.  
State Civil Defense photo



**CENTRAL CONTROL** — Control point operations at the state emergency operating center (above) during Exercise MAKANI PAHILI-2002, Hawaii's annual hurricane exercise. State emergency response team (left) participates in a Exercise MAKANI PAHILI-workshop. State Civil Defense photos



1940's. By mid-year, the outbreak had subsided.

**Disaster recovery.** Twenty months after the Hawaii 2000 Flood (FEMA-1348-DR-HI), the Disaster Recovery Branch continues to administer the Public Assistance Program for repair of state and county infrastructure. Of the \$4.5 million made eligible by FEMA, over \$1.9 million has gone to repair projects. All state projects have been completed and the last of the five large county projects are slated for completion in January 2004. The final phase will involve disbursement of the remainder of the federal funds.

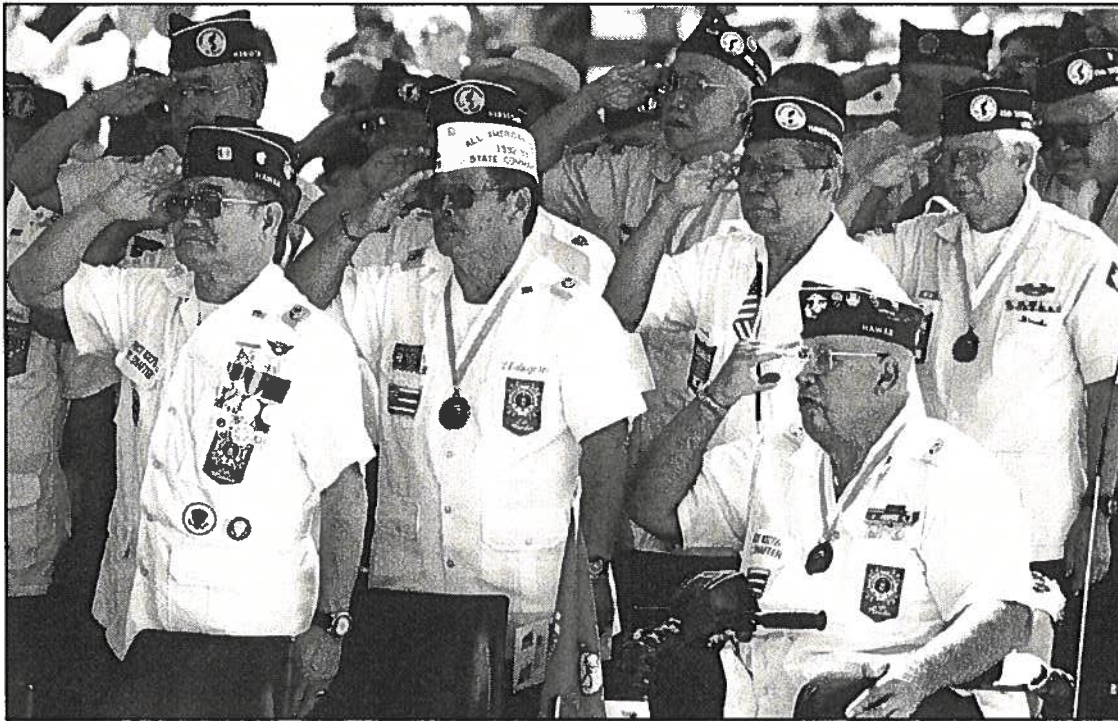
Big Island record rains and flooding caused an estimated \$100 million in damages. Roadway and bridge washouts accounted for a major portion of that amount.

### Training and exercises

Training and exercises are an integral part of maintaining the readiness of Hawaii's emergency management team. In 2002, SCD sponsored professional development and first responder courses, as well as terrorist incident management training. A total of eight professional development courses and 17 hazardous materials courses were conducted throughout the year. Terrorism Incident Response also received major focus as well, with 12 awareness sessions held in all counties, two bomb threat technician courses held in New Mexico, and three urban search and rescue courses held in California. In addition to training courses, eight terrorism exercises were conducted in 2001, and 19 conducted or scheduled in 2002. Terrorism related exercises have more than doubled this year, due to the need for heightened levels of readiness. SCD has worked closely with local military exercise events to further strengthen the military-civilian partnership for disaster response and recovery.

Hawaii's statewide hurricane exercise, **Makani Pahili 2002**, was held May 10-17, 2002, to update skills and procedures prior to the start of the hurricane season beginning in June. The highpoint of this year's event was the State Emergency Response Team Workshop. The day-long session provided background on state agency roles and responsibilities, as well as an exercise module that emphasized the importance of interagency coordination in a large scale disaster event.

**Operation KALAELOA.** A full scale hazmat field exercise was held May 22, 2002, at Campbell Industrial Park. Sponsored by the City & County of Honolulu, the exercise involved police, fire and EMS units called to the scene of a hazardous material release. SCD provided coordination and logistics support to the hazmat field event.



**RENDERING HONORS—**  
*Korean War veterans salute during the 52nd anniversary of the start of the Korean War ceremony held June 25, at the National Memorial Cemetery of the Pacific, at Punchbowl.*  
 Sgt. 1st Class Wayne T. Iha photo

## Office of Veterans Services

### Mission

The Office of Veterans Services (OVS) is the principal state office within the state of Hawaii responsible for the development and management of policies and programs related to veterans and their family members.

### Organization

On Oct. 10, 2001, Irwin K. Cockett Jr., was appointed director of OVS upon the departure of Walter Ozawa. The organization includes administrative and office services sections, the veterans services branch and the Hawaii State Veterans Cemetery (HSVC) branch. The veterans services branch, under the supervision and management of the veterans services coordinator, consists of veterans services counselors and clerk typists on Hawaii, Kauai and Maui, who are responsible for veterans services in their respective counties. Neighbor island counselors assist with burials of veterans at their island cemeteries; they act as advisors to their respective county veterans' council; participate as

members on community committees and panels in conferences related to veterans' issues. The Oahu counselor provides services to Oahu veterans' and coordinates services to Filipino-American World War II veterans who reside statewide.

### Personnel

The OVS is authorized 24 full-time state employees and utilizes the services of approximately 150 volunteers who assist with the maintenance of veterans' memorials; clerical and receptionist support; honor details; cemetery maintenance; and support in all areas of our ceremonies held twice a year at our Hawaii State Veterans Cemetery in Kaneohe. Volunteers contributed 7,884 hours, saving the state an estimated \$65,634 in wages.

### Highlights and significant events

The Oahu OVS has operated out of Veterans Administration's facilities located in E-Wing at the Tripler Army



*Ret. Brig Gen.  
 Irwin K.  
 Cockett Jr.*



**HONOR PRESENTING**  
— Robin L. Higgins, the Veterans Affairs' Under Secretary Memorial Affairs, is presented an American Flag flown over the U.S.S. Arizona and Certificate of Flag Presentation, by Medal of Honor recipients Shizuya Hayashi and Barney F. Hajiro. Derek R. Inoshita photo

Medical Center. Due to the close proximity to the VA benefits section and relatively short distance from the Spark M. Matsunaga Clinic, OVS has experienced a significant increase in walk-in traffic. Correspondingly, the number of group presentations performed by the Oahu office has declined. This shift to in-house work has resulted in a stronger relationship with VA and has increased our ability to access records of veterans served by the OVS.

Some of the major projects OVS has partnered and participated with are the National Veterans History Project, the Universal Values for a Democratic Society Nisei Veterans Forum Series and Act 63 which was passed by the Eighteenth Legislature in 1995 and amended in 1997, which requires OVS to inspect all state memorials and veterans cemeteries for repairs and maintenance deficiencies every three years. Robin L.

Higgins, Department of Veterans Affairs Under Secretary for Memorial Affairs, inspected veteran cemeteries on Oahu and Hawaii county during the month of December.

The HSVC is now fully staffed. These positions set the overall direction of the cemetery and facilitated communication between administrative and maintenance units. During fiscal year 2002, there were 646 interments and/or inurnments, for a total of 4,688 since August 1991.

Memorial Day and Veterans Day were celebrated in many locations throughout the islands. The types of ceremonies varied from the traditional governor's ceremony at the Hawaii State Veterans Cemetery, the mayor's ceremony at Punchbowl, and on board the USS Missouri and USS Arizona. The OVS director and staff provided support to many veteran ceremonies throughout the state. Memorial Day events especially supported by OVS ranged from the candlelight ceremony at the National Memorial Cemetery of the Pacific, attended by over 500 motorcycle riders participating in Rolling Thunder activities, to the governor's ceremony at the HSVC. OVS coordinated with DOD to provide leis for veterans' graves throughout the state. This year's total lei count was 52,076. This year, 100 Girl Scouts from around Oahu decorated the HSVC graves with flags and the leis

**TIME MARCHES ON** — Korean War veterans march in the annual Kauai Veterans Parade held in Kapaa, Kauai. Sgt. 1st Class Wayne T. Iha photo





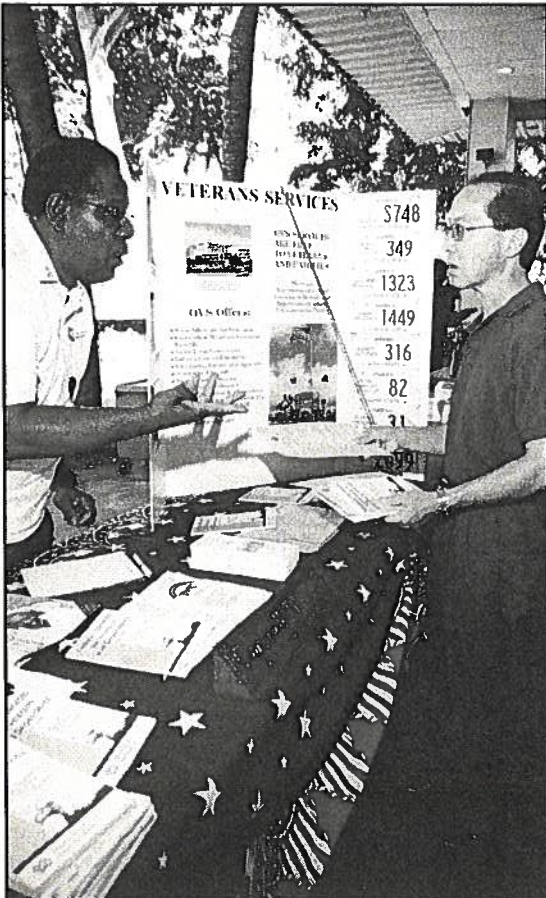
supplied by the Lei Memorial Day Project.

The Office of Veterans Services along with various community organizations and the Department of Veterans Affairs held an annual Stand Down at McCoy Pavilion in Ala Moana Park. More than 110 veterans and their family members, as well as other homeless individuals were assisted by these community service organizations.

### Veterans projects

The construction work for Phase II of the Makawao Veterans Cemetery has been completed.

The VA is reviewing the drawings for columbariums that will be built in the Kauai Veterans Cemetery. The Kauai Veterans Council will be seeking



**VETERANS BENEFITS** — Carswell Ross, from the Office of Veterans Services, shares information on veterans benefits available to Guard members. Sgt. 1st Class Wayne T. Iha photo



**HULA OF ALOHA** — Senior Airman Jorena Lehuanani Young, a life support technician with the Hawaii Air National Guard's 199th Fighter Squadron, dances hula at the Memorial Day ceremonies held at the Hawaii State Veterans Cemetery in Kaneohe.

Derek R. Inoshita photo

donations and volunteers to construct the columbariums.

Improvements for East Hawaii Veterans' Cemetery No. 1 were completed. Improvements were proposed for East Hawaii Veterans' Cemetery No. 2 based upon input received from the VA's National Cemetery System. The improvements include the addition of a moss rock wall along the property, a steel gate to secure the columbarium, 7.2 acres of burial service expansion, and additional landscaping of the committal service shelter and maintenance buildings.

Planning for the West Hawaii Veterans Cemetery continues in conjunction with the VA.

As the primary advocate for veterans and their families, the director and services branch advocate a wide range of veterans' entitlements and benefits while providing claims assistance, transitional services, officiating at ceremonies and participation in an array of veterans' activities.

The staff continues to move veterans off public assistance by providing access to VA pension and/or compensation payments, education and retraining. On a statewide basis, VA statistics indicate that VA provides \$226,122,374 in total

**Number of veterans and dependents served: FY 1988 through FY 2002**

	<i>State Total</i>	<i>Kauai</i>	<i>Oahu</i>	<i>Maui</i>	<i>Hawaii</i>
FY88	12,039	4,152	995	3,143	3,749
FY89	13,184	3,554	3,458	2,562	3,610
FY90	16,757	4,428	4,767	3,600	3,962
FY91 <sup>a</sup>	18,910	4,871	5,240	3,599	5,200
FY92	23,527	4,978 <sup>b</sup>	9,794	3,815	4,940
FY93 <sup>c</sup>	22,464	4,993	10,018	3,003	4,450
FY94	22,333	4,763	8,050 <sup>d</sup>	4,320	5,200
FY95	26,942	4,080	11,910	5,502	5,450
FY96	27,329	4,520	11,594	5,822	5,393
FY97	24,808	3,951	9,179 <sup>e</sup>	5,953	5,725
FY98	25,783	5,075	9,132	5,966	5,610
FY99	26,050	6,025	9,128	5,364	5,533
FY00	25,794	4,875	9,598	5,846	5,475
FY01	25,772	4,880	9,629	5,864	5,399
FY02	22,964	4,823	8,250 <sup>f</sup>	5,761	4,130

<sup>a</sup> Persian Gulf War Period, Aug. 2, 1990

<sup>b</sup> Military Early Release Programs, 1991-1992

<sup>c</sup> Includes Filipino veterans, this year forward

<sup>d</sup> Decrease in military downsizing efforts

<sup>e</sup> TAP presentation to Army suspended

<sup>f</sup> Transition Assistance Program (TAP) presentation to Marine Corps Base - Hawaii suspended

expenditures to veterans and their dependents in federal fiscal year 2001.

**Advisory Board on Veterans Services**

The Advisory Board on Veterans Services advises the director on veterans' issues, legislative proposals and program operations. The Board meets monthly, with meetings on Kauai, Maui and Hawaii, as well as Oahu. The Board's main focus for the year continued to be increasing the level of VA medical services available to neighbor island veterans.

Members of the Board are: Edward Kawamura, chair (Kauai), Delbert Nishimoto, vice chair (Hawaii); Rogelio Evangelista (Maui), Dania Krawec, Thomas Joaquin, William Daves, and Ramona Greman representing Oahu.



**YOUNG AND OLD REMEMBER**— Veterans (left) and Sgt. James Kimoto (right), a musician with the Hawaii Army National Guard's 11th Army Band, participate in Governor's Memorial Day ceremony at the Hawaii State Veterans Cemetery in Kaneohe. Derek R. Inoshita photos



**MAKING THE GRADE** — Pat Hamamoto, Department of Education superintendent; Wallace M. Mitsui, YCA director; and Brig. Gen. Clarence M. Agena, the deputy adjutant general, present certificates of completion to the 16th graduating class. Sgt. 1st Class Wayne T. Iha photo

## Hawaii National Guard Youth CHalleNGe Academy

### Mission

The Hawaii National Guard Youth CHalleNGe Academy provides 16-18 year-old "at-risk" youths another opportunity to obtain their high school diploma and become productive citizens. Students are placed in a military-based, residential environment which emphasizes academics, self-discipline and responsibility; and strengthens families and communities through the cooperative efforts of federal, state and Youth CHalleNGe staff. After the completion of the residential phase, mentors and counselors follow-up and support graduates in pursuing career goals.

### Eligible criteria

Students must meet the following criteria to be accepted into the Youth CHalleNGe Academy:

- Voluntary enrollment – not a "sentencing alternative"
- No active or pending legal actions
- Drug free (drug testing conducted

upon entry and periodically thereafter), violators declined/dismissed

- Between 16-18 years old (preference given to the older students unable to graduate with their class)
- History of chronic absenteeism from school
- Citizen of the United States and resident of Hawaii
- Unemployed (while participating in the residential phase)
- Physically and mentally fit

### Residential phase

Running two classes per year, the residential phase of the program is 22 weeks. During this time, corpsmembers are trained physically, as well as mentally, with the skills they will need to become productive citizens in their communities. The corpsmembers live and train at the Youth CHalleNGe Academy facility at Kalaeloa under supervision, 24 hours a day, seven days a week. All meals and uniforms are provided by the Academy.



*YCA Director  
Wallace M. Mitsui*

**CHECK IT OUT**  
— Corpsmember Henry Kapu, from Youth CHalleNGe Academy Class 2001-15, is presented a \$5,000 Merrill Lynch scholarship from Hal Jensen. Maj. Gen. Edward L. Correa Jr., Lt. Gov. Mazie Hirono and Wallace M. Mitsui, join Kapu on center stage. Derek R. Inoshita photo



## Education

The Youth CHalleNGe Academy education program is based on the Competency Based High School Diploma Program (CBHSDP). This program is classified into five areas/units: government and law, occupational knowledge, health, community resources and consumer economics.

Within each unit is a list of life skills oriented tasks that a student must complete in order to take the unit examination. After all the unit examinations are taken, the corpsmembers are given a mastery examination.

## Military-based training

Along with the academics, each corpsmember is required to participate in the military-based training portion of the program.

Corpsmembers are taught and reviewed on physical fitness, personal hygiene, discipline, responsibility, team building, drill and ceremony, leadership and followership, and adventure training.

Corpsmembers are also required to participate in at least 40 hours of community service activities. These community service activities include providing ground maintenance at the U.S.S. Missouri, assisting various fun runs, crowd control, labor work for the Schofield Barracks family service center, 3Rs public school restoration projects.

## Post-residential

At the end of the residential phase, corpsmembers are eligible to receive their high school diplomas. In order to receive their diplomas, corpsmembers must take the training and knowledge

given to them and put it to “practical” use by doing one of the following:

- *Seek employment:* Corpsmembers must be gainfully employed for three months, full-time, or six months, part-time. The YCA staff verifies employment information with the corpsmembers employer.
- *Seek higher education:* Corpsmembers must be enrolled in three credit 100+ course at a community college, vocational or technical school. Students must submit their report cards for verification of completion.

The YCA graduates also have an option to attend the P.A.T.H. (Perseverance, Attitude, Transition, Heart) program at Leeward Community College. This class was designed to assist YCA graduates who are interested in pursuing a college education transition into a community college atmosphere.

- *Enlist in any branch of the military:* Corpsmembers who enlist must supply a copy of their enlistment papers as verification for their diploma.

During the post residential phase, volunteer mentors who are recruited, screened, trained and matched, contact corpsmembers on a regular basis to find out how they are doing, what they are doing, and offer advice and assistance. YCA staff also contacts corpsmembers to ensure that they are working toward their goals.

## Personnel

Youth CHalleNGe currently employs 44 full-time people which is comprised of a force of trained active and retired members of the Hawaii National Guard (Army and Air), CBHSDP certified instructors, counselors, and other support staff.

## Organization

Youth CHalleNGe consists of five primary staff elements. They are: administration and logistics, mentor coordinators, commandant/cadre, program coordinator/academic instructors, and counselors. Funding for the program is a match of federal (65 percent) and state (35 percent) funds.

## Mission

The Administrative Services Office (ASO) provides military and state administrative support to the Office of the Adjutant General. It coordinates and controls all planning, programming, budgeting, and execution of departmental programs as directed by the adjutant general.

## Financial Management Services

The state financial management services staff administers and controls state general fund appropriations, state administered federal funds and matching fund grants under Federal Emergency Management Assistance program, the National Guard Bureau, and other Federal agencies. The staff also provides centralized controls; i.e. procurement and accounting services and accounts for all state property assigned or issued to the department.

## Highlights and significant events

Three sustained superior performance awards were submitted and approved during the fiscal year. The average monetary award amounted to \$200.

The 2002 recipient of the Adjutant General's Award for Distinguished State Service is Gail C. Sur, an account clerk in the Administrative Services Office. DOD's and Governor's Manager of the Year is Maj. Charles J. Anthony, military public affairs and education officer.

The Administrative Services Office, through its Fiscal Staff, administered and controlled \$8,689,375 in state general fund appropriations and \$10,155,402 in federal fund appropriations.

The total general fund

appropriations of \$8,689,375 was comprised of \$6,868,959 from DEF 110 (Amelioration of Physical Disasters) and \$1,223,416 from DEF 112 (Services to Veterans) and \$597,000 for the Major Disaster Fund.

Total expenditures in both programs DEF 110 and DEF 112 amounted to \$8,088,992 for an expenditure rate of 99.99 percent of the unrestricted and budgeted appropriation. The department returned \$600,383 to the general fund. This balance was comprised of an unexpended Major Disaster Fund (\$534,265), Governor's restriction (\$63,765), a part of cash flow (\$1,497), and an unexpended operating fund of (\$856). Federal fund expenditures amounted to \$8,761,027. Table 5, in the appendix, depicts the distribution of general fund allocations, appropriated receipts and expenditures by programs, organizations, and cost elements.

The department's cash receipts for the year amounted to \$9,270,204. Of this amount, \$14,474 was credited to the state general treasury, \$83,019 was reimbursed to the general fund operating account, \$49,325 deposited to the trust funds, and \$9,123,386 to the special (federal) fund operating accounts. The sources and fund accounts to which they were credited are depicted in Table 6 of the appendix.

**PROUDMOMENT—**  
*Gail C. Sur, 2002 State DOD Employee of the Year, poses with Gov. Benjamin J. Cayetano and Maj. Gen. Edward L. Correa Jr. at the Governor's Awards ceremony.*  
Master Sgt. Stephen M. Lum photo



# Personnel Management Services

Office of the Adjutant General

## Highlights

There were 184.5 permanent state positions authorized during the year, 151.5 of which were filled on June 30, 2002. Additionally, 16.5 temporary positions were authorized, and 10.5 were filled at the end of the fiscal year.

During the fiscal year, the following types and

number of personnel actions were taken:

Type of Action	Number Processed
Appointments.....	44
Separations.....	34
Reassignments.....	21
Promotions.....	4
Retirements.....	7
Reallocations.....	3
Deaths.....	0
Miscellaneous actions.....	1,079

# U.S. Property & Fiscal Office

## Mission

The mission of the United States Property and Fiscal Office for Hawaii is to receive and account for all funds and property of the United States in possession of the Hawaii National Guard; ensure that Federal funds are obligated and expended in conformance with applicable statutes and regulations; ensure that Federal property is maintained and utilized in accordance with National Guard Bureau directives; manage the Federal logistics systems for Hawaii; and provide the support necessary for the transition of mobilized units to active duty status.

## Highlights and significant events

Federal funds used by the Hawaii Army National Guard during the Federal fiscal year totaled \$86,176,553.

Federal funds used this year by the Hawaii Air National Guard amounted to \$125,579,264. Table 4 of the Appendix reflects Federal dollars used between Oct. 1, 2001 and Sept. 30, 2002

Military payrolls for the Army and the Air Guards totaled \$61,014,486 this federal fiscal year.

During federal fiscal year 2002, local purchases and contracting support of Hawaii National Guard units and activities totaled \$5,310,300.

A total of \$7,326,640 was spent to procure supplies and equipment for the Hawaii Army National Guard. The book value of Hawaii Army National Guard equipment is \$451,799,900.

The Hawaii Air National Guard received \$3,690,100 for supplies and equipment. The base supply operation processed 925,961 transactions in federal fiscal year 2002, a monthly average of \$60,496. The equipment book value was \$205,180,443 at the end of the federal fiscal year.

The Data Processing Center continuously receives new equipment and applications to improve its operations and services to its users.

The Internal Review Division completed four full scope audits, twelve consulting services, and seven limited scope/liaison audits. These audits reduced waste of resources and improved management controls, resulting in savings of \$1,953,598.

Hawaii Guard personnel and cargo

**FIRST STRIKE** —  
*297th Firefighting Team soldiers practice their firefighting skills during annual training.*  
 Staff Sgt. Curtis H. Matsushige photo



transportation numbers are as follows:

**Hawaii Army National Guard Transportation Branch**

Airlifts:	Military	Commercial <sup>1</sup>	Total
Passengers	805	4,439	5,244
Cargo in tons	129	2,249	2,378

<sup>1</sup>Continental U.S., foreign, or interisland commercial trips.

The use of Carlson Wagonlit Travel provided an estimated savings of \$2,615,488.00.

**Hawaii Air National Guard Traffic Branch**

	CONUS <sup>2</sup>	Foreign <sup>2</sup>	Interisland	Total
Passengers	1135	115	898	2,246
Cargo in tons				1,156T

<sup>2</sup>Continental U.S., foreign, or interisland commercial trips

The total spent to transport personnel and equipment is shown in Table 4, Appendix, page 31.

## Human Resources Office

### Mission

The Human Resources Office (HRO) is a consolidated office that provides personnel, manpower management and administrative support services to all federal full-time personnel programs. The office serves as the adjutant general's single point of control for managing and administering Hawaii Army and Air National Guard federal personnel programs.

### Types of Personnel Actions:

	Army	Air	Total
Appointments	88	456	544
Reassignments	17	43	60
Promotions	41	64	105
Changes to Lower Grade	2	16	18
Within Grade Increases	112	261	373
Separations	10	27	37
Retirements	28	130	158
Miscellaneous	523	881	1,404
<b>Total</b>	<b>821</b>	<b>1,878</b>	<b>2,699</b>

**EXCELLENT CHOICES** – Hawaii National Guard's nominees for Excellence in Federal Government

Awards were recognized at the annual June luncheon held at the Sheraton Waikiki. Nominees and winners (with plaques) are Lt. Col. Edward K. Chun-Fat, Warrant Officer Candidate Rolando D. Domingo, Chief Warrant Officer Oscar T. Nakamura, Joanne Yamamoto, Senior Airman Jessica Y. Yokoyama, Senior Master Sgt. Karen S. Cary, and Capt. B. Marcus Badley. The 93rd Civil Support Team (Weapons of Mass Destruction) represented by Lt. Col. Stanley E. Toy was also recognized. Master Sgt. Stephen M. Lum photo



**Federal personnel assigned strengths:**

	Oct. 1, 2001	Sept. 30, 2002
Army Technicians .....	320	313
Army: Active Guard Reserve .....	230	223
Air Technicians .....	697	636
Air: Active Guard Reserve .....	144	148
<b>Total .....</b>	<b>1,391</b>	<b>1,320</b>

**Incentive Awards:**

	Army	Air	State	Total
Sustained Superior Performance ...	14	46	3	63
Quality Salary Increase .....	4	14	0	18
Special Act or Service Award .....	10	36	2	48
Time Off Award .....	11	6	0	17
<b>Total .....</b>	<b>39</b>	<b>102</b>	<b>5</b>	<b>146</b>

## Engineering & Contracts Office

**Mission**

The Engineering Office provides the entire spectrum of professional engineering services to the Hawaii Army National Guard, Hawaii Air National Guard, State Civil Defense, Youth CHalleNGe Academy and Office of Veterans Services divisions as well as departmental staff sections to enable them to carry out their statewide programs.

The major responsibilities are to plan for, administer, and supervise the following programs: capital improvement projects, major and minor construction, consultant contract services, maintenance and repairs, janitorial-custodial and ground maintenance, real property management, environmental and energy conservation, fire prevention, and office paper recycling.

**Repair and maintenance projects awarded**

Recurring minor maintenance, repairs and modifications of facilities are accomplished by in-house maintenance personnel on a time-and-

materials basis, or by formal and informal construction contracts. This program is supported by federal, state or joint federal/state matching funds through separate Army Service Contracts or Army National Guard Training Site Contracts. The combined total for federal fiscal year 2002 was over \$4,260,000.

**Minor and major construction projects**

Minor and major construction projects include all projects for minor construction or major repairs, maintenance or modification of facilities. This program is supported by federal funds, state funds, or jointly with federal/state matching funds.

**Current Projects:**

**Major design and/or construction projects**

8 State Civil Defense .....	\$1,780,000
6 Office of Veterans Services .....	5,803,926
1 Youth CHalleNGe Academy .....	660,000

**Future Projects:**

1 Departmental .....	\$1,800,000
4 State Civil Defense .....	2,000,000
2 Office of Veterans Services .....	10,250,000

*Appendix*

**Table 1: Hawaii National Guard Civilian Payroll Data (Federal FY 2002)**

	Army	Air
Man-years .....	313	723
Regular Pay .....	\$14,746,273	\$33,081,336
<b>Benefits</b>		
Cost-of-Living Allowance .....	1,348,898	2,369,276
Health Insurance .....	836,927	2,074,034
Federal Employees Group Life Insurance .....	53,706	43,392
Federal Civil Service Retirement .....	398,363	954,804
Federal Employees' Retirement System .....	1,330,358	2,454,396
Thrift Savings Plan .....	458,805	978,516
State Employees' Retirement System .....	0	N/A
Permanent Change of Station .....	40,241	39,660
Federal Insurance Contributions Act Taxes .....	708,369	1,616,517
Suggestion and Superior Performance Awards .....	43,866	53,808
<b>Total .....</b>	<b>\$19,965,806</b>	<b>\$43,608,344</b>

**Table 2: Assets**

<i>Facilities</i>	
Hawaii Army National Guard .....	\$137,731,365
Hawaii Air National Guard .....	91,483,135
<i>Equipment Assets</i>	
Hawaii Army National Guard .....	142,683,120
Hawaii Air National Guard .....	1,953,334,623
<i>Aircraft Assets</i>	
Hawaii Army National Guard .....	289,116,870
Hawaii Air National Guard .....	809,923,747
<b>Total .....</b>	<b>\$1,639,451,864</b>

*The State of Hawaii Department of Defense 2002 Annual Report is prepared annually by the department's Public Affairs Office*  
 Military Public Affairs Officer ..... Maj. Charles J. Anthony  
 Copy and Layout Editor ..... Master Sgt. Stephen M. Lum  
 Associate Editor ..... Derek R. Inoshita



**Table 3: Federal Expenditures**

Funds allotted by National Guard Bureau to  
U.S. Property & Fiscal Office for Hawaii

<i>National Guard personnel appropriations - Army</i>	
Military pay, transportation, and travel .....	\$24,773,659
Military uniform .....	543,851
Subsistence .....	283,262
<i>Operations and maintenance, and military construction appropriations - Army</i>	
Civilian pay .....	19,965,806
Transportation and travel	
Personnel .....	679,146
Equipment, supplies and services	
Ground operations .....	4,633,440
Air operations .....	2,047,597
Other operating supplies and services .....	3,383,142
Construction, repairs and utilities	
Armory construction .....	8,135,893
Architectural and engineering services .....	961,376
Non-armory construction .....	350,000
Maintenance, repairs and environmental .....	4,975,233
Utilities .....	1,754,273
<b>Funded directly by National Guard Bureau (Army)</b>	
<i>Operations and maintenance defense appropriation - Army</i>	
Youth CHalleNGe Program .....	1,680,000
<b>Total funds allotted to U.S. Property &amp; Fiscal Office for Hawaii .....</b>	
<b>\$74,166,681</b>	
AGR pay .....	12,009,872
<b>Total funds provided by National Guard Bureau (Army) \$12,009,872</b>	
<b>Total Federal Support for Army National Guard .....</b>	
<b>\$86,176,553</b>	
<i>National Guard Personnel Appropriations - Air</i>	
Deployments, transportation and travel .....	1,565,422
Military uniform .....	145,606
Subsistence .....	157,867
<i>Operations and maintenance, and military construction appropriations - Air</i>	
Civilian pay .....	43,608,344
Transportation and travel	
Personnel/deployments .....	1,457,653
Equipment and supplies .....	132,679
Equipment, supplies and services	
Equipment .....	934,410
Supplies .....	9,699,773
Depot level reparable .....	25,861,539
Aviation fuel .....	11,623,011
Other operating supplies and services .....	4,057,929
Construction repairs	
Major construction .....	0
Architectural and engineering services .....	228,203
Minor construction/major repairs .....	431,512
Operations and maintenance agreements .....	1,311,300
<b>Total funds allotted to U.S. Property &amp; Fiscal Office for Hawaii .....</b>	
<b>\$101,215,830</b>	
<i>Funded directly by National Guard Bureau (Air)</i>	
Annual training pay .....	\$4,162,070
Other active duty pay .....	2,618,457
Inactive duty training pay .....	8,867,369
Basic training pay .....	95,569
Active Guard Reserve pay .....	9,560,305
<b>Total funds provided by National Guard Bureau (Air) \$25,303,769</b>	
<b>Total federal support for Air National Guard .....</b>	
<b>\$126,519,599</b>	

**Table 4: Financial Statement 2002  
DoD Operating Funds**

<i>Program organization and Total Appropriation category of expenditure (including CB)</i>	<i>Total Expenditure</i>	<i>Balance (Reversion)</i>
<b>General Fund Accounts</b>		
<b>Departmental Administration</b>		
Personnel .....	1,994,375	1,958,174
Other .....	1,409,986	1,406,066
<b>Organization Total .....</b>	<b>3,404,361</b>	<b>3,364,240</b>
<b>Hawaii Army National Guard</b>		
Personnel .....	855,963	885,963
Other .....	765,197	765,197
<b>Organization Total .....</b>	<b>1,621,160</b>	<b>1,621,160</b>
<b>Hawaii Air National Guard</b>		
Personnel .....	325,546	324,546
Other .....	471,280	471,280
<b>Organization Total .....</b>	<b>796,826</b>	<b>796,826</b>
<b>State Civil Defense</b>		
Personnel .....	857,496	857,496
Other .....	189,116	189,116
<b>Organization Total .....</b>	<b>1,046,612</b>	<b>1,046,612</b>
<b>Major Disaster .....</b>	<b>597,000</b>	<b>62,735</b>
<b>DEF 110 Program Total .....</b>	<b>7,465,959</b>	<b>6,891,573</b>
<b>DEF 112: Services to Veterans/Office of Veterans Services</b>		
Personnel .....	777,392	752,251
Other .....	446,024	445,168
<b>DEF112 Program Totals .....</b>	<b>1,223,416</b>	<b>1,197,419</b>
<b>Total General Fund .....</b>	<b>8,689,375</b>	<b>8,088,992</b>
<b>Total Federal Fund .....</b>	<b>0</b>	<b>0</b>
<b>Departmental Totals .....</b>	<b>8,689,375</b>	<b>8,088,992</b>

\* Includes \$40,900 of Governor's Restriction

**Table 5: Statement of Revenue & Receipts FY 2002**

<i>Source:</i>	<i>Credited to:</i>			
	<i>General Fund Treasury</i>	<i>General Fund Operating</i>	<i>Trust</i>	<i>Special Fund</i>
<b>Non-tax revenue/receipt</b>				
Rental, armories .....	0	0	24,619	0
Rental, housing unit .....	0	0	15,584	0
Donation .....	0	0	0	0
Government notaries .....	22	0	0	0
Vacation earned .....	14,437	0	0	0
Service charge .....	15	0	0	0
Overpayment .....	0	0	550	0
Vacation accrual .....	0	0	4,857	0
<b>Reimbursement</b>				
Utilities .....	0	0	1,930	0
Others .....	0	0	81,089	0
Prior fiscal year .....	0	0	3,308	14,866
<b>Federal Funds</b>				
<b>Hawaii National Guard</b>				
Master cooperative agreement .....	0	0	0	6,489,760
Youth CHalleNGe Academy .....	0	0	0	1,250,920
<b>Federal Emergency Management Agency (FEMA)</b>				
<b>Emergency management</b>				
preparedness grant .....	0	0	0	1,023,773
<b>Emergency management</b>				
preparedness grant: terrorism .....	0	0	0	258,110
Recovery of indirect cost .....	0	0	0	156,774
<b>Disaster assistance</b>				
Kilauea lava flow .....	0	0	0	7,626
Hurricane Iniki .....	0	0	0	0
Oahu flood .....	0	0	0	73,708
November 2000 flood .....	0	0	0	13,794
Hawaii State Veterans Cemetery .....	0	0	0	92,165
<b>Total .....</b>	<b>14,474</b>	<b>83,019</b>	<b>49,325</b>	<b>9,123,386</b>



