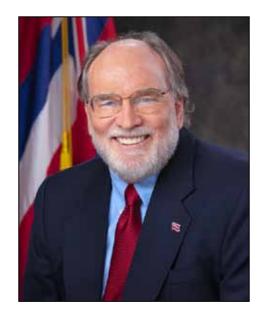
# DEPARTMENT OF DEFENSE



# ANNUAL REPORT Fiscal Year 2012

Maj. Gen. Darryll D.M. Wong Adjutant General

3949 Diamond Head Road, Honolulu, Hawaii 96816-4495 (808) 733-4246 / 733-4238 Fax Website: www.dod.hawaii.gov







Dear Governor Abercrombie:

It is my privilege to present the State of Hawaii, Department of Defense Annual Report for FY 12.

The of Hawaii, Department of Defense, comprised of the Hawaii Army and Air National Guards, State Civil Defense, the Office of Veterans Services and the Youth Challenge Academy, performed its key state and federal missions on behalf of the people of Hawaii in exemplary fashion.

One of those missions was to provide support to the U.S. Secret Service and the U.S. State Department during the Asia-Pacific Economic Cooperation summit held in November, 2011. Hawaii was lauded for its professionalism in ensuring that the summit was a success.

This document provides many of the highlights of our department, but there is so much more that we can't include--the pride that our soldiers, airmen and civilians feel as they protect the lives and property of Hawaii's residents and the sense of accomplishment as they deliver the best possible service to the taxpayer.

Thank you for placing your trust in the men and women of our department.

Sincerely,

Major General

Hawaii Army National Guard

Adjutant General



BRAIN TRUST – Retired Maj. Gen. Vern T. Miyagi; Maj. Gen. Darryll D.M. Wong, the adjutant general; Brig. Gen. Gary M. Hara, Hawaii Army National Guard commander; and Col. Brian E. Suntheimer, HIARNG chief of staff, observe the Hawaii joint military operations supporting the Asian Pacific Economic Coorperation (APEC) summit held in Honolulu, Hawaii in November. Lt. Col. Al Hing, PACOM-PA photo

#### **Department of Defense**



Maj. Gen. Darryll D.M. Wong



Command Chief Master Sgt. Robert S.K. Lee III

#### Organization

The State of Hawaii, Department of Defense, is made up of

- Hawaii
   Army National
   Guard
   (HIARNG)
- Hawaii
   Air National
   Guard
   (HIANG)
- State Civil Defense (SCD)
- Office of Veterans Services (OVS)
- Hawaii
   National
   Guard Youth
   CHalleNGe
   Academy (YCA)

#### **Mission**

The mission of the State of Hawaii, Department of Defense, which includes the Hawaii National Guard (HING) and State Civil Defense, is to assist authorities in providing for the safety, welfare, and defense of the people of Hawaii. The department maintains its readiness to respond to the needs of the people in the event of disasters, either natural or human-caused.

The Office of Veterans Services serves as the single point of contact in the state government for veterans' services, policies, and programs. The OVS also oversees the Hawaii State Veterans Cemetery.

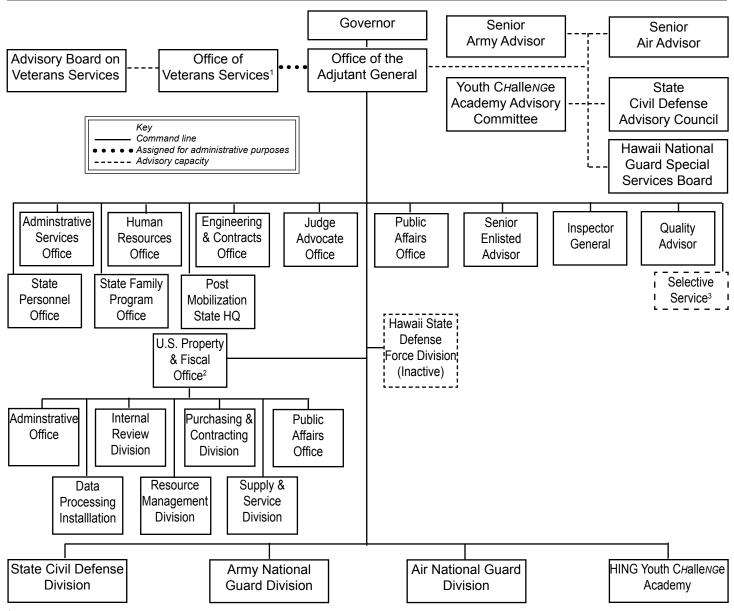
The Hawaii National Guard

Youth CHalleNGe Academy provides youth at risk with an opportunity to complete their high school education while learning discipline and lifecoping skills.

#### **Personnel**

The Department of Defense represents a varied mixture of federal, state, Active Guard/ Reserve, and drill-status National Guard members. This force totals approximately 5,500

- 453 state employees
- 440+ Active Guard/Reserve<sup>1</sup>
- 1,080+ federal technicians<sup>2</sup>
- 5,475+ drill-status Army and Air National Guard members
- <sup>1</sup> Not double-counted as drill-status
- <sup>2</sup> Most federal technicians are also drillstatus, some are not



<sup>&</sup>lt;sup>1</sup>Office of Veterans Services is assigned to the Department of Defense for administrative purposes (section 26-21, Hawaii Revised Statutes) <sup>2</sup>U.S. Property & Fiscal office serves dual roles as the National Guard representative

#### Adjutant General and Staff

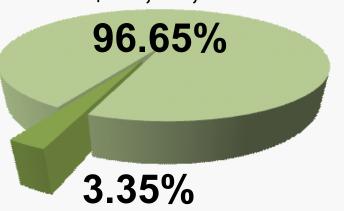
Adjutant General, State Civil Defense Director, Homeland Security Direct Deputy Adjutant General	Brig. Gen. Joseph K. Kim
U.S. Property & Fiscal Officer	
Engineering Officer	
Staff Judge Advocate Officer	Lt. Col. David L. Lopina
Military Public Affairs Officer	Lt. Col. Charles J. Anthony
Senior Enlisted Advisor	
Inspector General	Lt. Col. Edwin J. Kilpatrick
Army National Guard Commander	Brig. Gen. Gary M. Hara
Air National Guard Commander	
State Civil Defense Vice Director	Douglas Mayne
Office of Veterans Services Director	Col. (Ret.) Ronald P. Han Jr.
Youth CHalleNGe Academy Director	Richard W. Campbell

<sup>&</sup>lt;sup>3</sup>Army Guard positions authorized in Hawaii Army National Guard Table of Distribution and Allowances and Air Guard positions authorized in the Hawaii Air National Guard Unit Manpower Document. However, both staffs have the responsibility to provide direct updates to the adjutant general

Summary of expenditures  Federal funds obligated  Hawaii Army National Guard
State expendituresHawaii Army National Guard\$2,439,271Hawaii Air National Guard842,362State Civil Defense2,043,305Major disaster201,800Departmental Administration4,478,723Office of Veterans Services2,358,443Hawaii National Guard
Youth CHalleNGe Academy 1,570,882

Grand total . . . . . . . . . . . . . . . . . \$419,313,646





# **State Funds \$14,031,651**

#### Tax revenue of State of Hawaii

Federal contribution	Army	Air	Total
Civilian payroll	\$25,670,514	\$77,611,612	\$103,282,126
Military payroll	63,567,541	37,870,464	101,438,005
Supplies, construction, equipment, fuel, travel	83,878,523	102,252,446	186,130,969
Total federal contribution	\$173,116,578	\$217,734,522	\$390,851,100
Tax revenue generated for state from federal	government		
Sales Tax (General Excise Tax - 4.712%)	\$3,952,356	\$6,532,036	\$10,484,392
State of Hawaii Income Tax – (8.25%)	7,362,140	10,886,726	18,248,866
Total tax benefit to State of Hawaii	. \$11.314.496	\$17.418.762	\$28.733.258

#### Joint Forces Headquarters Hawaii Staff

Director of the Joint Staff	Brig Gen. Bruce E. Oliveira, HIARNG
Chief of the Joint Staff	Col. Arthur J. Logan, HIARNG
J1, Manpower & Personnel Director	Lt. Col. Brian S. Buhler, HIANG
J2, Intelligence Director	Vacant
J3, Operations Director	Col. Stanley E. Toy, HIARNG
J4, Logistics Director	Vacant
J5 Stategic Plans and Policy Director	. Lt. Col. Courtney B.Vares-Lum, HIARNG
J6, Command, Control, Communications and Computer Systems Director	Lt. Col. Reynold T. Hioki, HIANG

# Joint Forces Headquarters Hawaii

The Director of Operation and Military Support (DOMS) plans, coordinates, and when directed, conducts Homeland Security (HLS), Domestic Operations and Defense Support to Civil Authority (DSCA) Operations in order to prepare for, respond to, and recover from all-hazard threats to the safety and security of the citizens of the State of Hawaii.

JFHQ-HI Joint Staff (to include DOMS) are a key component/ participant in the State of Hawaii's annual hurricane response Exercise MAKANI PAHILI (MP). This year, the Joint Staff planned, coordinated, and executed plans which validated, mobilized, & deployed components of its Specialized Hazard Assistance Response Capability (SHARC) Team, as well as, established a Forward **Emergency Operations Center** at a remote/neighbor island (simulated) Incident Site. The JFHQ-HI hosted LIGHTNING RESCUE (LR) which is Joint Task Force Homeland Defense (T10 Forces) annual Pandemic Influenzas / Infectious Disease/ Bio-threat exercise. LR12 was a two day Table Top Exercise which focused on updating and synchronizing (memo of unferstanding) MOUs between federal, state, and local agencies in response to an Asia-Pacific generated threat migrating thru the central pacific and beyond via international travel patterns. The JFHQ-HI Joint Staff also hosted a Joint Staff Training Course (JSTC) (sponsored by USNORTHCOM) which updated and informed HING personnel on the most current TTPs nationwide. Homeland Response Force (HRF) planning initiatives

to support a catastrophic CBRNE (Chemical, Biological, Radiological, Nuclear, and Explosive) event within the State of Hawaii or FEMA (Federal Emergency Management Agency) Region IX. This is in collaboration with supporting States of FEMA Region IX California, Nevada, Arizona, and the Islands of U.S. interest in the Pacific (Territory of Guam, Commonwealth of Northern Marianas, Republic of the Marshall Islands, and Federal States of Micronesia).

Hawaii National Guard State Partnership Program (HING SPP) has been busy this year with variety of engagements with partner nations, Philippines and Indonesia, with subject matter experts exchanges (SMEE) on Homeland Defense/ Disaster Response (HA/DR). Search and Rescue training. Non-Commission Officer Development, and Senior Leader Engagement Visit. HING SPP also hosts numerous events with familiarizations and demonstrations of certain capabilities of the Hawaii Army and Air National Guard. In addition, Hawaii National Guard conducted HA/DR CPX and Disaster Exchange with Taiwan Army.

The 93rd Civil Support Team focused 2012 on incorporating the Joint Hazard Assessment Team concept throughout the Hawaiian Island counties during responses to illicit laboratories. These laboratories are often used to cook methamphetamines and will typically contain toxic fumes that are prone to spontaneous combustion from slight temperature changes.

93rd integrated their tactics into the capabilities of the fire and police departments to ensure safe entries that would mitigate the CBRN hazard while preserving evidence for criminal prosecution. The CST hosted and operated in Kaimalu O Hawaii (KOH) during TY12. KOH is the only maritime exercise in the State of Hawaii that focuses specifically on Weapons of Mass Distruction response in a maritime environment. KOH emulates real world consequence management of a WMD incident and incorporates all county, State and Federal Agencies needed to mitigate an incident that would drastically affect Hawaii's harbors.

**CBRNE Enhanced Response** Force Package (CERF-P) is comprised of 186 personnel who respond to a CBRNE incident in the PACOM JOA and FEMA Region 9 to assist consequence management in the form of search and extraction, decontamination, medical triage and fatality recovery. CERFP and Hawaii County Fire Department US&R teams joined forces in a unified Search & Extraction (S&E) collective training event in order to nest the capabilities of each agency into a unified front while honing the skills of each county US&R team in support of the Exercise MAKANI PAHILI. Hawaii CERFP S&E personnel provide subject matter expert exchange with the Armed Forces of the Philippines, Philippine Red Cross and Local Fire Departments in various procedures to respond to a collapsed structure working collaborative with HING State Partnership Program (SPP).



GOING DOWN RANGE – Col. Kenneth S. Hara, 29th Infantry Brigade Combat Team commander and Command Sgt. Maj. Leonard H. Ventura, case the unit colors, as the Brigade prepares for deploy to Afghanistan for a Security Forces Assistance-Advisory Team mission. Sgt. 1st Class (R) Wayne T. Iha photo

## **Hawaii Army National Guard**

#### **Mission**

The Hawaii Army National Guard's federal mission is to serve as an integral component of the Total Army by providing fully-manned, operationallyready, and well-equipped units that can respond to any national contingency ranging from war and peacekeeping missions to nation-building operations. The state mission of the HIARNG is to provide a highly effective, professional, and organized force capable of supporting and assisting civilian authorities in response to natural disasters, human-caused crises or the unique needs of the state and its communities.

#### Personnel

As of June 30, 2011, the assigned strength of the HIARNG was nearly **2,900** Soldiers.

#### Organization

The HIARNG, commanded by Brig. Gen. Gary M. Hara, is composed of a Headquarters, Hawaii Army National Guard, and three major commands: the 29th Infantry Brigade Combat Team, the 103rd Troop Command, and the 298th Regiment-Multi-functional, Regional Training Institute. Hawaii Army Guard units and installations are located in



Brig. Gen. Gary M. Hara

communities on the islands of Hawaii, Maui, Oahu, Molokai, and Kauai.

Joint Forces
Headquarters,
Hawaii Army
National Guard
The

headquarters consist of primary staff offices which are responsible for establishing command directives and guidance in the functional areas of military personnel (including recruiting and retention); plans, operations, and training; logistics; surface maintenance; Army aviation; facility management; information management; and safety and occupational health; the Medical



Cmd. Sgt. Maj. Ronald S. Oshiba

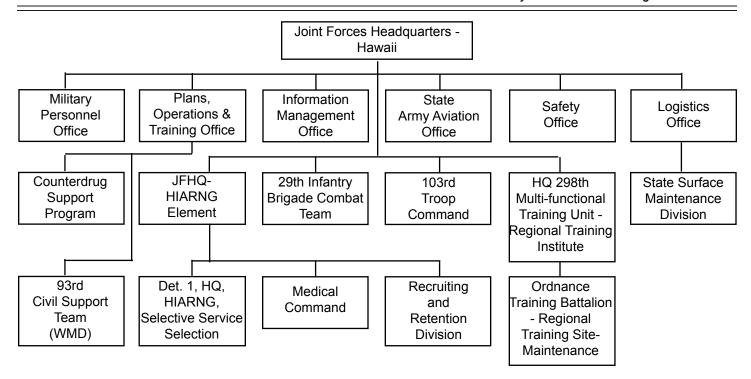
Command and Retention and Recruiting Command are administratively attached to JFHQ, HIARNG. The command and control functions and services provided

by JFHQ, HIARNG are at an organizational level and support the Hawaii Army Guard's three major commands and their subordinate units across the state.

#### Director of Military Support

The Director of Military Support is a key proponent in all state activities involving the prevention of, and response to, terrorist events. (See Joint Forces Headquarters, Hawaii on page 5).

The Counterdrug Support Program, a joint Hawaii Army and Air National Guard organization, comes under the day-to-day operation of DOMS.



During the year, the program provided numerous support missions for law enforcement agencies to interdict and disrupt organized drug activities. Active augmentation of the Hawaii High Intensity Drug Trafficking Area has been instrumental in detecting international and domestic drug trafficking. Community-based programs, like the Drug Demand Reduction program, are intended to provide training to parents and youths to increase drug awareness. education and prevention.

#### 29th Infantry Brigade Combat Team



Col. Kenneth S. Hara

The 29th IBCT, commanded by Col. Kenneth S. Hara, is the HIARNG's largest unit. The brigade combat team's units span the pacific region to include

the islands of Hawaii, Maui, Oahu and Kauai, in the state of Arizona and on the Pacific islands of Guam and Saipan.

The IBCT's Headquarters and Headquarters Company, along with the Brigade Special Troops Battalion, comprised of an HHC, engineer, military intelligence and signal companies and the Brigade Support Battalion made up of an HHC, distribution, maintenance and medical companies and minus it's forward support companies attached to the BCT's maneuver units, are located at the Kalaeloa facility.

The 1st Battalion, 487th Field Artillery and the BSB's G Company are located at the Wahiawa Armory.

1st Squadron, 299th Cavalry (Reconnaissance, Surveillance, and Target Acquisition - RSTA)



Cmd. Sgt.
Maj. Leonard
H.Ventura

are strategically located in communities throughout the state. The squadron's Headquarters and Headquarters Troop is located in Hilo, Hawaii,

with a detachment located at Kalaeloa. Troops A and B are located in Pearl City, while Troop C is in Hanapepe, Kauai, with a detachment in Kapaa.

Upon federal mobilization, the brigade's strength is augmented by the 1st Battalion, 158th Infantry, of the Arizona Army National Guard and the 1st battalion, 294th Infantry of the Guam Army National Guard.

#### **103rd Troop Command**

The 103rd Troop Command is commanded by Col. Paul S. Tamaribuchi and CSM Russell Ige. The unit is headquartered at the Waiawa Armory in Pearl City, Oahu. The mission of the 103rd is to serve as a command and control headquarters for separate units of the HIARNG. There are eleven units assigned to the Troop Command include a heavy-lift helicopter company (CH-47F Chinook), a medium utility helicopter company (UH-60M Blackhawk), a light utility security and surveillance helicopter detachment (LUH-72), an intermediate aviation



KEEPING OUR AIRCRAFT FLYING - Company B, 777th Aviation Support Battalion Soldiers say farewell to family and friends at an Afghanistan deployment ceremony held at Wheeler Army Airfield, July 2012. Master Sgt. (R) Stephen M. Lum photo

maintenance support company, a mobile public affairs detachment, an engineer company (vertical), a firefighting team, a contract team, an aviation ground support company, an Army band and a

Tamarabuchi

Col. Paul S.



Cmd. Sgt. Maj. Russell Ige

headquarters detachment.

Company B. 1st Bn.,171st Aviation, is stationed at Wheeler Army Airfield. The unit has 12 CH-47F Chinook helicopters that can be used to transport personnel and cargo to virtually any location within the state. The Chinook's primary roles include troop movement.

artillery emplacement and battlefield resupply. It has a wide loading ramp at the rear of the fuselage and three external-cargo hooks. The Chinook is capable of transporting up to 30 passengers

and has a maximum carrying capacity of 50,000 pounds. The CH-47F is a significant resource during emergencies or natural disasters.

Company B, 777th Aviation Support Bn. performs aircraft logistic support to assigned units in theatre. It is a general support unit stationed at Wheeler Army Airfield, Oahu, The intermediate level maintenance unit, has the capability to inspect, troubleshoot and perform diagnostic tests on rotary wing aircraft as well as the ability to make repairs, adjustments, calibrations and alignments of aircraft system modules and components. It provides responsive aircraft recovery and air evacuation, and technical assistance through the use of mobile maintenance to the Hawaii Guard and to the active Army. Detachments are located in Puerto Rico, Wyoming and Virginia.

Company C, 1st Bn., 207th Aviation, is headquartered at Gen. Lyman Field (Hilo Airport), Hawaii, with one detachment stationed at Wheeler Army Airfield on Oahu. The

unit is equipped with state of the art UH-60M Blackhawk helicopters. The Blackhawk is capable of transporting up to 10 personnel at one time and can also transport cargo internally or externally. This split-state organization marks a return to the Alaska-headquartered 1st Bn., 207th Aviation.

Detachment 1, Co. A, 3rd Bn, 140th Aviation (Security and Support), is also headquartered at Lyman Field. It is authorized two LUH-72A Lakota helicopters. The unit conducts Command, Control, and Communication (C3) and air movement operations. The aircraft contains state of art the communication and surveillance equipment. These helicopters and crews routinely provide state law enforcement agencies with counter-drug support. They are also fully capable search and rescue helicopter unit with MEDEVAC capabilities.

The 230th (Vertical) Engineer Co., with its headquarters in Kihei, Maui, has three detachments: one at the Waiawa Armory, one at the Kaunakakai, Molokai Armory, and the third



in the Montana Army Guard. The engineers provide vertical constructions support, which includes carpentry, plumbing, electrical and masonry capabilities. They construct, maintain and repair vertical infrastructures statewide.

The 297th Engineer
Firefighting Team, located
at the Waiawa Armory, is
a seven person fire fighting
detachment. They are equipped
with one Tactical Firefighting
Truck (TFFT). The unit's
primary mission is to respond
to airfield crashes and conduct
rescue operations. The unit is
also capable of responding to
structural fires. The team is a
member of the Civil Enhanced
Response Force (CERF).

The 111th Army Band, located at the Waiawa Armory, is fully organized with concert, jazz, ensemble and marching band capabilities. The band provides music at parades, special events, and National Guard and activeduty functions throughout the year to promote troop morale, unit Esprit de Corps, and also to promote civilian/military

relations. Comprised of musical performance teams, the band may also perform in saxophone quartets and brass ensembles.

The 117th Mobile Public Affairs Detachment, located at the Waiawa Armory, is a 20-person unit consisting of print and broadcast journalists who produce releases to publicize or document military-training or operations, humanitarian and civil-action exercises or events, as well as serve as media liaisons.

The 1950th Contingency
Contract Team, located at the
Waiawa Armory, provides
contract services in contingency
operations throughout the
world. The contracting team is
a four-person team consisting
of two officers and two enlisted
personnel. The team works
in conjunction with a civilian
contracting office. The team's
primary responsibilities include
purchasing commodities and
overseeing construction and
service contracts

Company B, 1109th Theater Aviation Support Maintenance-Ground Company is the newest unit to the 103rd. They CHINOOK UNIT RETURNS
– Sgt. Jesse A. Dela Cruz, Co.
B, 1st Bn., 171st Aviation, is
greeted by his son, Jameson
and his wife, Jasmin, in the
August return. Hawaii Army
National Guard photo

are located at the Waiawa Armory. They provide medical services operations up to level II support, food service operations, distribution which consist of petroleum issue and water purification, and ground maintenance airfield support operations.

#### 298th Regiment, Multifunctional Training Unit (Regional Training Institute)

The 298th Regiment, MFTU (RTI), commanded by Col. Suzanne P. Vares-Lum. is located at the Bellows Air Force Station in Waimanalo. Oahu. The mission of the 298th Regiment is to train Soldiers and leaders of the U.S. Army National Guard, Active Duty and Reserve Component to the standards set forth by the U.S. Army Training and Doctrine Command (TRADOC). The 298th Regiment provides the resources and knowledge to train to standards and lead effectively in all circumstances, and provides specific MOS qualifying material and engagement scenarios to support the Hawaii Army National Guard and Department of Defense Unified Land Operations. The RTI is accredited by various agencies including TRADOC, the U.S. Army Sergeants Major Academy, active duty proponent schools for the various military occupational specialties, and the U.S. Army Ordnance Center.

1st Bn., 298th Reg., MFTU (RTI) Combat Arms Training Battalion
courses: 11 series Career Management
Field (Military Occupational Specialty –
Training, Military Occupational Specialty –
Qualification, Infantry Advanced Leader);
Combatives Level I/Level II certification;
Army Basic Instructor; Small Group
Instructor Training

Course	∃raduates
11-series MOS-T	8
11-series MOS-Q	13
Infantry Advanced Leader (3 classes)	88
Army Basic Instructor	7
Small Group Instructor Training	6

2nd Bn., 298th Regt. MFTU (RTI) -Modular Training Battalion courses: Noncommissioned Officer Education System (Warrior Leader and Advanced) and Officer Candidate School

Course	Graduates
Warrior Leader (6 classes)	237
OCS (5 trained)	2

The 298th Regiment also hosts a myriad of training events. In July 2012, the Regiment hosted Excercise TIGER BALM, a bilateral training exercise with participation from the Singapore Armed Forces. Federal and state entities train from classroom activities to field training exercises at any given time at the 298th Regiment. In addition to the various military agencies conducting training, the RTI also hosts the monthly Waimanalo Community Board, as well as various civilian clubs and groups throughout the year. During drill weekends, activities at the 298th RTI include staff and cadre training and administrative tasks, as well as the conduct of foundational training delivered to new recruits by the Hawaii Army Guard's Recruit Sustainment Program. At any given time during a drill weekend, the 298th may host over 200 Soldiers engaged in various types of training activities. Numerous Soldiers assigned to the Regiment have participated in Operations IRAQI FREEDOM, ENDURING FREEDOM, and

NEW DAWN; invaluable training insights and lessons learned in the contemporary operating environment through these experiences continue to increase the effectiveness of the training that the 298th Regiment conducts for the future leaders of the Army.

#### Highlights, significant events

Last year, Hawaii Army
National Guard units were
again deployed in support of
the global war on terrorism
(GWOT) for Operation ENDURING
FREEDOM in Afghanistan and
the Philippines; as well as
numerours exercises in Hawaii
and around the world.

#### Operation ENDURING FREEDOM

One hundred-twenty aviatiors from the Co. B, 1st Bn., 171th Aviation (CH-47 Chinooks) deployed to Afghanistan return in August 2011.

In May 2012, 20 officers and journalist fron the 117th Mobile Public Affairs Det. deployed to Afghanistan. The unit went down range in 2005, this time they were in multiple Regional Command South locations.

Two more platoon-size
HIARNG teams provided security
support for the continuing
Joint Special Operations Task
Force-Philippines mission.
Their non-combat mission is
to advise and assist the armed
forces of the Republic of the
Philippines defeat select terrorist
organizations in the Philippines.

In July 2012, helicopter maintenance Wheeler Army Airfield-based Soldiders from Co. B, 777th Aviation Support Bn., also made a return Afghanistan. Hawaii Guard's first unit deployed in support of OEF, sent two teams from 2003 to 2005.

In March 2012, the Brigade Headquarters formed sixteen Security Force Assistance-Advisory Teams (SFAAT) to advise and assist Afghan National Security Forces. Comprising of approximately 200 officers and senior enlisted primarily from the 29th IBCT, the SFAAT conducted rigorous pre-mobilization training from March to July and mobilized in end of July 2012. The SFAAT deployed to and conducted postmobilization, before deploying to Afghanistan in November 2012.

- Exercise MAKANI PAHILI, May
   June: The exercise is an annual
  exercise conducted on Oahu by
  the Hawaii National Guard and
  State Civil Defense, and other
  agencies to respond to a CAT
  III-IV hurricane and establish
  a Tactical Operations Center
  in order to provide Command
  and Control of forces in support
  of post-landfall response and
  recovery.
- Exercise GARUDA SHIELD, June: The exercise is a Brigadelevel Command Post exercise conducted in Indonesia to strengthen the key partner relationship between the Indonesian and United States militaries, which will enhance regional peacekeeping ability and enhance interoperability.
- Exercise TIGER BALM, June: The exercise is an exercise conducted on Oahu with the Singapore Armed Forces (SAF). It was a Brigade-level Command Post exercise, whose mission was to enhance the long-standing relationships between the SAF and the U.S. Army. The 29th IBCT participated with the Singapore Army in at the 298th Multi-functional Training Unit (RTI) located at Bellows Air Force Station in Waimanalo, Hawaii.

Commander, HIARNG Brig. Gen. Gary M. Hara	Co. B Military Intelligence Capt. David S. Chang
Asst. Adjutant General, Army Brig. Gen. Bruce E. Oliveira	Co. C Signal 1st Lt. Erica V. Salvador
Command Sgt. Maj., HIARNG	29th Support Bn Lt. Col. Lynn J. Ishii
Cmd. Sgt. Maj. Ronald S. Oshiba	HQ & HQ Co Capt. Michelle G. Puesta
Headquarters, HIARNG	Co. A Distribution Capt. Manuel Llanes
Chief of Staff Col. Bryan E. Suntheimer	Co. B Maintenance 1st Lt. Dexter Y. Nakamoto
Executive Officer Maj. Brian L. Pet	Co. C Medical Capt. Frank D. Calvo
G1 Personnel Col. Robert W. Lesher	1st Bn., 158th Infantry (Ariz.) Lt. Col. Christopher Lambesis
G3 Operations Col. Mark E. Logan	HQ & HQ Co Maj. Jonathan K. Gutierrez
G4 Logistics Col.	Co. A Capt. Craig A. Broyles
Inspector General Lt. Col. Tammy L. Stocking	Co. B Capt. Joseph L. Mayeaux
State Army Aviation Officer Col. Stephen F. Logan	Co. C Capt. Brett A Yeater
Facility Management Officer Lt. Col. Marjean R. Stubbert	Co. D Capt. John T. Dunlap
Environmental Specialist Lt. Col. Tracey M.Y. Omori	Co. E 1st Lt. Quincy J. Milam
Information Management Lt. Col. Stuart J.Tomasa	1st Bn., 294th Infantry (Guam) Lt. Col. Frank Tominez Jr.
Safety & Occupational Health Manager	HQ & HQ Co Capt Gordon Guerrero
Maj. Jason T. Matsumura	Co. A 1st Lt. Darrell Fejarang
U.S. Property & Fiscal Officer	Co. B
Col. Edward K. Chun-Fat Jr.	Co. C Capt. Rickey Flores
Logistics Management Officer Col. Gary W. Littlefield	Co. D Capt. John Guerrero
Financial Manager Col. Gary W. Littlefield	Co. F, 29th Spt. Bn Capt. Juan Kin
Chaplain Col. Peter Y. Lee	103rd Troop Command Col. Paul S. Tamaribuchi
Staff Judge Advocate Lt. Col. David L. Lopina	Command Sgt. Maj. Cmd. Sgt. Maj. Russell Ige
HQ Det Capt. QueSchae Blue-Clark	Command Sgt. Maj. Cmd. Sgt. Maj. Russell Ige Executive Officer Lt. Col. Rudolph Ligsay
HQ Det., Det. 1 (Selective Service Section) (Vacant)	S1 Personnel Maj. Barbara P. Tucker
HIARNG Medical Cmd Col. Peter A. Matsuura	S2/3 Intelligence/Operations Lt. Col. Roger T. Pukahi
Recruiting & Retention Cmd. Lt. Col. Lo	S4 Logistics Maj. Joseph R. Burdett
Det. 55, Operational Support Airlift Cmd	HQ, Det. 103rd Troop Command Capt. Alan J. Kahanu
Chief Warrant Officer Charles D. Gustafson	111th Army Band Chief Warrant Officer Curtis Y. Hiyane
93rd Civil Support Tm. (Weapons of Mass Destruction)	117th Mobile Public Affairs Det. Maj. Melina Juan
20th Infantry Prigade Combet Tm. Cal. Kenneth S. Hara	230th Engineer Co Capt. Dane Calvan
29th Infantry Brigade Combat Tm. Col. Kenneth S. Hara	297th Engineer (Firefighting Tm.) Staff Sgt. Allison Morris
Command Sgt. Maj. Cmd. Sgt. Maj. Leonard H. Ventura Brigade Deputy Commander Col.	Co. B, Aviation Support Bn. (GS)
Executive Officer Lt. Col. xx xxx	Maj. Joseph O.Tolentino
S1 Personnel Capt. Livingston Hickling	Co. B, 1st Bn., 171st Aviation Regt.
S2 Intelligence Capt. Ervingstoff Flickling	
S3 Operations Lt. Col. Darryl K. Lindsey	Co. C, 1st Bn., 207th Aviation Regt. Capt. Phoebe P. Inigo
S4 Logistics Maj. Calvin H. Arroyo	Det. 2, Co. B, 3rd Bn., 140th Aviation Security &
HQ and HQ Co., 29th IBCT Capt. Ralph K. Hasegawa	Support Chief Warrant Officer Jeffrey J. Hebert
1st Squadron, 299th Cavalry Regiment (Reconnaissance,	1950th Contingency Contract Tm. Capt. Shawn K. Naito
Surveillance, and Target Acquisition)	298th Regiment, Multi-functional Training Unit
Lt. Col. Paul S. Tamaribuchi	(Regional Training Institute) Col. Suzanne Veras-Lum
HQ & HQ Troop Capt. Frank P. Cho	Command Sgt. Maj. Cmd. Sgt. Maj. Robert V. Ednilao
Troop A 1st Lt. Chuquillanqui C. Cuadros	Executive Officer Lt. Col. Tracey M. Omori
Troop B Capt. Peter M. Ammerman	S1, Personnel Maj. Doreen Y. Uehara and
Troop C Capt. Wesley K. Kawakami	Sgt. 1st Class Edy Pagala
Co. D (-), FSC RSTA, 29th BSB Capt. David K. Hosea	S3, Operations Sgt. 1st Class Bret Moore
1st Bn., 487th Field Artillery Lt. Col. Roy J. Macaraeg	S4, Logistics Maj.Brad Masutani and
HQ & HQ Service Battery Capt. Edward C. Choo	Sgt. 1st Class Roberto Razon
Battery A Capt. Carl E. Hood	1st Bn., 298th Regt. (Combat Arms) Lt. Col. Paul K. Wilson
Battery B Capt. Wayne J. F. Anno	and Sgt. 1st Class Ryan Taniguchi
Co. G, 29th Spt. Bn Capt. Nathan A. Tyau	2nd Bn., 298th Regt. (General Studies)
29th Brigade Special Troops Bn	Lt. Col. Wesley H. Tanji
Lt. Col. Neal S. Mitsuyoshi	Warrior Training Course Master Sgt. Palaie Gaoteote
HQ & HQ Co Capt. Aaron C. Blanchard	Advanced Leadership Course Master Sgt. Scott Casey
Co. A Engineers Capt. Isaac A. K. Floyd	OCS Company Maj. Gavin Tsuda

Unit/Location Federal Recognition Date Hawaii Army National Guard, HIARNG Element, JFHQ HQ & HQ Det., HIARNG Element, Honolulu, Oahu Sept. 8, 1947 Det. 1, Selective Service Section, Honolulu Sept. 9, 1946 Det. 1, Training Site Detachment, Kapolei Jan. 4, 2011 Det. 55, Operational Support Airlift Cmd., Wheeler Army Airfield, Schofield Barracks, Wahiawa, Oahu Sept. 18, 2002 93rd Civil Support Team (Weapons of Mass Destruction), Kapolei, Oahu Mar. 13, 2002 Medical Det., Kapolei Mar. 6, 1999 Recruiting and Retention Bn., Kapolei Jun. 18, 2003 Det. 2, 629th Trial Defense Team, Kapolei TBD	
29th Infantry Brigade Combat Team HQ & HQ Co., <i>Kapolei</i> Nov. 17, 1947	
1st Bn., 487th Field Artillery HQ & HQ Service Battery, Wahiawa, Oahu Jan. 27,1947 Battery A, Wahiawa May 15, 1947 Battery B, Wahiawa Sept. 29, 1947 1st Squadron, 299th Cavalry Regiment (Reconnaissance, Surveillance, and Target Acquisition - RSTA)	
HQ & HQ Troop (-), Keaukaha Military Reservation,         Hillo, Hawaii       Oct. 8, 1946         Det. 1, HQ & HQ Trp., Wahiawa, Oahu       May 5, 1947         Trp. A, Pearl City       Mar. 5, 2008         Trp. B, Pearl City       Aug. 15, 1947         Trp. C (-), Hanapepe, Kauai       Oct. 22, 1947         Det. 1, Trp. C, Kapaa, Kauai       Oct. 8, 1946	
1st Bn., 158th Infantry       HQ & HQ Co., Phoenix, Ariz.       TBD         Co. A, Tucson, Ariz.       TBD         Co. B, Phoenix, Ariz.       TBD         Co. C, Prescott, Ariz.       TBD         Co. D, Yuma, Ariz.       TBD         1st Bn., 294th Infantry, Guam       TBD         20th Bright of Special Transpage       TBD	
29th Brigade Special Troops Bn.  HQ & HQ Co., Kapolei, Oahu	
29th Brigade Support Bn.       Jun. 30,1947         HQ & HQ Co., Kapolei       Jun. 30,1947         Co. A (-) Distribution, Kapolei       Jan. 8, 1951         Det. 1, Kihei, Maui       Oct. 22, 1946	

BATTLE RATTLE

- Staff Sgt. Katie
P. Gray, a 117th
Mobile Public
Affairs Det. video
journalist, carries
additional gear
including a digital
video "weapon" in
Afghanistan.
Staff Sgt. Brendan
Mackie photo



Unit/Location Co. B (-) Maintenance, Kapolei Det. 1, Hanapepe, Kauai Co. C Medical, Kapolei Co. D (-) Forward Support Co., Keauk Det. 1 FSC, Kealakekua, Hawaii Co. E FSC, Waiawa, Oahu Co.F (-) FSC, Fort Shafter, Oahu Det. 1, 2, 3, and 4, Saipan, Guan Keaukaha MR Co. G FSC, Wahiawa, Oahu	
103rd Troop Command	
HQ & HQ Det., Pearl City, Oahu  111th Army Band, Pearl City  117th Mobile Public Affairs Det., I.  230th Engineer Det. (-) vertical, Det. 1, 2, & 3 Pearl City, Oahu and I.  297th Engineer Firefighting Team Det. 2, Co. B, 3rd Bn., 140th Avia Lyman Airport, Hilo, Hawaii  Co. B, 1st Bn., 171st Aviation Re. Wheeler Army Airfield, Schofield Barrack Co. C, 1st Bn., 207th Aviation Re. Lyman Airport  Det. 1., Co. C (Assualt) Schofield Barrack Det. 1, Co. D (Maintenance) Hilo, Hawaii Co. B (-), 777th Aviation Support Wheeler Army Airfield Det. 1, 2, and 3, Wyoming, Louisian 1950th Contingency Contracting, Theater Aviation Sustainment Ma	Sept. 10, 1946  Pearl City
HQ, 298th Multi-functional Traini Regional Training Institute HQ, 298th MFTU RTI, Bellows Air F Waimanalo, Oahu	orce Station, Sept. 9, 1946
1st Bn., 298th MFTU RTI, Bellows 2nd Bn., 298th MFTU RTI, Bellows Ordnance Training Brigade Region	AFS Aug. 16, 1997

• Exercise PANTHER STRIKE June: The exercise is a multi-state Brigade-level National Guard exercise for intelligence professionals conducted in Camp Williams, Utah. The mission was, while operating in a field environment, to provide training and hands-on experience simulating intelligence collection and analysis in a deployment scenario.

Maintenance, Pearl City, Oahu . . . . . Oct. 29, 1992

- Exercise SOUTHERN ACCORD, August: The exercise is conducted in Gaborone, Botswana. The mission of the exercise was to expand the capabilities of, build partnership capacity, and enhance the interoperability of the U.S. and Botswana forces.
- The 111th Army Band continued to support numerous organizations, highlighted by National Guard Ball concert.



BEST FOOT FORWARD -Hawaii Air National Guard's Ceremonial Royal Guard form at the steps of Iolani Palace during the annual celebration of King David Kalakaua's birthday celebration, *Nov.* 16. Tech. Sgt. Andrew L. Jackson photo

# **Hawaii Air National Guard**

#### Mission

The Hawaii Air National Guard has two missions. In



Brig Gen. Stanley
J. Osserman Jr.

performing its state mission, the HIANG provides organized, trained units and airmen to protect Hawaii's citizens and property,

preserve peace, and ensure public safety in response to natural or human-caused disasters.



Command Chief Master Sgt. Robert S.K. Lee III

Its federal mission is to provide operationally ready combat units, combat support units and qualified personnel for active duty in the U.S. Air Force in time

of war, national emergencies or operational contingencies.

#### Personnel

As of July 1, 2012, the authorized strength of the Hawaii Air National Guard was approximately 2,500 personnel.

#### Organization

The HIANG is commanded by Brig. Gen. Stanley J. Osserman Jr.. The HIANG is comprised of the HIANG Headquarters (the 199th Weather Flight is administratively attached), the 154th Wing, the 109th Air Operations Group and the 201st Combat Communications Group.

#### 154th Wing

The 154th Wing is commanded by Brig. Gen. Braden K. Sakai. The wing is headquartered at Joint Base Pearl Harbor-Hickam, Oahu. It is the largest of the HIANG organizations and one of the largest and most complex wings in the entire Air National Guard. The headquarters element consists of the wing commander, vice wing



Brig. Gen. Braden K. Sakai

commander, command chief master sergeant, wing control center, chaplain, judge advocate, military equal opportunity,

plans, safety, public affairs and inspector general.

The 154th Operations Group consists of the 199th Fighter



Command Chief Master Sgt. Willie Raphel

Squadron, 203rd Air Refueling Squadron, 204th Airlift Squadron, 169th Aircraft Control and Warning Squadron, and the 154th



TAKING STOCK-U.S. Sen Daniel K. Inouye, chairman of the Subcommittee on Defense tours the Joint Base Pearl Harbor-Hickam F-22 Raptor military construction sites escorted by Maj. Gen. Darryll D.M. Wong, the adiutant general. Senior Master Sgt.

Kristen Stanley photo



Operations Support Squadron Control Squadron, and the 154th Operations Flight.

Both the 199th and the 203rd are partnered with 'reverse associate' units, from the active duty Air Force's 15th Wing which provide pilots and flight crews. The 204th Airlift Squadron is a 'classic associate' unit, partnering with the 15th Wing. The active duty's 535th Airlift Squadron has the primary responsibility for the C-17 Globemaster III cargo aircraft while the HIANG provides 40 percent of the flight crews and maintenance personnel.

The 199th Fighter Squadron

flies the F-22 Raptor in conjunction with the 19th Fighter Squadron of the U.S. Air Force. The 199th is tasked with augmenting the active duty U.S. Air Force with air superiority fighters during war or other operational contingencies. The 203rd Air Refueling Squadron is equipped with KC-135R Stratotanker aircraft which provides worldwide, nonstop airrefueling for almost every type of U.S. fixed-wing aircraft. The C-17 provides rapid strategic delivery of troops and all types of cargo to main operating bases or directly to forward bases in deployment areas. The wing's

169th Aircraft Control and Warning Squadron operates radar sites at Mount Kaala, Oahu, and at Kokee Air Force Station, Kauai. These radar sites are linked to the Hawaii Regional Air Operations Center at Wheeler Army Airfield, Oahu, where 24-hour air surveillance of the Hawaiian island chain is provided. The largest of the four groups, the 154th Maintenance Group consists of the 154th Maintenance Squadron, 154th Aircraft Maintenance Squadron and the 154th Maintenance Operations Flight. The maintenance squadrons provide both backshop and flight-line



LOGISTICS MISSION – Hawaii Air National Guard's 154th Logistics Readiness Squadron personnel are recognized at the annual Honolulu-Pacific Federal Executive Board awards lunch held at the Sheraton Waikiki, April 13, 2012. Maj. Gen. Darryll D.M. Wong, the adjutant general, joins the Logistics personnel, Senior Airman Uyen T.Tran, Senior Master Sgt. Margaret B. Soon, Lt. Col. Taison Tanaka, Staff Sgt. Jantzen A. Fernandez, First Sgt. Darrell Bactad, and Chief Master Sgt. Alvin J. Fritz cerebrate their recognition. Master Sgt. (R) Stephen M. Lum photo

maintenance for all three mission design series (MDS) aircraft: F-22, KC-135R, and the C-17. The most diverse of the four groups, the 154th Mission Support Group consists of the 154th Logistics Squadron, 154th Civil Engineer Squadron, 154th Security Forces Squadron, 154th Communications Flight, 154th Mission Support Squadron, 154th Comptroller Flight and 154th Force Support Squadron. The support squadrons provide homestation support services to the entire HIANG. as well as deployable supply system, construction, security, communications, and services. The 154th Medical Group

provides the wing with fixed and deployable medical and dental resources and a medical response capability to the Chemical, Biological, Radiological, Nuclear or High-Yield Explosive-Enhanced Response Force Package (CERF-P) mission.

#### 201st CombatCommunications Group

The 201st Combat Communications Group, commanded by Col. Joseph A. Garnett, is headquartered at Joint Base Pearl Harbor-Hickam. The 201st Group's mission is to provide command and control communications and air traffic control services for



Col. Joseph A.
Garnett

U.S. Air Force combat air forces. It also supports emergency USAF requirements for air traffic control and communications facilities, as well as to provide tactical

communications for the State of Hawaii, Department of Defense, in response to emergencies originating from either human or natural causes. The combat communications units can provide command and control communications and air traffic control services for 30 days

with their own readiness spare package.

The 201st Combat Communications Group is composed of a group headquarters and five assigned units, located on the islands of Kauai, Oahu, Maui and Hawaii. The 291st Combat Communications Squadron is located in Hilo, Hawaii; the 292nd Combat Communications Squadron is located in Kahului, Maui; the 297th Air Traffic Control Squadron is located at Kalaeloa, Oahu; and the 293rd Combat Communications Squadron, the largest and most diverse communications squadron in the HIANG, is co-located with the Group HQ's at Hickam and Barking Sands, Kauai. The 293rd is one of only three ANG combat communications units in possession of the Eagle Vision system. Eagle Vision is the Department of Defense's only deployable commercial imagery satellite downlink system and it is used extensively for federal, state, and Homeland Defense missions as well as in support of foreign nations during natural disasters. The 201st Intelligence Squadron was stood up in November 2009. The Intel Squadron, headquartered at Hickam, provides trained linguists for translation purposes. .

#### 109th Air Operations Group

The 109th Air Operations



Col. Michael B. Compton

Group,
commanded
by Col. Robert
Hoffman, is
headquartered at
Joint Base Pearl
Harbor-Hickam.
The 109th
AOG and its
subordinate
units, the

at Hickam. The mission of

the 613th AOC is to provide

command and control of real-

for the Commander of the Air

Forces forces (COMAFFOR)

and coalition or joint forces

air component commander

(C/JAFCC). In the event that

capabilities, the traditional

(drill-status) HIANG Airmen

will be immediately available to

supplement the active duty Air

Force requirements. The 109th

AOG's 130 Airmen include pilots,

navigators, weapons controllers,

flight nurses and intelligence

include intelligence, network

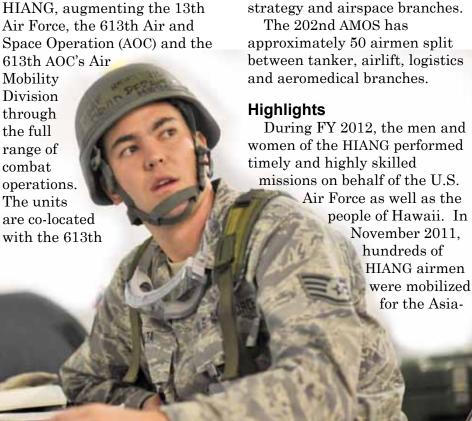
specialists. The 150th AOS has

approximately 70 Airmen, which

operations exceed the 613th's

world air, space and information operations in the Pacific Theater

150thAir Operations Squadron and 202nd Air Mobility Operations Squadron, are 'classic associate' units of the HIANG, augmenting the 13th Air Force, the 613th Air and Space Operation (AOC) and the



PRACTICE MAKES PERFECT – 291st Combat Communications Squadron airman role plays during the deployment Operational Readiness Inspection.

Tech. Sgt. Andrew L. Jackson photo



BOOTS-ON-GROUND – Airmen from the 154th Security Forces Squadron patrol the streets of an Afghanistan province. Hawaii Air National Guard photo

Pacific Economic Cooperation (APEC) summit—the highest level gathering of its kind ever in Hawaii. Airmen supported the U.S. Secret Service (USSS). U.S. State Department and civil authorities to ensure a secure summit for President Obama and the other leaders of the 20 largest Asia-Pacific economies. During the summit, airmen provided transportation, security, logistics, public affairs, communications, command and control and other support. The 169th Aircraft Control & Warning Squadron

(ACWS) worked closely with the USSS, dedicated to the 24/7 Airspace Security Protection Mission of the President. A few weeks later, the 169th ACWS again worked with the USSS in the Hawaii Region Air Operations Center (HIRAOC), successfully executing Joint Task Force - President of the United States visit during the Christmas and New Year's holidays without incident.

Also in December 2011, the 204th Airlift Squadron was tasked with flying home, via

C-17, the command element of the 25th Infantry Division (ID) from Iraq. The 25th ID was the last combat unit to withdraw following the drawdown at the end of the year. Earlier, in September, a different 204th Airlift Squadron aircraft and crew were involved in another high-visibility event, but this time in Nevada. While the 204th was participating in the Reno air show, a vintage aircraft crashed into the crowd. The HIANG personnel on hand, immediately jumped into action providing

Commander, HIANG Maj. Gen. Darryll D.M. Wong Assistant Adjutant General, Air Brig. Gen. Stanley J. Osserman Jr. Senior Enlisted Advisor
Command Chief Master Sgt. Robert S.K. Lee III
Headquarters, Hawaii Air National Guard Chief of Staff
Wing Commander

emergency care to victims and assisting first responders.

During FY 2012, more than \$67 million worth of military construction projects were either begun or completed for the HIANG. In March 2012, the HIANG dedicated a new KC-135 simulator facility and later that Spring, ground was broken for a new operations/maintenance facility for the F-22 aircraft. Other F-22 construction projects were also begun or were on the drawing board.

Since inception, the 109th Air Operations Group has provided over 12,000 days in support of the shared air and space operations mission. In addition, the 109th AOG has deployed for over 2,000 days in support of AOC requirements, saving Pacific Air Force (PACAF) over \$220,000 dollars and 800 man days each year in travel and per diem.



TAKING THE CAKE – Command Chief Master Sgt. Robert S.K. Lee III and Maj. Gen. Darryll D.M. Wong, the adjutant general, are joined by Airman XX XXXXXX to celebrate the National Guard's 375th birthday at Hawaii's Birthday Ball celebration. Hawaii National Guard

Unit/Location Federal Recognition Date Hawaii Air National Guard HQ, HIANG, Honolulu, Oahu Jan. 1, 1952	Unit/Location Federal Recognition Date 154th Aircraft Generation Squadron July 12, 1995 154th Logistics Squadron July 1, 1979 154th Logistics Support Flight July 12, 1995
HQ, 154th Wing, Hickam AFB	154th Medical Group, Hickam AFB
KauaiOct. 7, 1956169th Air Control and Warning Squadron OL-AA, Pacific MissileJuly 16, 1990Range Facility, Barking Sands, KauaiJuly 16, 1990154th Operations Support Flight, Hickam AFBOct. 31, 1994154th Support Group, Hickam AFBOct. 31, 1994154th Civil Engineer SquadronDec. 18, 1959154th Security Forces SquadronJan. 4, 1979	HQ, 201st Combat Communications Group,  Hickam AFB
154th Communications Flight Oct. 31, 1994 154th Mission Support Flight Oct. 31, 1994 154th Services Flight April 7, 1989  154th Logistics Group, Hickam AFB Oct. 31, 1994 154th Maintenance Squadron Dec. 1, 1960	293rd Combat Communications Squadron, Hickam AFB



DEPLOYMENT READINESS – Staff Sgt. Cathlyn Nguyen, 154th Logistic Readiness Squadron, briefs Airmen from the Hawaii Air National Guard as part of a personnel deployment function line Nov. 7 during an exercise at Joint Base Pearl Harbor-Hickam, Hawaii. The PDF line tests the ability of Airmen to be medically, legally, administratively, spiritually, and financially ready to deploy, as well as the functionality of the processes in place with which to deploy them.

Tech. Sgt. Andrew L. Jackson photo



UP TO SPEED - State Civil Defense personnel are given WEBeoc training at the emergency operating center in Battery Birkheimer, Diamond Head Crater.

Lt. Col. (R) Galen Yoshimoto photo

#### State Civil Defense

#### Mission

To prepare for and respond to disasters and emergencies caused by natural of human-caused hazards.

#### Personnel

Hawaii's director of civil



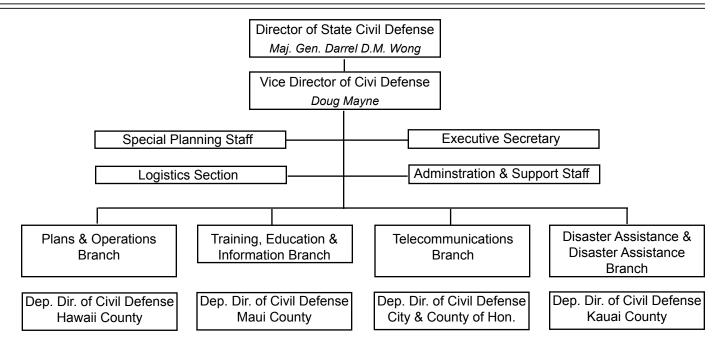
Doug Mayne Vice Director

defense is the Adjutant General, Maj. Gen. Darryll D. M. Wong. The vice director of civil defense oversees the day-today operations and assumes the responsibilities of the director when the director is absent. Doug Mayne was selected as vice director of civil defense in March of 2012 following a nationwide search and selection process. Sixty-eight full- and part-time employees make up the staff of State Civil Defense (SCD). During emergencies, staffing will be augmented by government liaison and volunteer agency support, and, if the disaster is large enough State and Federal agencies will form a Joint Field Office. In the aftermath of a disaster, the disaster assistance

and recovery branches may be augmented by additional staff to assist the counties as requested, establish disaster assistance and recovery centers to provide relief to affected populations, and to administer funding for public infrastructure repairs.

#### Organization

The civil defense system is authorized by Chapters 127 and 128 of the Hawaii Revised Statutes (HRS) and provides the legal framework for a comprehensive system at the state and county government levels. SCD serves as the office



of record for all major disasters impacting the State of Hawaii. SCD is organized into four branches: Training, Education, and Information; Plans and Operations; Telecommunications; and Disaster Assistance. An administrative section, logistics section and special planning staff support these branches.

The Department of Defense maintains the State Major Disaster Fund authorized under Chapter 127-11, HRS. The fund authorizes the state legislature to appropriate up to \$2 million per year for disasters and an additional \$2 million to match federal funds following a presidential disaster declaration. This special fund helps to pay for emergency response costs and repairs to public facilities and infrastructure.

The four pillars of emergency management (mitigation, preparedness, response and recovery) serve as the basis for all-hazards programs at SCD.

Mitigation seeks to reduce or eliminate loss of life and property during disasters through Hazard Mitigation Grant Program measures and Pre-Disaster Mitigation. These actions are driven by the State Hazard Mitigation Plan, which provides hazard analysis, mitigation strategies, goals, and objectives. This plan is updated every three years and is due for an update in 2013.

The Training, Education and Information Branch is responsible for many preparedness activities, including coordination of training for State Emergency Response Team (SERT) members and SCD staff and the planning and execution of exercises like the Statewide Hurricane Exercise MAKANI PAHILI. Currently, the Training, **Education and Information** Branch also administers the Hazardous Materials Emergency Preparedness (HMEP) grant program (which will move to the Department of Health for Federal FY 2013). HMEP is designed to teach safe handling measures to those handling and transporting hazardous materials.

SCD's Telecommunications

Branch supports preparedness and response actions through maintenance and installation of redundant communications. The Telecommunications Branch is also spearheading an initiative to modernize the Statewide Outdoor Siren Warning System. The Statewide Outdoor Siren Warning System provides public warning in the event of a number of emergencies, including but not limited to, hurricane, tsunami, and radiological events.

Plans and Operations at SCD is the division lead in coordinating emergency and disaster response. The State Warning Point, the 24/7 component at the State **Emergency Operations Center** (EOC), is part of the Plans and Operations Branch and watches for any hazards and threats to the State. Plans and Operations also applies for and distributes federal Fire Management Assistance Grants upon request from local civil defense or emergency management agencies.

SCD is currently administering

grant funding for seven federally declared disasters. This work is overseen by the Disaster Assistance and Disaster Recovery Branches. The aim of these two Branches is to restore infrastructure and individuals impacted by disasters to their pre-emergency state. The seven open disasters are: 2004 Manoa Flood; 2006 Oahu/Kauai Flood and Dam Break; 2006 Kiholo Bay Earthquake; 2007 Severe Weather; 2008 Severe Storms and Flooding; 2011 Tsunami Waves; and 2012 Severe Storms, Flooding and Landslides.

# Preparedness, response and recovery highlights

Severe Storms, Flooding and Landslides. On April 18, 2012, a major disaster was declared for Maui County and Kauai as a result of an upper level low combining with a surface trough that travelled westward over the Hawaiian Islands. This severe

weather system resulted in heavy rainfall, thunderstorms, strong winds, lighting, and hail impacting Maui County, Kauai, and Oahu. Following the storms Maui County and Kauai qualified for the Federal Emergency Management Agency (FEMA) Public Assistance grant program. Public Assistance provides disaster grant assistance for: debris removal; emergency protective measures; repair, replacement, or restoration of publicly owned facilities and infrastructure at a 75-25 cost share.

Hawaii Terrorism Advisory System (HTAS). The federal government adopted the National Terrorism Advisory System (NTAS) on April 26, 2011. NTAS warns of credible terrorist threats to the United States through Elevated Threat Alerts or Imminent Threat Alerts. These threat alerts are sent out upon the receipt of intelligence that indicates there is either a credible threat or a specific and impending threat. NTAS does not provide protective measures unless an alert is announced. In order to maintain protective measures for Hawaii, the Hawaii **Emergency Preparedness** Executive Consortium organized and facilitated by SCD voted to create the Hawaii Terrorism Advisory System. HTAS will use NTAS alerts to determine alert level and prescribe protective measures, and will also maintain a normal alert level of "Guarded," meaning there is a general risk of terrorist attack.

Ka'u Hospital Retrofit. Ka'u Hospital services Puna, Ka'u, and South Kona on the southern half of the island of Hawaii. SCD worked with Hawaii County, FEMA, and the Hawaii Health System Corporation to provide \_\_\_\_ in Pre-Disaster Mitigation grant funds for seismic bracing; removal of potential seismic falling hazards; high wind



FLOOD AFTERMATH- Kauai flood damage. State Civil Defense phot



DISASTER AWARENESS – Lt. Col. (R) Galen R. Yoshimoto, information specialist, shares disaster preparedness information materials. State Civil Defense photo

protection for windows and rooftop mechanical systems; and anchorage of ancillary structures.

Transportation Task Force Initiatives. The Transportation Task Force was recommended in the 2009 Hawaii Catastrophic Plan. In FY2012 this task force worked together to put on a Maritime Transportation System Recovery Unit Tabletop Exercise. As a result of that exercise play, task force member agencies, Navy Region Hawaii, U.S. Coast Guard, Joint Base Pearl Harbor Hickam, and SCD signed a Memorandum of Understanding that would allow use of Pearl Harbor as an alternate anchorage to Honolulu Harbor in pre-hurricane conditions. This agreement will protect critical maritime resources and will enable faster recovery for Hawaii following a hurricane.

WebEOC training for state and county agencies. WebEOC is used in the State EOC as a crisis information management system. It is also used by EOCs on Maui, Kauai, and Hawaii, to provide secure real-time information sharing. In FY2012 SCD provided WebEOC training to various state and county agencies. The coordinated use of a crisis information management system will help emergency managers and supporting agencies make sound decisions quickly.

# Training and Exercise Planning Workshop (TEPW)

An annual TEPW is required for SCD to fulfill its Homeland Security Exercise and Evaluation Program (HSEEP) requirements. SCD organized and facilitated a TEPW in February 2012 to provide partner agencies an opportunity to coordinate

training and exercise activities. This ensures that resources are not overextended during training or exercises and maximizes the efficiency of training and exercise funds.

# Training Course Deliveries

In FY2012 SCD delivered the following courses: all hazards incident commander course, computer aided management of emergency operations, all hazards communications technician training, hazardous materials tactics course. operations section chief course, tsunami awareness course, communications unit

leader course, threat & risk assessment course, and enhanced threat & risk assessment course. SCD also provided ICS 300 and 400 training to 93rd Civil Support Team members.

#### Significant events

FY2012 saw many changes at SCD beginning with the arrival of a new vice director. The Disaster Assistance Branch was hard at work managing the closure of two federal disasters, FEMA 2834 (Maalaea Fire) and FEMA 1147 (Severe Storms/Flooding). They saw the applicants through the entire process from submittal of projects and reimbursement requests, to construction and finally to the receipt of funding.

Staff began work on proposed bills that will update the civil defense statutes and authorize establishment of a Homeland Security Office within the Department of Defense.
These bills will comprise the
Department's major legislative
efforts for the coming year and
will include outreach to each
of the Mayors, Police and Fire
Chiefs, as well as the legislators
that sit on the committees that
will review the bills.

A considerable amount of work went into the State's tsunami program. Several local communities received the TsunamiReady designation issued by the National Weather Service with the help and guidance of SCD's Earthquake and Tsunami Planner. Kailua and Marine Corps Base Hawaii were presented with the honor, which indicates that

these communities are more prepared to deal with the threat of tsunami. Another notable event for the state's tsunami program was the completion of the scientific peer-review of the Tsunami Inundation Maps for Maui County and the kickoff of the inundation mapping process for Kauai. The Tsunami Inundation project was initiated in 2007 and utilizes the latest technologies and bathymetry data to provide 2D inundation modeling based on plausible worst case tsunami events.

Public outreach activities in FY2012 included the first annual Tsunami Awareness Day at Bishop Museum on April 1, 2012. Vice Director Mayne was on hand to present a proclamation from Gov. Neil Abercrombie, and SCD staffers set up a table to provide awareness materials to the general public.

SCD helped organize and facilitate a shelter operations drill at Nanakuli High School with the American Red Cross, the City and County Department of Emergency Management and Project 52 volunteers. This exercise enabled the volunteer shelter managers to get a better idea of what would be expected in a public emergency shelter. The drill was a success and will serve as a model for engaging communities in disaster preparedness and response.



SIGNS OF READINESS – Kailua and Marine Corps Base Hawaii receive the Tsunami Ready designation issued by the National Weather Service with the help and guidance of SCD's Earthquake and Tsunami Planner. Lt. Col. (R) Galen Yoshimoto photo



"MORE THAN WARRIORS" SALUTE – The Adjutant General Maj. Gen. Darryl D.M. Wong, retired Vice Adm. Robert Khune and Gov. Neil Abercrombiepay tribute to all veterans at the Hawaii State Veterans Cemetery Veterans Day service. Jayme Sato photo

# Office of Veterans Services

#### Mission

The Office of Veterans Services (OVS) is the principal state office within the State of Hawaii responsible for the development and management of policies and programs related to veterans and their family members. The Office acts as a liaison between the Governor and Hawaii's individual veterans, their groups and organizations, and serves as an intermediary between the Department of Veterans Affairs (VA) and our veterans and their family members.

#### Organization

The organization includes administrative and office services



Ronald P. Han Jr. Director

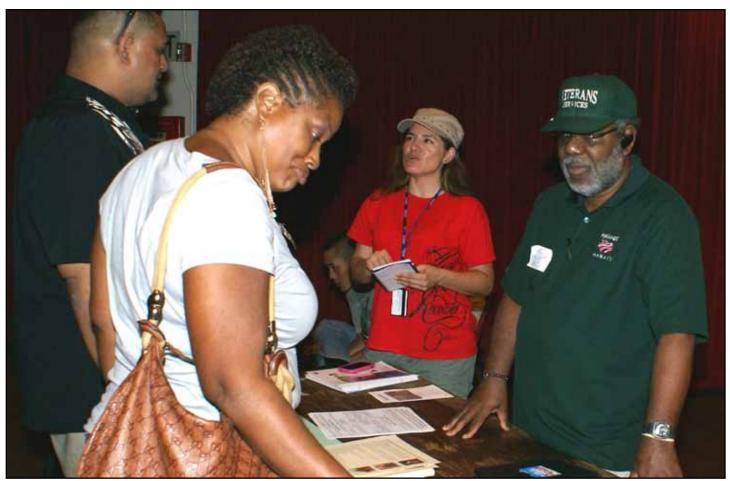
sections, the veterans' services branch and the Hawaii State Veterans Cemetery (HSVC) branch. The veterans'

services branch, under the supervision of the veterans' services coordinator, with counselors and office assistants on Oahu, Hawaii, Kauai and Maui are responsible for providing veteran information and assisting them in obtaining an array of veterans' services

and benefits offered by the VA, the state, and by their respective counties. Additionally, the counselors assist with burials of veterans at their island cemeteries; they act as advisors to their respective county veterans' council; and participate as members on community committees and panels in conferences related to veterans' issues.

#### **Personnel**

Statewide, the OVS is authorized 23 full-time staff. from Department of Defense (DOD) perform HSVC maintenance. Services of numerous volunteers assist in the maintenance of



STAND DOWN FOR HOMELESS VETS - Patricia Teran-Matthews, public affairs ffficer and Caz Ross, veterans services coordinator answer questions from homeless veterans about their Veterans Administration benefits and services. Jayme Sato photo

veterans' memorials, clerical and receptionist support; honor details; cemetery maintenance; and support in all areas of the Governor's Memorial and Veterans Day ceremonies held at HSVC in Kaneohe and other similar events across the State.

#### **OVS locations**

The Oahu OVS operates out of the VA facilities located in the E-Wing at Tripler Army Medical Center. Due to our close proximity to the VA benefits section, a short distance from the Spark M. Matsunaga Out-Patient Clinic, the Center for Aging, and to Tripler wards and clinics, OVS continues to experience a significant increase in walk-in

traffic. The proximity of the VA Regional office has resulted in a stronger relationship with the benefits staff and has increased the ability to access records of veterans served by the OVS and to communicate casework with federal counterparts in person.

#### Highlights and significant events

Some of the major projects OVS has partnered and participated in involve benefits briefings to troops scheduled for deployment and their families. Troops sent to Iraq and Afghanistan are supplied necessary information and assured a grateful nation would provide resources upon their return.

VA2007 County estimated Hawaii's veteran population based on April 2000 data by county to 2011 to be:

County	Veterans	Percent
Honolulu	80,969	71%
Kauai	6,299	6%
Maui	11,751	10%
Hawaii	15,865	13%
Total	114,892	100%

The Stand Down for Homeless Veterans was at the McCov Pavilion at Ala Moana Beach Park. The event was held in September. The Stand Down was a free event to benefit homeless Veterans and their families. It was a one-stop shop for veterans looking for help. It brought together, state, federal, private and non-profit organizations

# Number of veterans and dependents served: FY 1998 through FY 2012

Year	State Total	Kauai	Oahu	Maui	Hawaii
FY88	12,039	4,152	995	3,143	3,749
FY89	13,184	3,554	3,458	2,562	3,610
FY90	16,757	4,428	4,767	3,600	3,962
FY91 [a]	18,910	4,871	5,240	3,599	5,200
FY92	23,527	4,978[b]	9,794	3,815	4,940
FY93 [c]	22,464	4,993	10,018	3,003	4,450
FY94	22,333	4,763	8,050 [d]	4,320	5,200
FY95	26,942	4,080	11,910	5,502	5,450
FY96	27,329	4,520	11,594	5,822	5,393
FY97	24,808	3,951	9,179 [e]	5,953	5,725
FY98	25,783	5,075	9,132	5,966	5,610
FY99	26,050	6,025	9,128	5,364	5,533
FY00	25,794	4,875	9,598	5,846	5,475
FY01	25,772	4,880	9,629	5,864	5,399
FY02	22,964	4,823	8,250 [f]	5,761	4,130
FY03	22,173	4,895	8,974	5,784	4,520
FY04	22,295	3,551	8,960	5,273	4,511
FY05 [g]	25,369	2,088	10,955	8,076	4,250
FY06	27,309	3,122	9,463	6,450	8,274
FY07	30,250	2.855	12,848	6,511	8,036
FY08	37,446	4,328	19,476	5,388	8,254
FY09	46,152	6,600	26,411	7,844	5,297
FY10	52,983	7,707	29,030	10,667	5,489
FY11	51,513	8,431	22,434	16,315	4,333
FY12	63,302	8,954	30,997	14,199	9,152

[a] Persian Gulf War period, Aug. 2, 1990 [b] Military Early Release Programs, 1991-1992 [c] Includes Filipino veterans, this year forward

[c] Includes Filipino veterans, this year forw.
[d] Decrease in military downsizing efforts.
[e] TAP presentation to Army suspended.

that wanted to help homeless veterans. Many of the nonprofit agencies provided health screenings, flu shots, clothes, housing help, education coaching and financial counseling. The private organizations provided free haircuts, legal and general advice. Federal agencies and OVS tried to help homeless veterans by giving them advice and trying to connect them with the right organizations. Caz Ross, OVS, as well as Stand Down coordinator, managed the OVS booth throughout the event. He talked about the different state veteran benefits. Ross also tried to educate the veterans on their benefits that they may qualify for. About 150 veterans registered and attended the

[f] Transition Assistance Program (TAP) presentation to Marine Corps Base Hawaii suspended

[g] OIF/OEF; War in Iraq and Afghanistan

Stand Down. Hopefully, the veterans learned something and will use that knowledge to better their circumstances.

#### Annual Memorial ceremonies

The annual Governor's Veterans Day ceremony was held with more than 500 honored guests in attendance at the Hawaii State Veteran Cemetery.

The Governor's Memorial Day ceremony was held at the HSVC. There were over 600 attendees with Lt. Gov. Brian Schatz giving the keynote address. This was the first year that the services placed a joint Military Wreath.

In these hard economic times, the OVS staff does its very best to provide services for our veterans and maintan/ugrade our Veteran cemeteries across the state in partnership with the respective island counties. OVS continues to provide free burial vaults with all interments for all veterans and authorized family members.

#### Neighbor island offices move

The Maui Office of Veterans Services moved from 333 Dairy Road, Suite 201A to Suite 201B. The Hilo Office of Veterans Services also moved from 101 Aupuni St., #212 to 1304 Kekuanaoa St., Suite L-102.

#### Statewide Cemetery Projects

The \$1.9 million three-phase improvement project for Hawaii State Veteran's Cemetery was completed. The soil storage building had a successful final inspection.

The last project for HSVC is to create a family briefing room at the administration building. This project will also include the construction of a restroom facility in the vicinity of the committal shelter. The project contract has been awarded and is moving forward.

#### Hawaii State Veterans Cemetery volunteer hours by inmates FY2011

	No. of	No. of	Lunch
Month	Inmates	ACOs	Dollars
July 2011	29	3	\$341.15
August	28	3	228.52
Septembe	r 30	3	321.45
October	27	3	305.66
November	18	2	409.21
December	20	2	179.58
January 2	012 23	3	360.88
February	18	2	220.06
March	10	1	305.81
April	10	1	223.31
May	35	4	434.97
June	<u>32</u>	<u>4</u>	<u>405.97</u>
Totals	277	31	\$3,688.18

**Note:** 277 inmate x 5 for volunteer hours = 1,385 hours



COMMAND SALUTE - (left to right) Lt. Gen. Frank Wiercinski, U.S. Army Pacific; Brig. Gen. Ronald Baczkowiski, Marine Forces Pacific; Gen. Gary North, Pacific Air Forces; Rear Adm. Charles Ray, U.S. Coast Guard 14th District; and Rear Adm. Pat Driscol, U.S. Pacific Fleet, place a joint services military wreath at the Memorial Day ceremony at the Hawaii State Veterans Cemetery' Memorial Plaza. Jayme Sato photo

Additionally, we are working with the VA State Cemetery Grants Program (SCGP) on a new type of program that recently became available to state veterans offices nationwide. This new Operations and Maintenance program allows OVS to request aid in addressing alignment, leveling, and cleaning of headstones as well as improving turf conditions. We have submitted grant requests to address the needs of our state veterans cemeteries on six islands.

#### Second State Veterans Home proposed

Finally, another project OVS in partnership with the VA are discussing the building of a second state veterans home. The VA Pacific Island Health Care System, Rural Health director

is very interested in assisting in facilitating the construction of a proposed State Home. The location(s) could be on State land in Kapolei near the projected new veteran's clinic. The concept is to build a facility near the VA medical clinic that would serve the full range of veteran clients. Presently the State would have to fund 35 percent of the construction cost with the federal VA matching 65 percent of the total balance remaining. This project is within OVS's long-term goal of providing needed services to veterans and their eligible family members.

# Capital Improvement Projects

There are ongoing columbaria projects for the neighbor islands. OVS is in the process of adding 14 new 64-nich columbaria

statewide [9 to East Hawaii II, 3 to Kauai, and one each to Maui (Makawao), Lanai, and Molokai (Ho'olehua)]. The VA approval to bid was received.

The cemetery expansion planned for Kauai Veteran's Cemetery is currently in process. OVS and DOD are actively working with county and Dept. of Land and Natural Resource officials to effectuate a land transfer of 5.1 acres for the upcoming project. A design has been drawn up along with several other various improvements planned to be included in the project.

A Bill (HB 200 HB1 SD1 CD1) has approved up to \$5.3M out of the current \$9.797M appropriation request for Veterans Cemetery Improvements to be used to purchase land for the expansion of the Maui Veterans Cemetery. DOD and OVS are exploring every option available to obtain additional adjacent land to expand Maui Veterans Cemetery.

Maui is also looking to build a VA Veterans Services Complex which will house a VA clinic, VA benefits office and an office for OVS. VA is currently waiting budget approval for the project. If the project is approved the

earliest design could start is 2012.

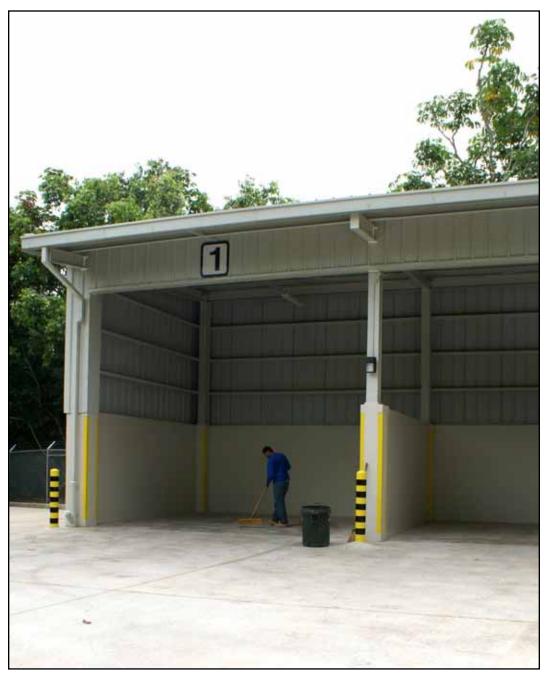
#### Advisory Board on Veterans Services

The Advisory Board on Veterans' Services advises the director on veterans' issues, legislative proposals and program operations. The Board met monthly through video conferencing and two onsite meetings on Oahu. The composition of the board includes nine voting members, one each representing Maui, Kauai, Hilo and Kona, four from Oahu, and the director of OVS. Two members on the board completed their term as members for Maui and Oahu.

Members bring veterans issues from their counties to their monthly meetings, as well as deal with statewide issues to include the Yukio Okutsu State Veterans Home; and the proposal to build a new Veterans Home. An ADHOC member was added to research and study ongoing proposed State Veterans Home on each island.

#### Hawaii State Veterans Cemetery Burial Data FY2012

	(	Ground Burial			Columbario	um/Niches	Total
	1st Casket	2nd Casket	1st Urn	2nd Urn	1st Urn	2nd Urn	
Military	166	36	60	15	49	4	
Dependents	53	51	14	43	11	3	
Totals	219	87	74	58	60	7	353
Total casket	burials	360					
Total urn bur	ials	132					
Total urn col	umbarium/ni	iches 67					
Total all buria	als	505					
Accumulative	burial data: A	ug. 1, 1991 to .	Jun. 30, 2	012 (Numb	er of sites used	)	



STORAGE SITE COMPLETE – The Hawaii State Veterans Cemetery's new soil storage structure will save the cemetery money by storing soil onsite. Jayme Sato photo



CHECKING-OUT – The first class of Big Island of Hawaii Kulani-based Hawaii National Guard Youth CHallenge Academy cadets graduate. HINGYCA photo

# Hawaii National Guard Youth CHalleNGe Academy

#### **Mission**

The Hawaii National Guard Youth CHalleNGe Academy offers 16-19 year-old "non-traditional" students a second chance to obtain their high school diplomas and develop life skills to be



Richard W.
Campbell
Director

successful
in the
community.
Students
are placed
in a quasimilitary,
residential
environment
which
emphasizes
academics,

self-discipline and responsibility; and strengthens families and communities through the cooperative efforts of federal, state and Youth CHalleNGe staff.

After the completion of the residential phase, mentors and counselors follow-up and support graduates in pursuit of their career goals during a one year post-residential phase.

#### Eligible criteria

Students must meet the following criteria to be accepted into the Youth CHalleNGe Academy:

- Voluntary participation
- No active or pending charges
- Drug free (drug testing conducted upon entry and periodically thereafter)
- Between 16-19 years old (preference to the older students unable to graduate with their class)
- History of attendance problems
- Citizens of the United States and residents of Hawaii

- Unemployed (while participating in the residential phase)
- physically and mentally fit

#### Residential phase

During the five-month residential phase of the program, Cadets are given training to improve their academic skills, physical capabilities, life coping and job skills. The Cadets live and attend classes at the Youth Challenge Academy facility located at Kalaeloa, for 22 weeks under 24-hour supervision, seven days a week. All meals and uniforms are provided by the Academy.

#### Education

The Youth CHalleNGe Academy has developed a partnership with Waipahu Community School to enroll the Cadets in the General Educational Development (GED) program. Attainment of their high school diploma from the Hawaii State Department of Education is one of the major goals of the Cadets.

#### Military-based training

Along with academic instruction, each cadet is required to participate in the military-based training portion of the program.

Cadets are instructed in the following National Guard Eight Core Components: Leadership/Followership, Responsible Citizenship, Academic Excellence, Job Skills, Life-coping Skills, Health and Hygiene, Service to Community and Physical Fitness.

Cadets are also required to participate in at least 40 hours of community service activities. These community service activities include providing assistance at the annual Veterans' Day services at Kaneohe State Veterans Cemetery, supporting Child

and Family Youth Day, Adopt-A-Highway projects, Hawaii National Guard Environmental projects, service at the U.S.S. Missouri and assistance at the Alzheimer's Foundation Fun Run/Walk and the Honolulu Marathon. Cadets from the last two classes have exceeded the minimum 40 hours of required Service to the Community.

#### Post-residential phase

At the end of the residential phase, Cadets that successfully complete the GED curriculum receive their high school diplomas at a graduation and completion ceremony. Graduates of the program continue on to seek a degree from an institution of higher learning, look for gainful employment or pursue careers in the military.

#### Organization

The Youth CHalleNGe Academy currently employs 45 full-time state employees. The staff is comprised of trained active and retired members of the Hawaii

National Guard (Army and Air), Reserve, retired military, GED instructors, counselors and support staff. These employees make up the five primary staff elements: administration and logistics, placement/

Mentor coordinators, commandant/cadre, program coordinator, academic instructors and counselors. Funding for the program is a match of (75 percent) federal and (25 percent) state funding.

#### **Partnerships**

Partnerships are a very important part of the Youth CHalleNGe Academy's success. In 2010-2011 the Academy has been able to maintain partnerships with Honolulu, Leeward and Windward Community Colleges. This partnership has offered the Cadets opportunities to attend Introduction to College, Culinary Arts and ASE mechanical classes for certification. The Academy was also able to partner with the Catholic Charities of Hawaii to have them fund through a grant and teach classes in Sex Education to promote the local idea of "Try Wait" before having sex. The Career Fair and Mock Interview program has brought YCA together with the Hawaii Trades Council. Universities and Colleges and many businesses to create many more opportunities for the Cadets to be placed after graduation.

STEP ONE – Brig. Gen.
Joseph K. Kim, the deputy
adjutant genral, present
Hawaii Youth CHalleNGe
Academy Cadets with their
certificates of Pre-CHalleNGe
completion. HING YCA photo



#### **Statistics**

Residential cost per graduate
\$16,000
Federal share \$12,000 State share \$4,000
2012 Request to Legislature Residential cost per graduate
Federal share \$13,500
State share \$4,500

#### National awards, recognition

- 2001 United Services Organization, Best Overall Program
- 2001 National Mentoring Partnership's Excellence in Mentoring
- 2003 United Services Organization, LaVern Webber Citizenship Award
- 2006 United Services Organization, Physical Fitness Award
- 2008 United Services Organization, Responsible Citizenship Award



REMOTE CHALLENGE -Hawaii Youth CHalleNGe Academy cadre try their hand at Robotics.

HING YCA photo

- 2009 United Services Organization, Responsible Citizenship Award
- 2010 Federal Bureau of Investigation. Community Leadership Award

#### **Highlights**

- In-processed 131 Candidates on June 18
- Graduated 102 Candidates on Dec. 16
- Briefing with State Sen. Will Espero and State Rep. Sharon Har and K. Mark Takai in the State Capital Auditorium.
- Assisted with the Children and Youth Day at the State Capital
- Adopt-a-highway, USS Missouri, Veteran's Day and other Service to Community activities.
- Responsible Citizenship activities at the State Capital, Honolulu Hale, Supreme and Circuit Courts.
- Graduation on Dec. 16, 2011.

#### Items of Interest

In 2011 the Hawaii National Guard Youth CHalleNGe Academy opened a second Academy at the former Kulani Correctional Facility on the Island of Hawaii. This new site is offering a CBASE educational program and working in partnership with the Three Mountain Alliance, Natural Area Reserve and the Department of Forestry and Wildlife to offer instruction in horticulture, forestry and agriculture. One of the goals of YCA is to eventually have the majority of the applicants be residents of Hawaii Island and to fill the rest of the applicant positions with youngsters from the other

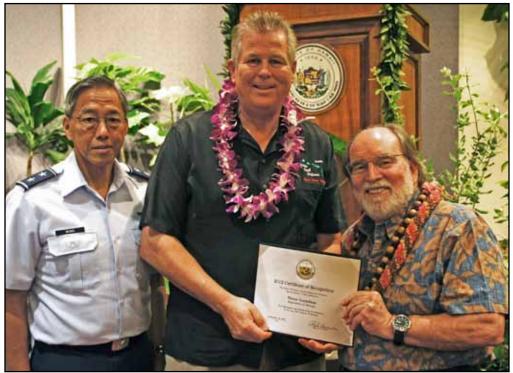
The first class at Kulani began in January 2011 and welcomed 60 candidates at in-processing

and graduated 41 Cadets after 22 weeks. Of the 41 graduates, 36 or 87 percent received their high school diplomas. Class 02 began in June of 2011 with 83 Candidates and graduated 72 on Dec. 23. Eighty-six percent of this class received their high school diplomas.

In 2010 Governor Abercrombie initiated a plan to return Kulani to the Department of Public Safety as a minimum security prison facility. As a result of the Governor's decision The Youth CHalleNGe Academy has been asked to develop a plan to move the Academy. The adjutant general and the chief of staff suggested that the Academy move to the former Armory at the Keaukaha Military Reservation in Hilo. This move will be beneficial to YCA as it will decrease Operational costs, improve security for the Cadets and allow for more travel and interaction with the Community.

The Kalaeloa and Kulani Academies intend, as part of their State Plan, to increase the target number of graduates to 125 Cadets per cycle, or 250 per year. This will mean that between the two programs over 500 youngsters will be graduating from Youth Challenge each year.

Youth CHalleNGe has also initiated a request, with the assistance of Rep. Takai, to the Hawaii State Legislature to pass a resolution asking the Hawaii State Department of Education (DOE) to notify the Youth CHalleNGe Academies when students choose to drop out of high school. The Resolution is fashioned after Bills that were recently passed in Alaska and Montana. This will increase opportunities for recruitment of youngsters for the YCA program.





# Highlights and significant events

State positions authorized during the year totaled 453, which included 239 permanent authorized positions and 214 temporary positions. As of June 30, 2012, 187 permanent and 149 temporary positions were filled.

WINNING SMILES -The 2012 recipient of the Adjutant General's Award for Manager of the Year Victor G. Gustafon, State Civil Defense State plans and operations branch chief and Distinguished State Service awardee Cathy A. Siu, a contract assistant with the engineering office, are presented certificates by Gov. Neil Abercrombie and Maj... Gen. Darryll D.M. Wong, the adjutant general, at the State Awards program

Master Sgt.-R Stephen M. Lum

# U.S. Property and Fiscal Office

photo

#### **Mission**

The mission of the United States Property and Fiscal Officer for Hawaii is to receive and account for all funds and property of the United States in possession of the Hawaii National Guard; ensure that Federal funds are obligated and expended in conformance with applicable statutes and regulations; ensure that Federal property is maintained and utilized in accordance with National Guard Bureau directives; manage the Federal logistics systems for Hawaii; and provide the support necessary for the transition of mobilized units to active duty status.

#### Personnel

The USPFO Hawaii is authorized 86 full-time Federal technicians.

#### Organization

The USPFO is organized as follows: Administration Office, Data Processing Center, Internal Review Division, Resource Management Division, Purchasing and Contracting Division, and Supply and Services Division.

#### **Administration Office**

This office performs administrative services in support of the USPFO operations by providing reproduction services, receiving and processing of office mail, and providing typing and word processing services.

#### **Data Processing Center**

The Data Processing Center provides services to the USPFO and the Hawaii Army National Guard and its various divisions. The center operates a system of Hewlett-Packard RX series servers and an EVA SAN to process critical functions and maintain the data base of record. The center also maintains a web site that enables members of the Hawaii National Guard to view their orders, information regarding pay, travel, etc. and financial information to program managers.

#### **Internal Review Division**

Internal reviews are conducted by this division to ensure federal resources are properly managed and utilized. Emphasis is placed on evaluating the effectiveness of management controls and determining whether the Hawaii National Guard is operating efficiently and economically. In support of the U.S. Property and Fiscal officer for Hawaii, internal reviews are conducted on within the Hawaii Army and Air National Guard and other State Department of Defense programs in receipt of federal equipment and funds.

The Hawaii National Guard, Internal Review Division, is located in Bldg 117 at Kalaeloa and is comprised of a director of Internal Review, and journeymen auditors.

# Resource Management Division

The Resource Management Division provides decentralized budget, funds management, fiscal accounting services. and Government Travel Card and Defense Travel System management to the soldiers and units of Hawaii Army National Guard. The division also provides payroll and travel entitlement payments to soldiers, and fulltime technicians, and Army Guard Reserves, payments to the State of Hawaii, and commercial vendors doing business with the HIARNG. During mobilizations, the division also provides military pay support to deployed soldiers and their families.

An Assistant U.S. Property and Fiscal Officer for Air (Fiscal) manages funds and workdays for the Hawaii Air National Guard. The 154th Wing Financial Management/ Comptroller Office is located at Joint Base Pearl Harbor Hickam (JBPHH), and services all HIANG units, including those on the neighbor islands.

# **Purchasing and Contracting Division**

Procures Federally funded acquisitions for the Hawaii National Guard using sealed bidding, negotiated, and simplified acquisition procedures in accordance with Federal acquisition regulations.

The division office, located in Bldg 117, Kalaeloa, provides support to Hawaii Army and Air National Guard customers by procuring commercial items and services, architect-engineering services, and minor and military construction projects. The division oversees and administers the Hawaii Army National Guard Government Purchase Card (GPC) program.

The 154th Wing Base Contracting Office (BCO) provides field support to the HIANG by procuring commercial items and services and managing the minor construction contracts. The BCO oversees and administers the HIANG GPC program.

#### **Supply and Services Division**

The Army Guard division, located at Kalaeloa, is organized into Material Management, Property Management, Supply, and Transportation Branches, and provides logistical support and guidance to the HIARNG.

An Assistant U.S. Property and Fiscal Officer for Air (Property) is responsible for the accountability of supply equipment, munitions, and computers within the HIANG. The Air Guard division, located at (JBPHH), provides logistical support and guidance to the HIANG.

An Assistant USPFO for Real Property, one for Army and one for Air, is responsible for Federal real property accountability.

# Highlights and significant events

Federal funds used by the HIARNG during the Federal fiscal

year totaled \$173,116,578.

Federal funds used this year by the HIANG amounted to \$216,761,522.

Table 4 of the Appendix reflects Federal dollars used.

Military payrolls for the Army and the Air Guard totaled \$107,930,427 this Federal fiscal year.

During Federal fiscal year, local purchases and contracting support of Hawaii National Guard units and activities totaled \$130,576,735.

A total of \$ \$9,101,905 was spent to procure supplies and equipment for the HIARNG. Items contracted for include. but are not limited to: Yellow Ribbon Reintegration Program events; Strong Bonds Marriage Enrichment events; furniture; Annual Training/Inactive Duty Training local purchase meals; Information Technology equipment; services and supplies; Architect-Engineer services: and other unit requirements unavailable through the supply system.

The following are some of the equipment needed by units to be mission capable/ready that were fielded to the HIARNG through

the Supply and Services Division:

- PLS Cargo
- Flatrack
- WIN-T GBS/W6P046
- Generator
- Hydraulic
- System Test & Repair Unit
- Javelin
- Kitchen Field
- Trailer
- Knight Armored M1200
- Laser Designator
- Advanced Scout
- Surveillance System
- LTAS; Medical Equipment
- MTS Control System
- Thermal Sight
- Shop Equipment Contact Maint
- Shop Equipment Auto Veh
- Welding Kit
- Skid Steer Loader
- DSmall Arms
- Launched Electrode Stun Device
- Water Trailer
- Dump Truck: Truck Cargo M1078A
- Truck Cargo M1083A1\
- FMTV M1084A1
- Truck Cargo M1085A1
- Truck Tractor
- Truck Van M1079A1
- Truck Utility M1097

The book value of Hawaii Army National Guard equipment is \$830,033,904.66.

The Hawaii Air National Guard received \$4,846,311 for supplies and equipment. The base supply operation processed 446,327 transactions, a monthly average of 36,694. The equipment book value was \$114,126,4764 at the end of the year.

The Hawaii Army National Guard Traffic Branch arranged transportation for a total of 927,078 lbs of cargo. The total spent to transport equipment was \$824,600. There were a total of 974 pieces moved.

The Data Processing Center completed UNIX operating system upgrades for HIARNG servers that house the organization's pay and personnel databases. In addition, Enterprise database systems were upgraded to Oracle 11G. These projects will help to ensure HIARNG's systems are current with Army information security and policy baselines.

The Internal Review Division completed 26 internal review audits ending Sept. 30, 2012. The division completed five formal, two special, seven external liaison, 3 consulting and advisory and nine follow-up audits. These audits resulted in improved management and operational controls. We also identified \$285,249 in potential monetary savings for the period being reported.



HAWAIIAN BLESSING – Hawaii Army National Guard's new LUH-Lakota helicopters are blessed during ceremonies held at their Hilo, Hawaii facilities in May.

Capt. Jeffrey D. Hickman photo

FIFTY YEARS OF THE OFFICER
CANDIDATE SCHOOL PROGRAM TREE
PLANTING CEREMONY - Brig Gen.
Bruce E. Oliveira (center right), Col
Suzanne P. Vares-Lum, OCS Cadre and
OCS alumni celebrate the occasion by
mixing the soil for the newly-planted
kamani trees at the 298th Regiment's
Regional Training Institution training
ground. Tech. Sgt. Andrew L. Jackson photo



## **Engineering Office**

#### **Mission**

The Engineering Office provides the entire spectrum of professional engineering services to the Divisions, as well as to the departmental staff sections to enable them to carry out their statewide programs.

The major responsibilities are to plan for, administer, and supervise the following programs: capital improvement projects, major and minor construction, consultant contract services, maintenance and repair, janitorial-custodial and ground maintenance.

#### **Personnel**

The Engineering Office is authorized 58 state positions.

#### Organization

The Engineering Office consists of: Contracting, Engineering, Maintenance and State Motor Pool.

#### Repair and maintenance projects awarded

Recurring minor maintenance, repairs and modifications of facilities are accomplished by in-house maintenance personnel on a time-and-material basis, or by formal and informal construction contracts. This program is supported by federal, state, or joint federal/state matching funds through separate Army and Air Service or Army National Guard Training Site Contracts.

#### **Minor Construction Projects**

Minor construction projects include all projects for minor construction or major repair, maintenance or modification of facilities. This program is supported by federal funds, state funds or jointly with federal/state matching funds. Ongoing minor construction projects during this

fiscal year are as follows:

On-going major survey studies (\$1,000)StateFederal1. Update traffic study, Kalaeloa618							
<ol> <li>Design services - re</li> <li>Investigate and desi</li> </ol>	<b>In activities</b> (\$1,000) storation/remodel, B19, Kal ign energy efficient A/C sy	aeloa 8 stem,	24				
3. Additional design wo	ork for flooding remediatio	n,					
4. Investigate, design a	and construction manager c system, <i>B300, Honolulu</i>	ment serv	ices to				
<ol><li>Investigate, design a solar energy syste</li></ol>	and construction manager m, RTI, Bellows AFS, Waimanal	ment serv	ices for				
replace roofing sys	ction management service stem, <i>B117, Kalaeloa</i>	Ó.	172				
replace roofing sys	ction management service stem, B825, Wheeler AAF, Wahl and construction manager	iawa 0 <b>.</b>	95				
create a photovoltai	c system, <i>B25 &amp; 27, Waiawa</i> .ction management service	0 .	184				
	<i>Nahiawa</i> tinetruction activities (\$1,00						
<ol> <li>Electrical upgrade, E</li> <li>Installation of chain</li> </ol>	B1784, Kalaeloa	79 .	238				
3. Design and installat	ion of energy managemer	nt system,					
	aihiawa						
system, <i>B1898, Kalae</i> 6. Renovation/repair, <i>E</i>	nd installation of photovoli eloa	221 . 173 .	663				
1. Update HIARNG-EN	ntal activities (\$1,000) NV Integrated Solid Waste	Manager					
On-going service contracts (\$1,000)         State         Federal           Air National Guard         0         .50           Army National Guard         113         1,546           Hawaii Youth CHalleNGe Academy         0         .164           Office of Veterans Services         602         .0           Department         527         4,837           State Civil Defense         537         .0							

Table 2: Hawaii National Guard	
Civilian Payroll Data (Federal Fiscal Year 2012)	

Army Guard	Air Guard
Man-years	769
Regular Pay \$18,057,598	
Benefits	
Cost-of-Living Allowance 1,122,646	2,972,092
Health Insurance 2,090,711	5,111,106
Federal Employees Group Life Insurance	
	77,862
Federal Civil Service Retirement 42,743	80,306
Federal Employees' Retirement System	
2,282,613	7,443,639
Thrift Savings Plan 731,592	2,268,539
State Employees' Retirement System N/A	N/A
Permanent Change of Station 0	0
Federal Insurance Contributions Act Taxes	
	3,290,347
Suggestion and Superior Performance Award	S
24,500	
Total \$25,670,514	\$77,611,612

#### **Table 3: Hawaii National Guard Assets**

Facilities	
HIARNG S	\$156,268,705
HIANG	149,940,885
Equipment	
HIARNG	318,433,905
HIANG	114,126,476
Aircraft Assets	
HIARNG: CH-47D Chinook, UH-60L Blackhawk, OH-58A Kiowa	448,600,000
HIANG: F-15C Eagle, KC-135R Stratotanker	.775,000,000
Totals	,025,369,971



STAND YOUR GROUND – 154th Security Forces Squadron Airmen undergoes Mobile Field Force Training (MFFT) at Honolulu Police Department Academy in prepareness for the APEC conference.

Capt. Nicholas T. Mistunaga provided photo

Table 4: Federal Expenditures Funds allotted by National Guard Bureau to U.S. Property and Fiscal Office for Hawaii (USPFO-HI) National Guard personnel appropriation - Army
Military pay, transportation and travel \$39,440,730
Military uniform
Subsistence
Operations and maintenance, and military construction
appropriations - Army
Civilian pay
Personnel
Equipment, supplies and services
Ground operations
Air operations
Other operating supplies and services 9,101,905
Construction, repairs, and utilities
Armory construction
Architectural and engineering services 0
Non-armory construction
Maintenance, repairs, and environmental 19,539,612
Utilities
Funded directly by National Guard Bureau (Army)
Operations and maintenance defense appropriation - Army
ESGR/ Prevention of Sexual Harassment (POSH) 24,984
Youth CHalleNGe Academy 4,850,000
Operations and Maintenance – Reset
Total Funds Allotted to USPFO-HI \$144.503.324

Total Funds Allotted to USPFO-HI \$144,503,324
AGR Pay
Total funds provided by National Guard Bureau (Army)
\$28,613,254
Total Federal support for Army National Guard
\$173,116,578
National Guard personnel appropriation - Air
Deployments, transportation, and travel \$2,013,979
Military uniform
Subsistence
Operational and maintenance, and military construction
appropriations - Air
Civilian Pay
Transportation and travel
Personnel/deployments 1,017,981
Equipment and supplies
Equipment, supplies, and services
Equipment
Supplies
Depot level reparables
Aviation fuel
Other operating supplies and services 1,905,797
Construction Repairs
Major construction
Architectural and engineering services
Minor construction/major repairs

Operations and maintenance agreements . . . . . 2,952,909

Total funds allotted to USPFO-HI . . . . . . . . . \$179,864,058

Inactive duty training pay ...... 14,509,333

Total federal support for Air National Guard . . . \$217,734,522

Funded Directly by National Guard Bureau (Air)

 **Table 4: Financial Statement 2012** DoD Operating Funds

טסט Operating Funds			
Program organization and category of	Total Appropriation	Total Balance	Balance
expenditure General Fund Accounts	(including CB)	Expenditure	(Reversion)
Departmental Administration			
Personnel	2,217,761		13,996
Other	83,030	1,796,966	
Organization Total	2,300,791	4,478,723	2,177,932
Hawaii Army National Guard			
Personnel	923,664	472,664	(451,000)
Other	2,592,606	1,966,607	(625,999
Organization Total	3,516,270		(1,076,999)
Hawaii Air National Guard			
Personnel	269,383	398,862	(129,479)
Other	863,560	443,500	420,060
Organization Total	1,132,943	842,362	(290,581)
State Civil Defense			
Personnel		2,026,273	52,068
Other	69,000	113,897	44,897
Organization Total	2,043,205	2,140,170	96,965
Major Disaster	201,800	201,800	0
DEF 110 Program Total	9,195,009		907,317
<b>DEF 112: Services to Veterans/Office of Vete</b>	erans Services		·
Personnel	984,295		62,847
Other	624,145		687,156
DEF 112: Veteran Services Program Total	1,608,440		750,003
DEF 114: Hawaii National Guard Youth CHal	le <i>n</i> ge Academy		
Personnel	735,094	627,889	(107,205)
Other	606,371	942,993	
DEF 114: HINGYCA Program Total			
Departmental Totals			



 $DUSTY\,IMAGE-Staff\,Sgt.\,Brendan\,Mackie,\,a\,\,117th\,Mobile\,Public\,Affairs\,journalist$ goes on a mission in southern Afghanistan, with is trusty-dusty camera and his rifle. U.S. Army photo







1 - Hawaii Air National Guard Master Sgt. Jermiane Speed, 201st Intelligence Squadron, & Hospitalman Alexandra Stivers, Naval Health Clinic Hawaii, pick up trash along Iliili Road to help prevent flooding in Lualualei Valley. Navy Spec. 2nd Class Mark Logico photo

2 - Hawaii National Guard's CERF-P (Chemical, Biological, Radiological, Nuclear and High-Yield Explosive Enhanced Response Force - Package) seys up a tent during hurricane preparedness Exercise MAKANI PAHILI. Tech. Sgt. Andrew L. Jackson photo



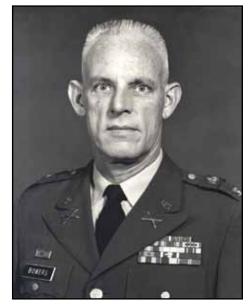
3 - Hawaii Army National Guard soldiers augment the Honolulu Police Department's security and traffic control teams in Waikiki during the Asia Pacific Economic Cooperation Summit in November.

Sgt. Katie P. Gray

4 - Capt. B.J. Itoman, a 204th Airlift Squadron pilot, shares a story about the C-17 Globemaster III a mission with local born actress Kelly Preston.

Staff Sgt. Lee Tucker photo

#### In Memoriam



Colonel Francis A.I. "Miki" Bowers Jr., 83, former 29th Infantry Brigade commander in 1974 to 1976, passed away Jan.1, 2011. Honolulu-born Bowers, whose military service spanned more than 30 years, graduated from Punahou School in 1945. He spent half a year at Stanford University, and then enlisted in the Army. After serving on active duty for a year and a half, he joined the ROTC program at the University of Hawaii, where he earned a bachelor's degree in economics. He would later earn a master's in math from the University of Kansas and a doctorate in mathematics education from Ohio State.



Colonel Francis A.I. Bowers' wife, Mary, receives the American flag from Brig. Gen. Gary M. Hara, Hawaii Army National Guard commander, Jan. 12, 2011, at the National Memorial of the Pacific at Punchbowl.

Master Sgt.-R Stephen M. Lum photo

Bowers transferred his commission to the Hawaii Army National Guard. His Guard career included tours with the 483th Field Artillery, 298th Anti-Aircraft Artillery Bn., 227th Engineer Bn, 487th Field Artillery Bn., 298th Field Depot, and 29th Infantry Bde. Bowers was mobilized in 1968, along with his 29th Brigade brethren and went on to serve in Vietnam.

He was awarded the Legion of Merit and a Bronze Star with Valor. He retired from the Guard in 1979 as a colonel.

Bowers' military service and his Ph.D. studies came during breaks from his employment as a mathematics instructor and department chairman at his alma mater, Punahou, to which he devoted some 40 years as an educator.