

DEPARTMENT OF DEFENSE



ANNUAL REPORT Fiscal Year 2011

**Maj. Gen. Darryll D.M. Wong
Adjutant General**

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TRANSFER OF AUTHORITY – Maj. Gen. Darryll D.M. Wong accepts the Department of Defense colors from Gov. Neil Abernethy, as former Adjutant General Maj. Gen. Robert G.F. Lee looks on, December 2010. Master Sgt.-R Stephen M. Lum photo

Department of Defense



*Maj. Gen.
Darryll D.M. Wong*



*Command Chief
Master Sgt.
Robert S.K. Lee
III*

Organization

The State of Hawaii, Department of Defense, is made up of

- Hawaii Army National Guard (HIARNG)
- Hawaii Air National Guard (HIANG)
- State Civil Defense (SCD)
- Office of Veterans Services (OVS)
- Hawaii National Guard Youth CHalleNGe Academy (YCA)

Mission

The mission of the State of Hawaii, Department of Defense, which includes the Hawaii National Guard (HING) and State Civil Defense, is to assist authorities in providing for the safety, welfare, and defense of the people of Hawaii. The department maintains its readiness to respond to the needs of the people in the event of disasters, either natural or human-caused.

The Office of Veterans Services serves as the single point of contact in the state government for veterans' services, policies, and programs. The OVS also oversees the Hawaii State Veterans Cemetery.

The Hawaii National Guard

Youth CHalleNGe Academy provides youth at risk with an opportunity to complete their high school education while learning discipline and life-coping skills.

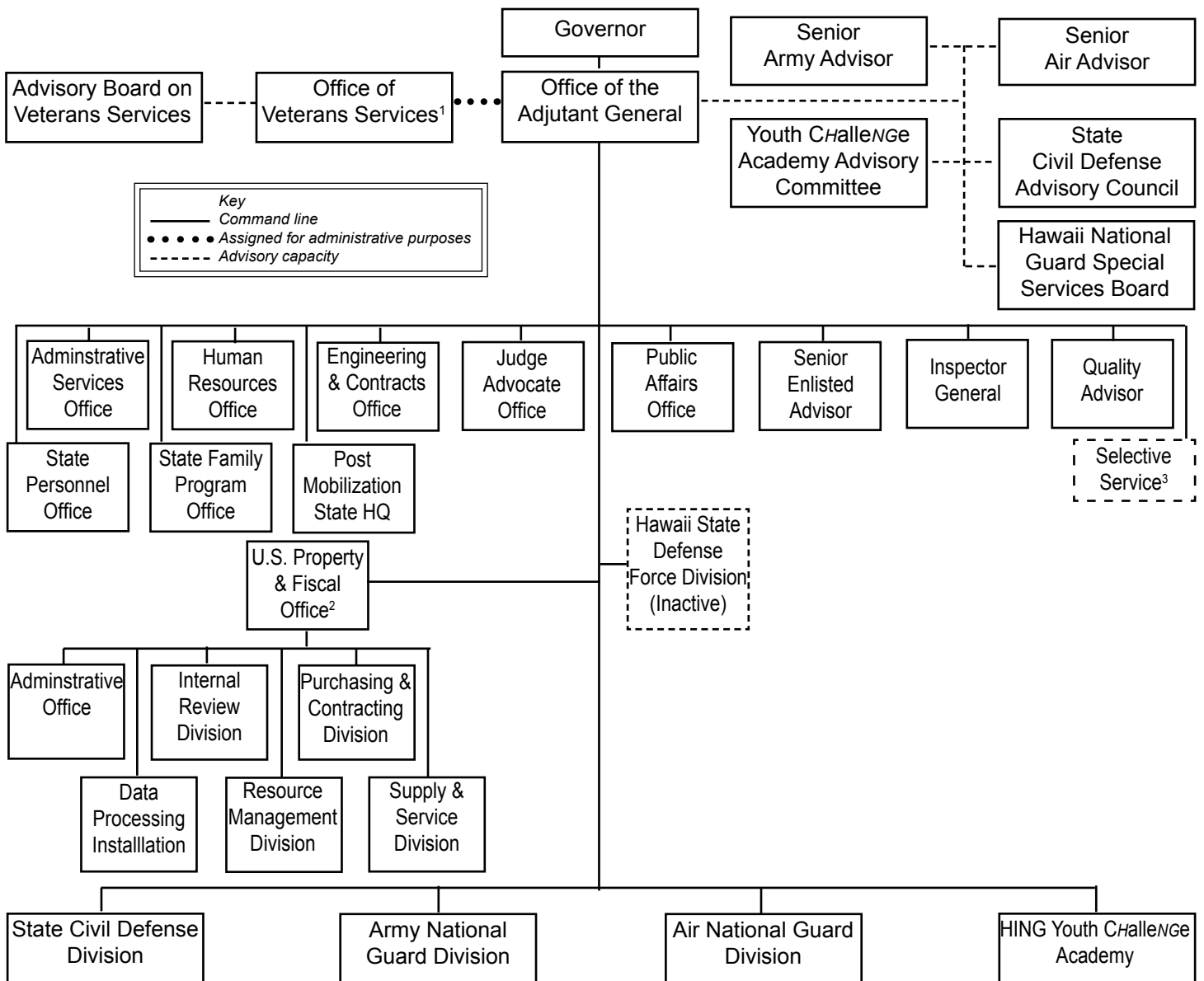
Personnel

The Department of Defense represents a varied mixture of federal, state, Active Guard/Reserve, and drill-status National Guard members. This force totals approximately 5,500

- 315 state employees
- 440+ Active Guard/Reserve¹
- 1,080+ federal technicians²
- 5,475+ drill-status Army and Air National Guard members

¹ Not double-counted as drill-status

² Most federal technicians are also drill-status, some are not



¹Office of Veterans Services is assigned to the Department of Defense for administrative purposes (section 26-21, Hawaii Revised Statutes)

²U.S. Property & Fiscal office serves dual roles as the National Guard representative

³Army Guard positions authorized in Hawaii Army National Guard Table of Distribution and Allowances and Air Guard positions authorized in the Hawaii Air National Guard Unit Manpower Document. However, both staffs have the responsibility to provide direct updates to the adjutant general

Adjutant General and Staff

Adjutant General, State Civil Defense Director, Homeland Security Director	Maj. Gen. Darryll D.M. Wong
Deputy Adjutant General	Brig. Gen. Joseph K. Kim
U.S. Property & Fiscal Officer	Col. Edward K. Chun Fat
Human Resources Officer	Col. Randall Tom
Engineering Officer	Lt. Col. Neal S. Mitsuyoshi
Staff Judge Advocate Officer	Lt. Col. Donald G. McKinney
Military Public Affairs Officer	Lt. Col. Charles J. Anthony
Senior Enlisted Advisor	Command Chief Master Sgt. Robert S.K. Lee III
Inspector General	Lt. Col. Tammy L. Stocking
State Family Program Director	Capt. Queschae Blue-Clark
Army National Guard Commander	Brig. Gen. Gary M. Hara
Air National Guard Commander	Brig. Gen. Stanley J. Osserman Jr.
State Civil Defense Vice Director	Col. (Ret.) Edward T. Teixeira
Office of Veterans Services Director	(Capt.) Gregory Jackson Jr.
Youth CHALLENGE Academy Director	Richard W. Campbell

Summary of expenditures

Federal funds obligated

Hawaii Army National Guard	\$119,768,046
Hawaii Air National Guard	226,930,054
Homeland Security	82,076,274
Total	\$428,774,375

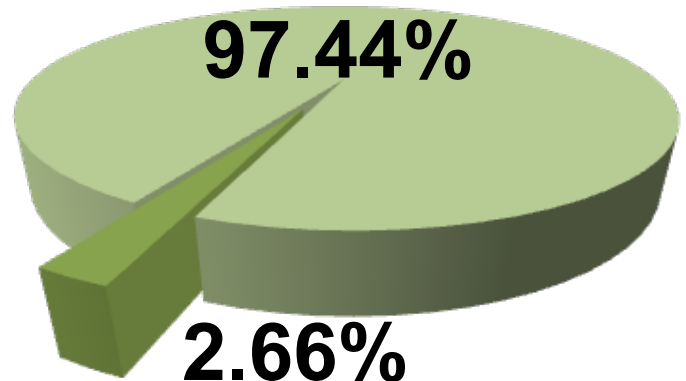
State expenditures

Hawaii Army National Guard	\$2,454,487
Hawaii Air National Guard	938,105
State Civil Defense	2,050,790
Major disaster	292,250
Departmental Administration	2,820,317
Office of Veterans Services	1,514,575
Hawaii National Guard	
Youth CHalleNGe Academy	1,195,603
Total	\$11,266,127
Grand total	\$440,040,501

Federal Funds

\$428,774,375

97.44%



2.66%

State Funds

\$11,266,127

Tax revenue of State of Hawaii

Federal contribution

	<i>Army</i>	<i>Air</i>	<i>Total</i>
Civilian payroll	\$24,163,124	\$74,067,346	\$101,230,470
Military payroll	52,122,966	39,224,357	94,250,227
Supplies, construction, equipment, fuel, travel	43,481,956	113,638,351	157,120,307
Total federal contribution	\$119,768,046	\$226,930,054	\$349,698,100

Tax revenue generated for state from federal government

Sales Tax (<i>General Excise Tax - 4 1/67%</i>)	\$3,594,601	\$6,807,982	\$10,402,583
State of Hawaii Income Tax – (8.25%)	6,293,602	11,346,503	17,640,105
Total tax benefit to State of Hawaii	\$9,888,203	\$18,154,485	\$28,042,688

FAREWELL TOUR –
Outgoing National
Guard Bureau
Chief, Gen. Craig R.
McKinley, attends a
fact finding briefing
at Hawaii Air
National Guard’s
Hickam facility
joined by Maj.
Gen. Darryll D.M.
Wong, the adjutant
general, and Brig.
Gen. Stanley J.
Osserman Jr.,
HIANG commander,
November 2010.
 Master Sgt.-R Stehen M.
 Lum photo



Training Year 2011 proved to be one of the most successful and ambitious training years to date for the JFHQ-Hawaii. With a multitude of both Army and Air Guard deployments, there was a significant manpower shortage to sustain the daily operational tempo. Hawaii's Joint Team effectively managed, and in some cases, accelerated its operational readiness across a full-spectrum of mission related requirements.

Key training events continue to keep the JFHQ staff postured to take on the threat of All-Hazards. No other exercise sets the conditions for the challenges of a disaster like that of Hawaii's marquee annual "Makani Pahili" hurricane exercise traditionally held before the beginning of each hurricane season in May. This exercise serves as the standard for Joint-Interagency collaboration facilitating a dynamic exchange of operational activity that fosters solid partnerships among key stakeholders during a scenario-based disaster. The Category IV hurricane modeled in this exercise serves to stress all facets of the response community. This year the State of Hawaii's Civil Defense in coordination with FEMA Region IX established a first-ever Joint Field Office

(JFO) to replicate the interagency Emergency Support Functions (ESFs) as a means to codify the newly developed Catastrophic Hurricane Readiness Response Plan for the State of Hawaii. A critical piece of this effort was the significant role the JFHQs played in receiving and processing Mission Assignments that the Hawaii Guard units would be activated to support. The lessons learned from this exercise enhanced the readiness of both the Joint Staff as well as the HING units that participated. Significance was the devastating earthquake and subsequent tsunami in American Samoa on Sept. 30 2009. Hours before a Disaster Declaration was announced by the White House, the Hawaii Guard and the Joint-Staff quickly assembled to plan for the response and recovery effort that would soon follow. Immediately planning efforts set in motion the deployment of a Joint Task Force from the Hawaii Guard made up of 65 personnel from our CBRNE (Chemical, Biological, Radiological, Nuclear, and Explosive) Emergency Response Force Package (CERF-P), 93rd Civil Support Team, as well as a mix of communications, and

public affairs elements. Referred to as "Task Force HING" – this full complement of Army and Air Guardsmen achieved one of the most responsive relief efforts in the Nations recent history. Our close partnership with the Federal Emergency Management Agency coupled with our fantastic rapport with U.S. Pacific Command served to accelerate our response posture and bring about immediate humanitarian relief to our stricken Pacific partner in American Samoa in an effort to alleviate human suffering and mitigate hazards.

Also of note is Hawaii's JFHQ involvement in the on-going support to Indonesia and the Philippines through our State Partnership Program (SPP). These programs continue to solidify the excellent partnership the Hawaii Guard enjoys with these two important Pacific Nations. It is through these Pacific partnerships that the JFHQs stand ready to engage where and when needed to support world-class exercise events or bilateral exchanges. As we grow the programs we set the conditions for future engagements that continue to shape the strategic environment of the Pacific.

Joint Forces Headquarters Hawaii Staff

Chief of the Joint Staff	Col. Arthur J. Logan, HIARNG
J1, Manpower & Personnel Director	Col. Randall Tom, HIANG
J2, Intelligence Director	Lt. Col. Kurt Shigeta, HIANG
J3, Operations Director	Col. Mark E. Logan, HIARNG
J4, Logistics Director	Col. William C. Benton, HIANG
J5 Strategic Plans and Policy Director	Lt. Col. Courtney Vares-Lum, HIARNG
J6, Command, Control, Communications and Computer Systems Director	Lt. Col. Reynold T. Hioki, HIANG



LIFT OFF – CH-47 Chinook helicopters from the 1st Bn., 171st Aviation in Kandahar Air Base, Afghanistan, go on a mission. Capt. Jonny Wandasan provided photo

Hawaii Army National Guard

Mission

The Hawaii Army National Guard's federal mission is to serve as an integral component of the Total Army by providing fully-manned, operationally-ready, and well-equipped units that can respond to any national contingency ranging from war and peacekeeping missions to nation-building operations. The state mission of the HIARNG is to provide a highly effective, professional, and organized force capable of supporting and assisting civilian authorities in response to natural disasters, human-caused crises or the unique needs of the state and its communities.

Personnel

As of June 30, 2010, the authorized strength of the HIARNG was over 3,000 Soldiers.

Organization

The HIARNG, commanded by Brig. Gen. Gary M. Hara, is



*Brig. Gen. Gary
M. Hara*



*Cmd. Sgt. Maj.
Elizabeth K.
Kenui*

located in communities on the islands of Hawaii, Maui, Oahu, Molokai, and Kauai.

Joint Forces Headquarters, Hawaii Army National Guard

The headquarters consist of primary staff offices which are responsible for establishing

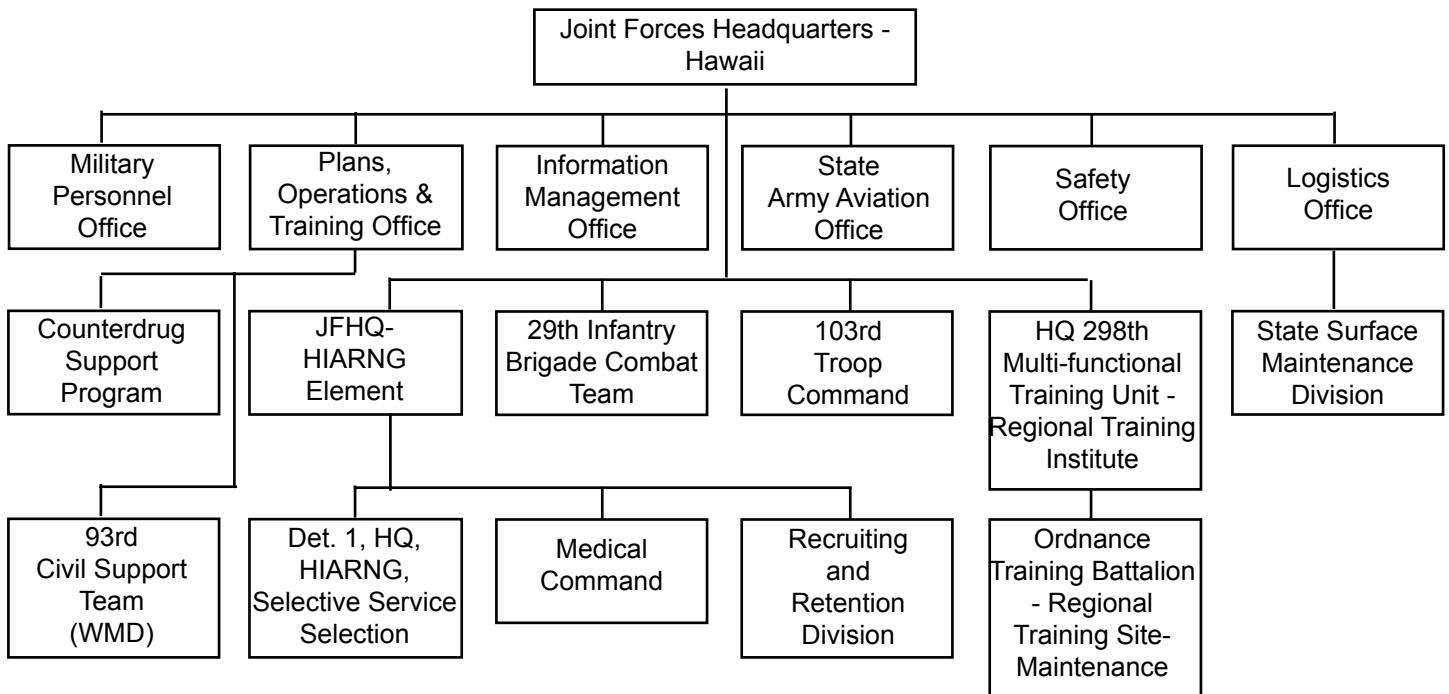
composed of a Headquarters, Hawaii Army National Guard, and three major commands: the 29th Infantry Brigade Combat Team, the 103rd Troop Command, and the 298th Regiment-Multi-functional, Regional Training Institute. Hawaii Army Guard units and installations are

command directives and guidance in the functional areas of military personnel (including recruiting and retention); plans, operations, and training; logistics; surface maintenance; Army aviation; facility management; information management; and safety and occupational health; the Medical Command and Retention and Recruiting Command are administratively attached to JFHQ, HIARNG. The command and control functions and services provided by JFHQ, HIARNG are at an organizational level and support the Hawaii Army Guard's three major commands and their subordinate units across the state.

Director of Military Support

The Director of Military Support is a key proponent in all state activities involving the prevention of, and response to, terrorist events.

DOMS also coordinates state-wide defense support to civil authorities missions in response



to natural and man-made disasters such as earthquakes, floods and brush fires.

The Counterdrug Support Program, a joint Hawaii Army and Air National Guard organization, comes under the day-to-day operation of DOMS. During the year, the program provided numerous support missions for law enforcement agencies to interdict and disrupt organized drug activities. Active augmentation of the Hawaii High Intensity Drug Trafficking Area has been instrumental in detecting international and domestic drug trafficking. Community-based programs, like the Drug Demand Reduction program, are intended to provide training to parents and youths to increase drug awareness, education and prevention.

29th Infantry Brigade Combat Team

The 29th IBCT, commanded by Col. Keith Y. Tamashiro, is the HIARNG's largest unit. The brigade combat team's units span the Pacific region to include the islands of Hawaii, Maui, Oahu



*Col. Keith Y.
Tamashiro*



*Cmd. Sgt.
Maj. Leonard
H. Ventura*

and Kauai, in the state of Arizona and on the Pacific islands of Guam and Saipan. The IBCT's Headquarters and Headquarters Company, along with the Brigade Special Troops Battalion, comprised of an HHC, engineer, military intelligence and signal companies and the Brigade Support Battalion made up of an HHC, distribution, maintenance and medical companies and minus its forward support companies attached to the BCT's maneuver units, are located at the Kalaeloa facility.

The 1st Battalion, 487th Field Artillery and the BSB's G Company are located at the Wahiawa Armory.

1st Squadron, 299th Cavalry

and Kauai, in the state of Arizona and on the Pacific islands of Guam and Saipan.

The IBCT's Headquarters and Headquarters Company, along with the Brigade Special Troops Battalion, comprised of an HHC, engineer, military intelligence and signal companies and the Brigade Support Battalion made

(Reconnaissance, Surveillance, and Target Acquisition - RSTA) are strategically located in communities throughout the state. The squadron's Headquarters and Headquarters Troop is located in Hilo, Hawaii, with a detachment located at Kalaeloa. Troops A and B are located in Pearl City, while Troop C is in Hanapepe, Kauai, with a detachment in Kapaa.

Upon federal mobilization, the brigade's strength is augmented by the 1st Battalion, 158th Infantry, of the Arizona Army National Guard and the 1st battalion, 294th Infantry of the Guam Army National Guard

103rd Troop Command

The 103rd Troop Command is commanded by Col. Stephen F. Logan and is located at the Waiawa Armory in Pearl City. The mission of the 103rd is to serve as a command and control headquarters for separate units of the HIARNG. Organizations assigned to the 103rd include a heavy-lift helicopter company (CH-47D Chinook), an aviation support company, a utility



*Col. Stephen F.
Logan*



*Cmd. Sgt.
Maj. Ronald S.
Oshiba*

helicopter company (UH-60L Blackhawk), a counterdrug observation helicopter detachment (OH-58A Kiowa), a personnel service detachment, an engineer company, a firefighting team, a contract team, an Army band and a mobile public affairs detachment.

Company B, 1st Bn., 171st Aviation, is stationed at Wheeler Army Airfield. The unit's 12 Chinook helicopters can be used to transport personnel and cargo to virtually any location within the state. The Chinook is capable of transporting up to 30 passengers and has a maximum carrying capacity of 50,000 pounds. The CH-47D is a significant resource during emergencies or natural disasters.

Company B, 1st Bn., 777th Aviation Support Bn., a general support unit also stationed at Wheeler, provides responsive aircraft intermediate maintenance to the Hawaii Guard and to the active Army. Detachments are also located in Puerto Rico, Wyoming and Virginia. The 777th performs aircraft logistic support to assigned units in theater.

Company C, 1st Bn, 207th Aviation, are stationed at General Lyman Field (Hilo Airport) on the island of Hawaii; and, one detachment is stationed at Wheeler on Oahu. The unit

has two UH-60L and six UH-60M Blackhawk helicopters. The Blackhawk is capable of transporting up to 10 personnel at one time and can also transport cargo internally or externally. This split-state organization marks a return to the Alaska-headquartered 1st Battalion, 207th Aviation.

The third aviation unit is Detachment 2, Co. B, 3rd Bn., 140th Aviation Security and Support. It is authorized three OH-58A Kiowa observation helicopters. They provide Command, Control, and Communication (C3) and air movement operations. The aircraft is specifically configured for counterdrug aerial surveillance and night operations. These helicopters and crews routinely provide law enforcement agencies statewide with marijuana eradication support.

The 230th Engineer Co., with its headquarters in Kihei, Maui, has three detachments: one in Waiawa, Oahu, one at Kaunakakai, Molokai and the third in the Montana Army Guard. The engineers provide vertical construction support, which includes carpentry,



MISSION IN THE SKY – Capt. Johnny Wandasan flies over the friendly skies of Afghanistan. Capt. Johnny Wasasan provided photo

plumbing, electrical and masonry capabilities. They construct, maintain, and repair vertical infrastructures statewide.

The 297th Engineer Firefighting Team, located at the Waiawa Armory, is authorized seven positions and is equipped with one Tactical Firefighting Truck (TFFT). The team is a member of the Civil Enhanced Response Force (CERF).

The 111th Army Band, located in Waiawa, is fully organized with concert, jazz, ensemble and marching band capabilities. The band provides music at parades, special events, and National Guard and active-duty functions throughout the year to promote troop morale, unit Esprit de

Corps, and also to promote civil/military relations.

The 117th Mobile Public Affairs Detachment, located in Waiawa, is authorized 20 positions. The unit's mission is to provide direct public affairs support in support of combined, unified, or joint operations. Public affairs writers and broadcasters produce releases to publicize or document military-training or operations, humanitarian and civil-action exercises or events, as well as serve as media liaisons.

The 1950th Contingency Contract Team located at the Waiawa armory is the newest unit in the command with an effective date of Sept. 1, 2008. The team provides contract services in contingency operations throughout the world.

298th Regiment, Multi-functional Training Unit (Regional Training Institute)

The 298th Regiment, MFTU (RTI), commanded by Col. Arnold K. Iaea, is located at the Bellows Air Force Station in Waimanalo, Hawaii. The mission of the 298th is to train today's warriors on full spectrum operations to defend

our state and win our nation's wars. The 298th is an extension of the Training and Doctrine Command's Army School System. The RTI is accredited by various agencies including TRADOC, the U.S. Army Sergeants Major Academy, active duty proponent schools for the various military occupational specialties, and the U.S. Army Ordnance Center.

1st Bn., 298th Reg., MFTU (RTI) - Combat Arms Training Battalion courses: 11 series Career Management Field (Military Occupational Specialty – Training, Military Occupational Specialty – Qualification, Infantry Advanced Leader); Combatives Level I/Level II certification; Army Basic Instructor; Small Group Instructor Training

Course	Graduates
11-series MOS-T/MOS-Q	13
Infantry Advanced Leader	12
Army Basic Instructor (2 classes)	18
Small Group Instructor Training	24

2nd Bn., 298th Regt. MFTU (RTI) - Modular Training Battalion courses: Noncommissioned Officer Education System (Warrior Leader and Advanced) and Officer Candidate School

Course	Graduates
Warrior Leader (4 classes)	169
OCS	(11 trained) 5

In 2010, units of the 298th Regiment were accredited by the Training and Doctrine Command, U.S. Army Sergeant

Majors Academy and the U.S. Army Infantry School. The accreditation process measures all aspects of Army training as outlined in applicable Army Regulations, TRADOC Regulations, Department of Army Pamphlets, applicable Course Management Plans, and Program of Instruction manuals. The accreditation team(s) inspect on a multitude of topics ranging from test control procedures, how the institute conducts training, instructor certifications to equipment ordering, operational security measures, and risk management procedures. The RTI received its first ever accreditation rating of "Institution of Excellence."

The 298th Regiment also hosts training events. In June 2010, the Regiment hosted the Tiger Balm training exercise with participation from the Singapore Armed Forces. Federal and State entities train from classroom activities to field training exercises at any given time at the 298th Regiment. In early 2010, the 298th Regiment welcomed the addition of a confidence/obstacle course that was utilized



COMPUTER SIMULATION
– *Recruit Sustainment Program (RSP) "White" Phase Soldiers at the 298th Regiment, Multi-functional Training Unit (Regional Training Institute), use the Exportable Immersion Group simulator to provide the squad level / small unit training scenarios, mounted & dismounted tactics.*

Tech Sgt.-R James Young photo

when the Region G Soldier/NCO of the Year was hosted on the training facility.

In addition to military and police agencies conducting training, the Regiment also hosts the Waimanalo Community Board monthly as well as hosting various civilian clubs/groups throughout the year. During drill weekends, you will find the 298th Regiment fully engaged in activities to train and mentor our staff and cadre along with the Hawaii Army National Guard's Recruit Sustainment Program. At any given time, during a drill weekend, we host as much as 200 plus Soldiers on ground. Numerous soldiers assigned to the Regiment have participated in Operations IRAQI FREEDOM, ENDURING FREEDOM, and NEW DAWN bringing back invaluable training and lessons learned in order to effectively train the future leaders of the Army.

Highlights, significant events

This past year, more Hawaii Army National Guard units were mobilized for a second time in support of the global war on terrorism (GWOT) for Operation ENDURING FREEDOM in Afghanistan and the Philippines.

Operation ENDURING FREEDOM

The 230th Engineer Company continued their year long deployment to Afghanistan providing vertical engineering support throughout the theater of operations and is postured to return in Winter 2010. The unit completed over 25 major projects and numerous other small projects and repairs. The Hawaii engineers were augmented by Soldiers from the the Montana and Delaware Guard and the U.s. Army Reserve's 411th Engineer Battalion.



ZEROING-IN – Soldiers from Bravo Battery, 1st Bn., 487th Field Artillery align one of six 105 mm howitzers as part of a training exercise at Pohakuloa Training Area, Hawaii, in June. Cpl. Barbara J. Liau photo

One hundred-twenty aviators from the Co. B, 1st Bn., 171th Aviation (CH-47 Chinooks) deployed to Afghanistan in Fall 2010 and are expected to return in mid-2011.

From September 2009 to March 2010, 30 more Soldiers provided security support for the continuing Joint Special Operations Task Force-Philippines mission. Their non-combat mission is to advise and assist the armed forces of the Republic of the Philippines defeat select terrorist organizations in the Philippines. The task force was made up primarily of 1st Squadron, 299th Cavalry Soldiers, with a few from other Brigade and Troop Command units.

Exercises, missions

The 103rd Troop Command's mobilization activity was in high gear as two units deployed and other units prepad to deploy for the second time. The Soldiers from the Hawaii Guard also participate in joint and combined

command exercises to hone their skills and to foster partnerships with staffs from different nations

- In Fall 2009, Troop Command conducted the induction ceremony of six UH-60M Black Hawks, helicopters. The helicopters capabilities include improved payload, new digital cockpit displays, a strengthened fuselage, new composite spar wide-chord blades which provide 227 kg (500 lb) more lift than the UH-60L blade, and more powerful engines.

- Company C, 1st Bn., 207th Aviation, with its new UH-60 Black Hawks, prepares for another Iraqi mission.

- In October 2009, Troop Command established the Command and Control Headquarters for Operation PACIFIC WAVE, a joint operation with the Hawaii Air National Guard providing Humanitarian Assistance to the citizens of American Samoa devastated by the earthquake and tsunami.

- In December 2009, Troop Command Soldiers participated in

Commander, HIARNG Brig. Gen. Gary M. Hara
 Asst. Adjutant General, Army Brig. Gen. Bruce E. Oliveira
 Command Sgt. Maj., HIARNG
 Cmd. Sgt. Maj. Elizabeth K. Kenui
 Headquarters, HIARNG
 Chief of Staff Col. Douglas K. Jackson
 Executive Officer Maj. Brian L. Peterson
 G1 *Personnel* Lt. Col. Robert W. Leshner
 G3 *Operations* Col. Mark E. Logan
 G4 *Logistics* Col. Bryan E. Suntheimer
 Inspector General Lt. Col. Tammy L. Stocking
 State Army Aviation Officer Col. Stephen F. Logan
 Facility Management Officer Lt. Col. Marjean R. Stubbert
 Environmental Specialist Lt. Col. Tracey M.Y. Omori
 Information Management Lt. Col. Stuart J. Tomasa
 Safety & Occupational Health Manager
 Maj. Jason T. Matsumura
 U.S. Property & Fiscal Officer
 Col. Edward K. Chun-Fat Jr.
 Logistics Management Officer ... Col. Gary W. Littlefield
 Financial Manager Col. Gary W. Littlefield
 Chaplain Col. Peter Y. Lee
 Staff Judge Advocate Lt. Col. David L. Lopina
 HQ Det. Capt. QueSchae Blue-Clark
 HQ Det., Det. 1 (*Selective Service Section*) (Vacant)
 HIARNG Medical Cmd. Col. Peter A. Matsuura
 Recruiting & Retention Cmd. Lt. Col. Lorrin Penny
 Det. 55, Operational Support Airlift Cmd.
 Chief Warrant Officer Charles D. Gustafson
 93rd Civil Support Tm. (*Weapons of Mass Destruction*)
 Lt. Col. Joseph C. Laurel

29th Infantry Brigade Combat Tm.
 Col. Keith Y. Tamashiro
 Command Sgt. Maj. Cmd. Sgt. Maj. Leonard H. Ventura
 Brigade Deputy Commander Col. Kenneth S. Hara
 S1 *Personnel* Capt. Livingston Hickling
 S2 *Intelligence* Capt. Brandon K. Torres
 S3 *Operations* Lt. Col. Darryl K. Lindsey
 S4 *Logistics* Maj. Calvin H. Arroyo
 HQ and HQ Co., 29th IBCT Capt. Ralph K. Hasegawa
 1st Squadron, 299th Cavalry Regiment (*Reconnaissance,*
Surveillance, and Target Acquisition)
 Lt. Col. Paul S. Tamaribuchi
 HQ & HQ Troop Capt. Frank P. Cho
 Troop A 1st Lt. Chuquillanqui C. Cuadros
 Troop B Capt. Peter M. Ammerman
 Troop C Capt. Wesley K. Kawakami
 Co. D (-), FSC RSTA, 29th BSB Capt. David K. Hosea
 1st Bn., 487th Field Artillery Lt. Col. Roy J. Macaraeg
 HQ & HQ Service Battery Capt. Edward C. Choo
 Battery A Capt. Carl E. Hood
 Battery B Capt. Wayne J. F. Anno
 Co. G, 29th Spt. Bn. Capt. Nathan A. Tyau
 29th Brigade Special Troops Bn
 Lt. Col. Neal S. Mitsuyoshi
 HQ & HQ Co. Capt. Aaron C. Blanchard
 Co. A *Engineers* Capt. Isaac A. K. Floyd

Co. B *Military Intelligence* Capt. David S. Chang
 Co. C *Signal* 1st Lt. Erica V. Salvador
 29th Support Bn. Lt. Col. Lynn J. Ishii
 HQ & HQ Co. Capt. Michelle G. Puesta
 Co. A *Distribution* Capt. Manuel Llanes
 Co. B *Maintenance* 1st Lt. Dexter Y. Nakamoto
 Co. C *Medical* Capt. Frank D. Calvo
 1st Bn., 158th Infantry (*Ariz.*) ... Lt. Col. Christopher Lambesis
 HQ & HQ Co. Maj. Jonathan K. Gutierrez
 Co. A Capt. Craig A. Broyles
 Co. B Capt. Joseph L. Mayeaux
 Co. C Capt. Brett A Yeater
 Co. D Capt. John T. Dunlap
 Co. E 1st Lt. Quincy J. Milam
 1st Bn., 294th Infantry (*Guam*) Lt. Col. Frank Tominez Jr.
 HQ & HQ Co. Capt. Gordon Guerrero
 Co. A 1st Lt. Darrell Fejarang
 Co. B Capt. Glen Mes
 Co. C Capt. Rickey Flores
 Co. D Capt. John Guerrero
 Co. F, 29th Spt. Bn. Capt. Juan Kin

103rd Troop Command Col. Stephen F. Logan
 Command Sgt. Maj. Cmd. Sgt. Maj. Ronald S. Oshiba
 Executive Officer Lt. Col. Rudolph Ligsay
 S1 *Personnel* Maj. Barbara P. Tucker
 S2/3 *Intelligence/Operations* Lt. Col. Roger T. Pukahi
 S4 *Logistics* Maj. Joseph R. Burdett
 HQ, Det. 103rd Troop Command Capt. Alan J. Kahanu
 111th Army Band Chief Warrant Officer Curtis Y. Hiyane
 117th Mobile Public Affairs Det. Maj. Pamela L. Ellison
 230th Engineer Co. Capt. Anthony S. Tolentino
 297th Engineer (*Firefighting Tm.*) Staff Sgt. Allison Morris
 Co. B, Aviation Support Bn. (GS)
 Capt. Joseph O. Tolentino
 Co. B, 1st Bn., 171st Aviation Regt.
 Capt. Johnny J. Wandasan
 Co. C, 1st Bn., 207th Aviation Regt. Capt. Phoebe P. Inigo
 Det. 2, Co. B, 3rd Bn., 140th Aviation Security &
 Support Chief Warrant Officer Jeffrey J. Hebert
 1950th Contingency Contract Tm. Capt. Shawn K. Naito

298th Regiment, Multi-functional Training Unit
 (Regional Training Institute) Col. Arnold K. Iaea
 Command Sgt. Maj. Cmd. Sgt. Maj. Robert V. Ednilao
 Executive Officer Lt. Col. Tracey M. Omori
 S1, *Personnel* Maj. Doreen Y. Uehara and
 Sgt. 1st Class Edy Pagala
 S3, *Operations* Sgt. 1st Class Bret Moore
 S4, *Logistics* Maj. Brad Masutani and
 Sgt. 1st Class Roberto Razon
 1st Bn., 298th Regt. (*Combat Arms*) Lt. Col. Paul K. Wilson
 and Sgt. 1st Class Ryan Taniguchi
 2nd Bn., 298th Regt. (*General Studies*)
 Lt. Col. Wesley H. Tanji
 Warrior Training Course Master Sgt. Palaie Gaoteote
 Advanced Leadership Course Master Sgt. Scott Casey
 OCS Company Maj. Gavin Tsuda

Hawaii Army National Guard: Station list of units

<i>Unit/Location</i>	<i>Federal Recognition Date</i>
Hawaii Army National Guard, HQ, HIARNG	
Joint Forces HQ & HQ Det., Honolulu, Oahu	Sept. 9, 1946
Det. 1, Selective Service Section, Honolulu	Sept. 9, 1946
Det. 55, Operational Support Airlift Cmd., Wheeler Army Airfield, Wahiawa, Oahu	Sept. 18, 2002
93rd Civil Support Team (Weapons of Mass Destruction), Kapolei, Oahu	March 13, 2002
Medical Cmd., Kapolei	March 6, 1999
Recruiting and Retention Cmd., Honolulu	June 18, 2003
29th Infantry Brigade Combat Team	
HQ & HQ Co., Kapolei	Nov. 12, 1947
1st Battalion, 487th Field Artillery	
HQ & HQ Service Battery, Wahiawa, Oahu	Jan. 27, 1947
Battery A, Wahiawa	May 15, 1947
Battery B, Wahiawa	Sept. 29, 1947
1st Squadron, 299th Cavalry Regiment (Reconnaissance, Surveillance, and Target Acquisition - RSTA)	
HQ & HQ Troop (-), Keaukaha Military Reservation, Hilo, Hawaii	Oct. 8, 1946
Det. 1, HQ & HQ Trp., Pearl City, Oahu	May 5, 1947
Trp. A, Pearl City	TBD
Trp. B, Pearl City	Aug. 15, 1947
Trp. C (-), Hanapepe, Kauai	June 9, 1947
Det. 1, Trp. C, Kapaa, Kauai	Oct. 8, 1946
1st Battalion, 158th Infantry	
HQ & HQ Co., Phoenix, Ariz.	TBD
Co. A, Tucson, Ariz.	TBD
Co. B, Phoenix, Ariz.	TBD
Co. C, Prescott, Ariz.	TBD
Co. D, Yuma, Ariz.	TBD
100th Battalion, 442nd Infantry	
HQ & HQ Co. (-), Fort Shafter, Oahu	Oct. 8, 1946
Det. 1, HQ and HQ Co., Keaukaha Military Reservation, Hilo, Hawaii	
Co. B, American Samoa	TBD
Co. C, American Samoa	TBD
Co. D, Fort Shafter, Oahu	TBD
Co. E, Guam and Saipan	TBD
1st Battalion, 294th Infantry, Guam	TBD
29th Brigade Special Troops Battalion	
HQ & HQ Co., Kapolei, Oahu	Mar. 28, 2008
Co. A Engineering, Kapolei	April 17, 1947
Co. B Military Intelligence, Kapolei	Dec. 6, 1998

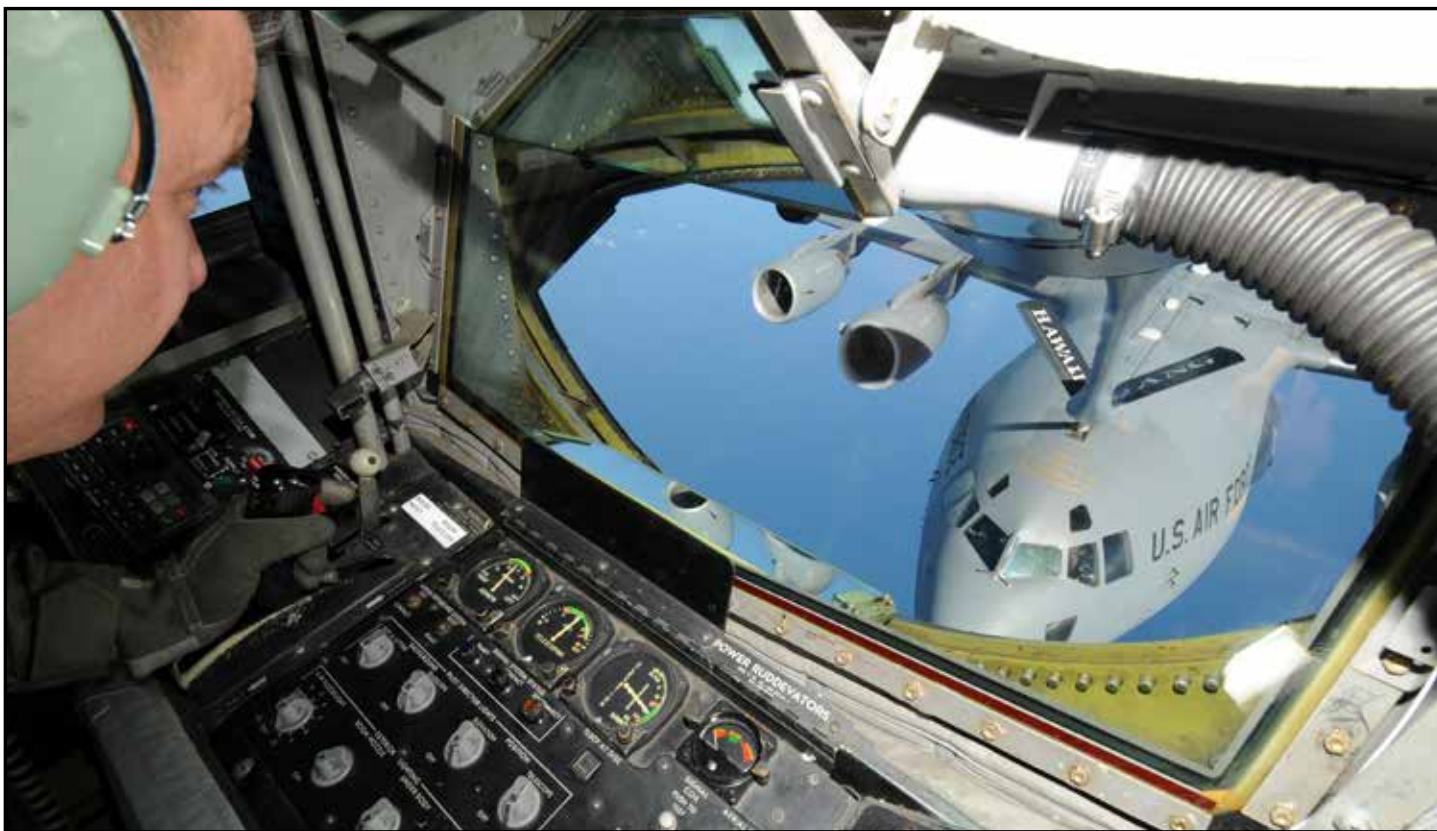
<i>Unit/Location</i>	<i>Federal Recognition Date</i>
Co. C Signal, Kapolei	Mar. 31, 2008
29th Brigade Support Battalion	
HQ & HQ Co., Kapolei	June 30, 1947
Co. A (-) Distribution, Kapolei	Jan. 8, 1951
Det. 1, Kihei, Maui	Oct. 22, 1946
Co. B (-) Maintenance, Kapolei	Sept. 30, 1946
Det. 1, Hanapepe, Kauai	TBD
Co. C Medical, Kapolei	Nov. 15, 1965
Co. D (-) Forward Support Co., Keaukaha MR, Hawaii	June 3, 1947
Det. 1 FSC, Kealakekua, Hawaii	June 3, 1947
Co. E FSC, Waiawa, Oahu	TBD
Co. F (-) FSC, Fort Shafter, Oahu	TBD
Det. 1, 2, 3, and 4, Saipan, Guam, American Samoa and Keaukaha MR	TBD
Co. G FSC, Wahiawa, Oahu	TBD
103rd Troop Command	
HQ & HQ Det., Pearl City, Oahu	Sept. 9, 1946
111th Army Band, Pearl City	Oct. 3, 1919
117th Mobile Public Affairs Det., Pearl City	May 1, 1960
230th Engineer Det. (-) vertical, Kihei, Maui	April 1, 1970
Det. 1, 2, & 3 Pearl City, Oahu and Kaunakakai, Molokai; Montana	
297th Engineer Firefighting Team, Pearl City	June 2, 2002
1950th Contingency Contracting, Pearl City	Aug. 31, 2010
Det. 2, Co. B, 3rd Bn., 140th Aviation security and support, Lyman Airport, Hilo, Hawaii	Sept. 1, 1991
Co. B, 1st Bn., 171st Aviation Regiment heavy lift, Wheeler Army Airfield, Wahiawa, Oahu	Oct. 18, 1986
Co. C, 1st Bn., 207th Aviation Regiment, Lyman Airport, Hilo, Hawaii	April 1, 1981
Co. B (-), 777th Aviation Support Bn. general support, Wheeler Army Airfield, Wahiawa, Oahu	Dec. 15, 1947
Det. 1, 2, and 3, Wyoming, Louisiana and Puerto Rico	
HQ, 298th Multi-functional Training Unit – Regional Training Institute	
HQ, 298th MFTU RTI, Bellows Air Force Station, Waimanalo, Oahu	Sept. 9, 1946
1st Bn., 298th MFTU RTI, Bellows AFS, Waimanalo	Aug. 16, 1997
2nd Bn., 298th MFTU RTI, Bellows AFS, Waimanalo	Aug. 16, 1997
Ordnance Training Brigade Regional Training Site-Maintenance, Pearl City, Oahu	Oct. 29, 1992

YAMA SAKURA 57 (Japanese for *mountain cherry blossom*) for the second straight year focusing on the development and refinement of the Japan Self-Defense Forces (JSDF) and U.S. Army Japan (USARJ) efforts in the areas of bilateral planning, coordination, and interoperability through training.

- Troop Command provided aviation expertise in Exercise COBRA GOLD 2010, a joint/combined exercise designed to ensure regional peace and strengthen the ability of the Royal Thai Armed Forces to defend Thailand or respond to regional contingencies.
- Troop Command participated in Exercise TIGER BALM 10 for the second straight year and had the opportunity to host the Singapore Armed Forces

this year at 298th RTI. Troop Command orchestrated the technical and tactical expertise performing as an operationalized Infantry Brigade Combat Team (kinetic and non-kinetic capabilities) as well as provided the life support of logistic, administrative, and transportation services in Exercise TIGER BALM for the third straight year with the Singapore Armed Forces along with Soldiers and Airmen from Oregon, Washington, Arizona, California, and Guam.

- The 111th Army Band continued to support numerous organizations with their musical talent. Their December National Guard Ball concert highlighted a year of performances throughout the islands.



ON TARGET – Master Sgt. Mark Sindiong, 203rd Air Refueling Squadron boom operator, refuels a Hawaii-based C-17 Globemaster III from his KC-135R Stratotanker. Twain Newhart, Hawaii Business News photo

Hawaii Air National Guard

Mission

The Hawaii Air National Guard has two missions. In performing its state mission, the HIANG provides organized, trained units to protect Hawaii's citizens and property, preserve peace, and ensure public safety in response to natural or human-caused disasters. Its federal mission is to provide operationally-ready combat units, combat support units and qualified personnel for active duty in the U.S. Air Force in time of war, national emergency, or operational contingency.

Personnel

As of June 30, 2011, the assigned strength of the Hawaii Air National Guard was more than 2,500 personnel.

Organization



Brig Gen. Stanley J. Osserman Jr.

The Hawaii Air National Guard, commanded by Brig. Gen. Stanley J. Osserman Jr., is comprised of the HIANG Headquarters, (the 199th Weather Flight is administratively attached), the 154th Wing, the 201st Combat Communications Group and the 109th Air Operations Group.

154th Wing

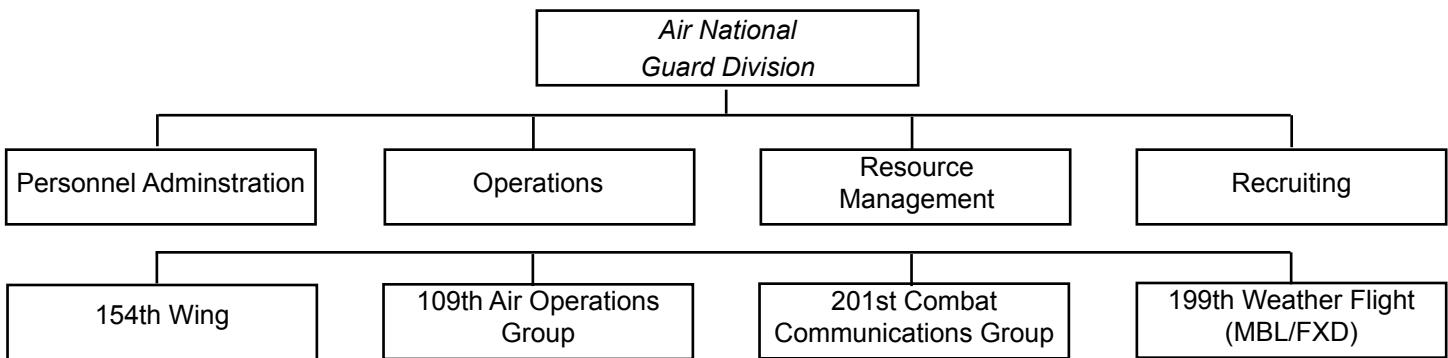
The 154th Wing is commanded by Brig. Gen. Braden K. Sakai. The wing is headquartered at Joint Base Pearl Harbor-Hickam,



Command Chief Master Sgt. Robert S.K. Lee III

Oahu. It is the largest of the HIANG organizations and one of the largest and most complex wings in the entire Air National Guard. The headquarters element consists of the wing commander, vice wing commander, command chief master sergeant, wing control center, chaplain, judge advocate, military equal opportunity, plans, safety, public affairs and inspector general.

The 154th Operations Group consists of the 199th Fighter



*Brig. Gen.
Braden K. Sakai*

Squadron, 203rd Air Refueling Squadron, 204th Airlift Squadron, 169th Aircraft Control and Warning Squadron, and the 154th Operations Support Flight. The 204th Airlift Squadron is a ‘classic associate’ unit, partnering with the 15th Wing. The active duty’s 535th Airlift Squadron has the primary responsibility

for the C-17 Globemaster III cargo aircraft while the HIANG provides 40 percent of the flight crews and maintenance personnel.

The 199th Fighter Squadron has converted to the F-22 Raptor, replacing the older F-15 Eagles. The 199th is tasked with augmenting the active duty U.S. Air Force with air superiority fighters during war or other operational contingencies. The 203rd Air Refueling Squadron is equipped with KC-135R Stratotanker aircraft which provides worldwide, nonstop air-

refueling for almost every type of U.S. fixed-wing aircraft. The C-17 provides rapid strategic delivery of troops and all types of cargo to main operating bases or directly to forward bases in deployment areas. The wing’s 169th Aircraft Control and Warning Squadron operates radar sites at Mount Kaala, Oahu, and at Kokee Air Force Station, Kauai. These radar sites are linked to the Hawaii Regional Air Operations Center at Wheeler Army Airfield, Oahu, where 24-hour air surveillance of the Hawaiian island chain is provided. The



BUILDING A FOUNDATION – Construction workers build forms for the Hawaii Air National Guard’s F-22 Raptor facility’s foundation. Senior Master Sgt. Kirsten Stanley photo



MORE ON HAND – Airmen from the 109th Air Operations Group perform operations during a real world mission at Joint Base Pearl Harbor-Hickam.

Tech. Sgt. Andrew L. Jackson photo



*Command Chief
Master Sgt.
Willie Rafael*

largest of the four groups, the 154th Maintenance Group consists of the 154th Maintenance Squadron, 154th Aircraft Maintenance Squadron

and the 154th Maintenance Operations Flight. The maintenance squadrons provide both backshop and flight-line maintenance for all three mission design series (MDS) aircraft: F-22, KC-135R, and the C-17. The most diverse of the four groups, the 154th Mission Support Group consists of the 154th Logistics Squadron, 154th Civil Engineer Squadron, 154th Security Forces Squadron,

154th Communications Flight, 154th Mission Support Flight, and the 154th Services Flight. The support squadrons provide homestation support services to the entire HIANG, as well as deployable supply system, construction, security, communications, and services. The 154th Medical Group provides the wing with fixed and deployable medical and dental resources.

109th Air Operations Group

The 109th Air Operations Group, commanded by Col. Michael B. Compton, is headquartered at Joint Base Pearl Harbor-Hickam. The 109th AOG and its subordinate units, the 150th Air Operations Squadron and 202nd Air Mobility Operations Squadron, are 'classic associate' units of the

HIANG, augmenting the 13th Air Force, the 613th Air and Space Operation (AOC) and the 613th AOC's Air Mobility Division through the full range of combat operations. The units are co-located with the 613th at Hickam. The mission of the 613th AOC is to provide



*Col. Michael B.
Compton*

command and control of real-world air, space and information operations in the Pacific Theater for the Commander of the Air Forces forces (COMAFFOR) and coalition or joint forces air component commander (C/JAFCC). In the event that operations exceed the 613th's capabilities, the traditional (drill-status) HIANG Airmen

will be immediately available to supplement the active duty Air Force requirements. The 109th AOG's Airmen include pilots, navigators, weapons controllers, flight nurses and intelligence specialists. The 150th AOS Airmen include intelligence, network strategy and airspace branches. The 202nd AMOS Airmen are split between tanker, airlift, logistics and aeromedical branches.

201st Combat Communications Group

The 201st Combat Communications Group, commanded by Col. Joseph A. Garnett, is headquartered at Hickam.

The 201st Group's mission is to provide command and control communications and air traffic control services for U.S. Air Force combat air forces. It also supports emergency USAF requirements for air traffic control and communications facilities, as well as to provide tactical communications for the State of Hawaii,



Col. Joseph A. Garnett

Department of Defense, in response to emergencies originating from either human or natural causes. The combat communications units can

provide command and control communications and air traffic control services for 30 days with their own readiness spare package.

The 201st Combat Communications Group is composed of a group headquarters and five assigned units, located on the islands



TO THE POINT – Senior Airman Quinata, 201st Combat Communications Group. Hawaii Air National Guard photo

of Kauai, Oahu, Maui and Hawaii. The 291st Combat Communications Squadron is located in Hilo, Hawaii; the 292nd Combat Communications Squadron is located in Kahului, Maui; the 297th Air Traffic Control Squadron is located at Kalaeloa, Oahu; and the 293rd Combat Communications Squadron, the largest and most diverse communications squadron in the HIANG, is co-located with the Group HQ's at Hickam and Barking Sands, Kauai. The 293rd is one of only three ANG combat communications units in possession of the Eagle Vision system. Eagle Vision is the Department of Defense's only deployable commercial imagery satellite downlink system and it is used extensively for federal, state, and Homeland Defense missions as well as in support of foreign nations during natural disasters. The 201st Intelligence Squadron was stood up in November 2009. The Intel Squadron, headquartered at Hickam, provides trained

linguists for translation purposes.

Significant events

During FY 2011, the HIANG began a new chapter in its flying history. In July 2010, the first two F-22 Raptors arrived at Joint Base Pearl Harbor-Hickam. In August, the HIANG's 199th Fighter Squadron flew its final F-15 Eagle local training sortie, and the last two F-15s in the unit's inventory departed Hawaii on Sept. 1, 2010. During the time that the HIANG was transitioning to the F-22, a detachment from the Montana Air National Guard's 120th Fighter Wing assumed the around-the-clock air defense mission.

The HIANG broke ground on several new military construction projects at Hickam related to the conversion to the F-22 in FY 2011. A projected \$146 million in new facilities should be completed in the next several years.

In Sept. 2010, the HIANG officially welcomed the active duty's 96th Air Refueling



SECURING THE AIR HEAD – 154th Security Forces Squadron Airman stands guard at an undisclosed location in the Southwest Asian.

Hawaii Air National Guard photo

Squadron to its Ohana. The number of KC-135 aircraft in the HIANG's inventory expanded to 12 and the 96th ARS became a 'reverse associate' unit partnered with the 203 ARS, contributing 25% of the tanker pilots and flights crews. With the addition of the active duty's 19th Fighter Squadron, flying F-22s in the conjunction with the HIANG, all

three types of aircraft at Hickam are now flown and maintained by 'Total Force' (active and reserve component) Airmen.

Following the devastating earthquake and tsunami in Japan in March 2011, the HIANG assumed several important roles as part of the Pacific Air Force's humanitarian response. HIANG Airmen belonging to the 109th

Air Operations Group were mobilized on active duty and helped in the effort to direct the air flow of aircraft and supplies to Japan. HIANG Airmen belonging to the 204th Airlift Squadron flew C-17 relief flights into Sendai Airport and the 293rd Combat Communication Squadron's Eagle Vision produced some of the first satellite imagery of the damaged nuclear power plant at Fukushima, Japan. All told, the HIANG contributed thousands of man-hours, over a period of several weeks, towards Operation TOMODACHI, which helped alleviate the suffering of those impacted the most by the natural disaster.

Hawaii Air National Guard: Station list of units

<i>Unit/Location</i>	<i>Federal Recognition Date</i>	<i>Unit/Location</i>	<i>Federal Recognition Date</i>
Hawaii Air National Guard		154th Aircraft Generation Squadron	July 12, 1995
HQ, HIANG, Honolulu, Oahu	Jan. 1, 1952	154th Logistics Squadron	July 1, 1979
		154th Logistics Support Flight	July 12, 1995
HQ, 154th Wing, Hickam AFB	Dec. 1, 1960	154th Medical Group, Hickam AFB	Dec. 1, 1960
154th Operations Group, Hickam AFB	Oct. 31, 1994	109th Air Operations Group, Hickam AFB	Nov. 2, 2008
199th Fighter Squadron, Hickam AFB	Nov. 4, 1946	150th Air Operations Squadron	Nov. 2, 2008
203rd Air Refueling Squadron, Hickam AFB	Feb. 12, 1993	202nd Air Mobility Operations Squadron	Nov. 2, 2008
204th Airlift Squadron, Hickam AFB	Oct. 31, 1994		
169th Aircraft Control and Warning Squadron, Wheeler Army		199th Weather Flight (Fixed), Hickam AFB	Nov. 4, 1946
Airfield, Mount Kaala Air Force Station, Wahiawa, Oahu and Kokee AFS,			
Kauai	Oct. 7, 1956	HQ, 201st Combat Communications Group,	
169th Air Control and Warning Squadron OL-AA, Pacific Missile		Hickam AFB	Dec. 10, 1975
Range Facility, Barking Sands, Kauai	July 16, 1990	291st Combat Communications Squadron, Keaukaha Military	
154th Operations Support Flight, Hickam AFB	Oct. 31, 1994	Reservation, Hilo, Hawaii	March 6, 1967
154th Support Group, Hickam AFB	Oct. 31, 1994	292nd Combat Communications Squadron, Kahului, Maui	
154th Civil Engineer Squadron	Dec. 18, 1959	Oct. 13, 1967
154th Security Forces Squadron	Jan. 4, 1979	293rd Combat Communications Squadron, Hickam AFB	
154th Communications Flight	Oct. 31, 1994	Oct. 13, 1967
154th Mission Support Flight	Oct. 31, 1994	206th Combat Communications Squadron, Elmendorf AFB,	
154th Services Flight	April 7, 1989	Anchorage, Alaska	Oct. 1, 1987
154th Logistics Group, Hickam AFB	Oct. 31, 1994	297th Air Traffic Control Squadron, Kalaheo	Oct. 13, 1967
154th Maintenance Squadron	Dec. 1, 1960		



CHECKING THE WAVE ACTION – Gov. Neil Abercrombie and Maj. Gen. Darryll D.M. Wong, the adjutant general, check the Kona Coast post-tsunami waves after the Fukushima, Japan earthquake. Lt. Col. Charles J. Anthony photo

State Civil Defense

Mission

To prepare for and respond to disasters and emergencies caused by natural or man-made hazards.

Personnel



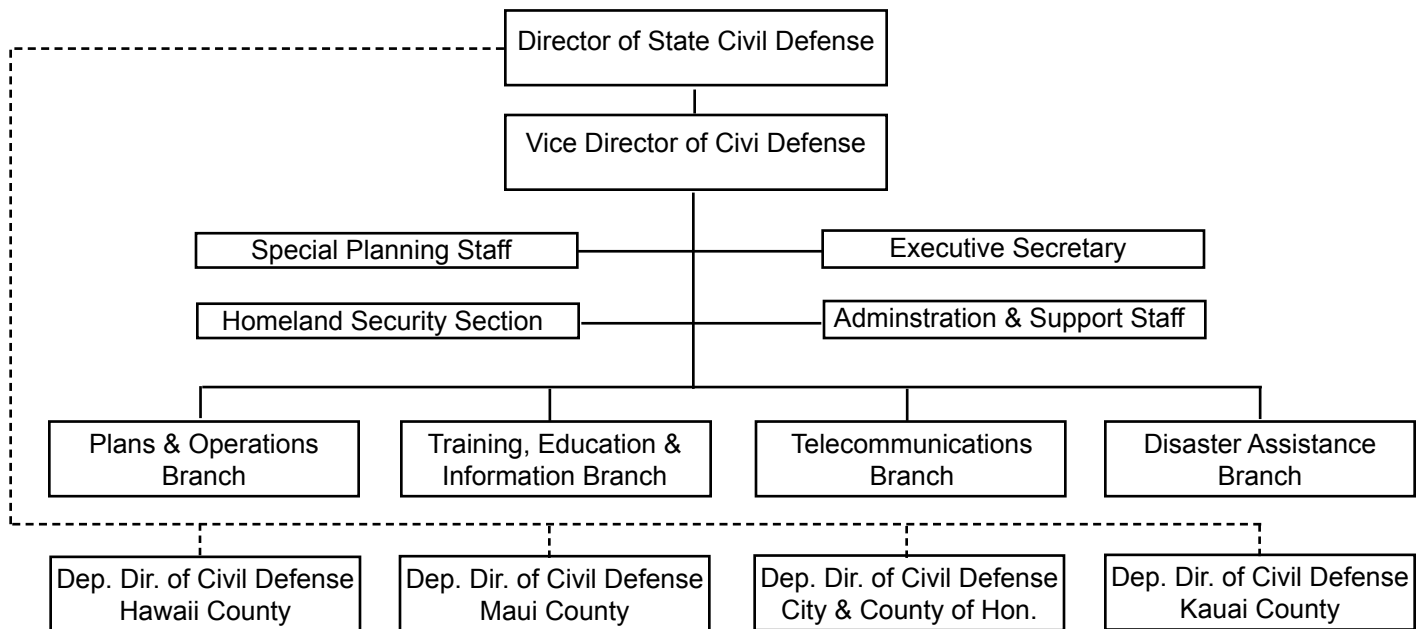
*Victor G.
Gustafson
Acting Vice
Director*

Sixty-five full-time and part-time employees make up the staff of State Civil Defense (SCD). In the event of a disaster, a recovery branch is established to

conduct damage inspections and to administer funding for public infrastructure repairs. During emergencies, staffing may be augmented by government liaison and volunteer agency support. Hawaii's director of civil defense is Maj. Gen. Darryll D.M. Wong, the adjutant general. The vice director of civil defense oversees the day-to-day operations and assumes the responsibilities of the director when the director is absent. Victor Gustafson currently serves as the interim vice director until the completion of the selection process for a permanent vice director.

Organization

The civil defense system is authorized by Chapters 127 and 128 of the Hawaii Revised Statutes (HRS) and provides the legal framework for a comprehensive system at the state and county government levels. SCD serves as the office of record for all major disasters impacting the State of Hawaii. SCD is organized into five branches: Training, Education, and Information; Plans and Operations; Telecommunications; Homeland Security; and Disaster Assistance. An administrative section and special planning staff



support these branches.

The Department of Defense maintains the State Major Disaster Fund and Major Disaster Trust Fund authorized under Chapter 127-11, HRS. The fund provides \$2 million per year for disasters and an additional \$2 million to match federal funds following a presidential disaster declaration. This special fund helps to pay for emergency response costs and repairs to public facilities and infrastructure.

The four pillars of emergency

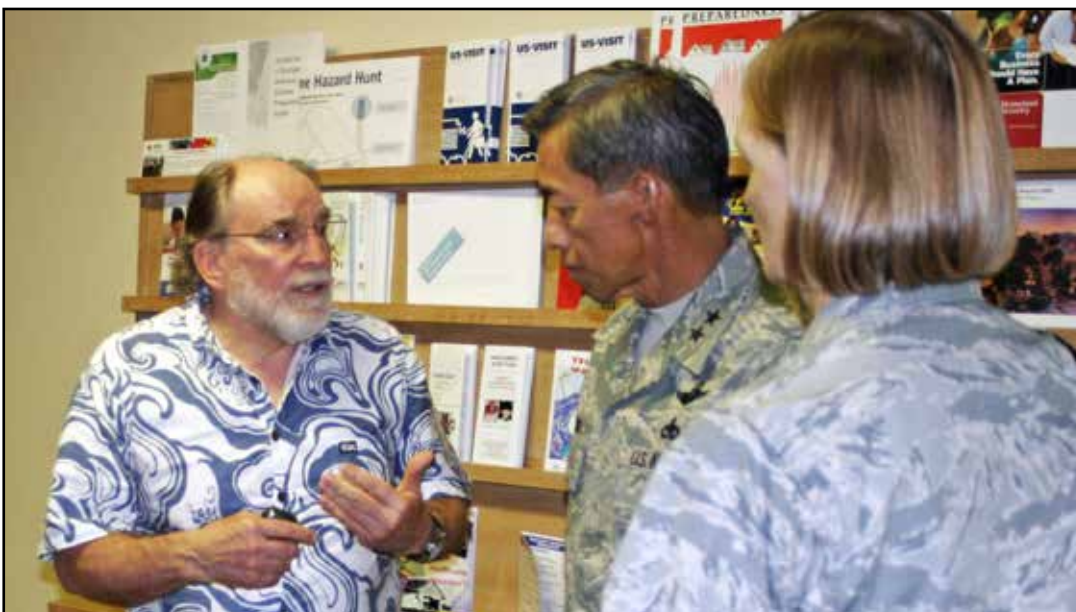
management; mitigation, preparedness, response and recovery, serve as the basis for all-hazards programs at SCD. Civil Defense runs a wide range of programs designed to lessen the impact of disasters on people and property through education, training, and construction projects. A combination of federal and state general funds is used to implement these programs. SCD currently administers Emergency Management Performance Grants; the Homeland Security Grant Program; the Hazard

Mitigation Grant Program; the Pre-Disaster Mitigation grant program; the National Tsunami Hazard Mitigation Program; the Hazardous Materials Emergency Preparedness grant program; and Fire Management Assistance Grants.

Preparedness, response, and recovery highlights

March 11, 2011, Tsunami Warning and Response

The State was impacted by a tsunami caused by a magnitude 9.0 earthquake from Honshu,



NEW TEAM TESTED – Gov. Neil Abercrombie confers with Maj. Gen. Darryll D.M. Wong, the adjutant general, and Brig. Gen. Ann Greenlee, the interim Hawaii Air National Guard commander, during the Japan earthquake generated tsunami.
Capt. Jeffery D. Hickman photo



24-HOUR, ROUND-THE-CLOCK SERVICE – State Civil Defense emergency response team works 24/7 at the Emergency Operating Center during the Japan generated tsunami event, March 11, 2011. Capt. Jeffrey D. Hickman photo

Japan on March 11, 2011. Gov. Neil Abercrombie and his cabinet worked seamlessly throughout the evening of March 10 and early morning of March 11 securing State facilities and rendering support to county agencies, federal organizations, and to the general public for the purpose of saving lives and preventing property damage.

Within two weeks of the tsunami disaster, Abercrombie submitted a request to the Small Business Administration (SBA) to provide low interest disaster loans to homeowners, businesses, and renters in Hawaii County. Through the coordinating leadership and efforts of State

Civil Defense, SBA low interest disaster loans were subsequently authorized for Maui County and for the City and County of Honolulu.

On April 8, 2011, Pres. Barack Obama approved the governor's request for federal disaster assistance for the repair of public infrastructure damaged by the tsunami. As a result the state, including the counties of Hawaii, Maui, and the City and County of Honolulu, was made eligible to receive Public Assistance Grant Funds.

Federal Emergency Management Agency projects approved

The FEMA approved 66 projects estimated at \$7,260,223.

The Public Assistance Program authorizes FEMA to reimburse up to 75 percent of state and county agency costs in emergency response and for the repair of public facilities including \$5,852,550 of small boat harbor damages under the Department of Land and Natural Resources. federal disaster assistance also included Hazard Mitigation Grant Program assistance in the amount of \$846,198 for the hardening of critical infrastructure.

Act 76 Relating to Hazards

Act 76 was passed in 2009; giving the governor of the State of Hawaii the authority to direct State employees to

resolve potential hazards on public or private property prior to a declared emergency. During the past fiscal year, State Civil Defense employees have closed approximately 65 Act 76 cases, resulting in hazard mitigation actions like: the cutting back or removal of dangerous trees; the stabilization of unstable rocks or soil hazards; or the cleaning of streams and waterways to prevent flooding. The majority of Act 76 work has been completed with no cost to the State except in instances where the hazard originated on State property.

Map Your Neighborhood

During the year, State Civil Defense began briefing community groups about the Map Your Neighborhood (MYN) program. The MYN program helps communities to build and strengthen disaster readiness among neighbors. The program trains and educates small community groups (15-20 homes in urban areas) about:

- Learning the “Nine Steps to Take Immediately Following a Disaster” to secure your home and to protect your neighborhood
- Identifying the skills and

equipment each neighbor has that would be useful in an effective disaster response

- Creating a neighborhood map identifying the locations of natural gas and propane tanks for quick response if needed
- Creating a contact list that helps identify those with specific needs

Dr. LuAn Johnson of the Washington State Department of Emergency Management developed the program. All materials are copyrighted and Washington State authorized State Civil Defense use of the

NEIGHBORHOOD INFORMED AND READY – Map Your Neighborhood training is held at Calvary Church, June 16, 2011. State Civil Defense photo



program in Hawaii.

Several faith-based groups were trained and have started training their membership. The Map Your Neighborhood program could be an important part of the development of resilient communities in Hawaii.

Significant Events

Statewide Response Coordination Capability

State Civil Defense continued the initiative to upgrade infrastructure used to collaborate and coordinate emergency response. Building up to the Asia Pacific Economic Cooperation (APEC) summit, State Civil Defense applied \$61,000 of Emergency Management Program Grant (EMPG) funds to the purchase of 10 High Definition Video Teleconferencing (VTC) Units. These new VTC units will replace older VTCs, which no longer provide the capability necessary for Emergency Management collaboration. The new VTCs will provide vital communication links between the State Emergency Operating Center (EOC), the APEC Multi Agency Communications Center (MACC), the City and County of Honolulu EOC, and the National Weather Service (NWS). The VTC link will provide opportunities for daily briefings where staff could update each other and discuss issues.

An additional \$50,000 of EMPG funds purchased 10 Push-To-Talk (PTT) Satellite Terminals to replace aging PTT Satellite Terminals, which have been failing. The PTT Satellite Terminals are used to back up the Hawaii Warning System (HAWAS) in the event of a telephone outage. The new

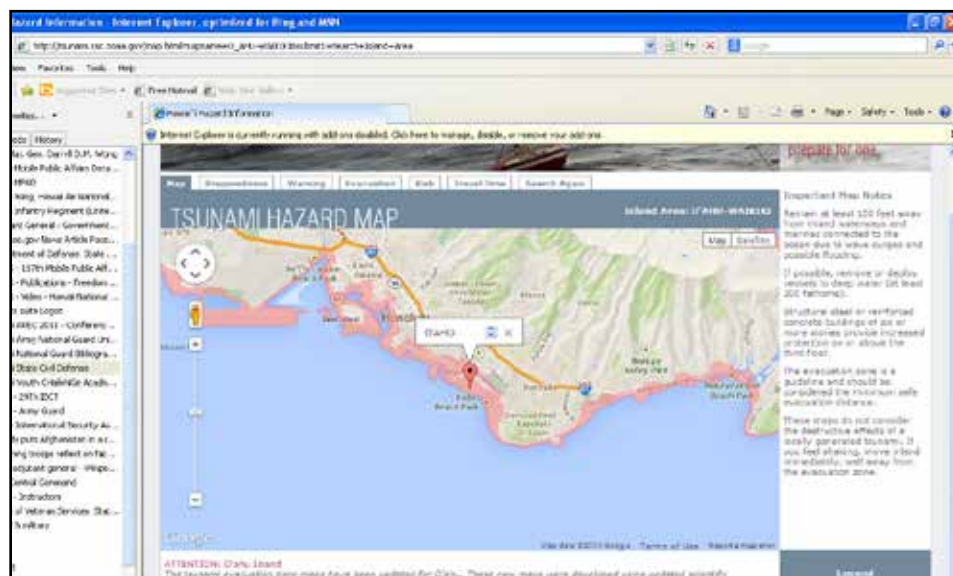
satellite terminals were installed at the State EOC, MACC, the City and County of Honolulu EOC, Hawaii National Guard Joint Operations Center (JOC), NWS, and Pacific Tsunami Warning Center (PTWC) to support APEC.

Tsunami Inundation Mapping and Modeling

On Nov. 1, 2010, State Civil Defense presented tsunami inundation mapping results for the Big Island to Hawaii County Civil Defense. The tsunami inundation mapping for the Big Island is part of a SCD project undertaken by University of Hawaii professor Dr. Kwok Fai Cheung. The tsunami inundation mapping project utilizes the latest modeling techniques, demographic data, bathymetry and topography, and Geographical Information System technology as well as data from five Pacific-wide destructive tsunamis to form computer models of tsunami inundation limits. These models will be used to revamp tsunami evacuation maps for the six major Hawaiian Islands which were initially done in 1991.

Statewide Outdoor Siren Modernization Project

State Civil Defense is taking the initiative to upgrade the outdoor warning sirens and associated support infrastructure used to warn the public of approaching hazards, including tsunami. Over 140 siren sites have been designed and permitted for statewide construction contracts at a cost of approximately \$10 million (construction and equipment). New siren designs will be more energy efficient and more reliable as they will utilize newer solar and communication technologies. New siren designs will also include composite poles, eliminating the termite problem, saving on installation and shipping while increasing the life of the siren. Governor Abercrombie released funds in FY 2011 for the immediate repair of eight critical sirens (seven on Oahu, one on Maui) utilizing the new design. These sirens are considered critical as they were inoperable as well as located in tsunami evacuation zones. Six of the eight sirens are currently operational with remaining two to be operational shortly.



<http://tsunami.csc.noaa.gov/map.html?mapname>



VETERANS HONORING VETERANS – Gov. Neil Abercrombie (right) is joined by Maj. Gen. Darryll D.M. Wong, the adjutant general, Assistant Secretary for Public and Intergovernmental Affairs, Dept. of Veteran Affairs L. Tammy Duckworth to render honors at the Hawaii State Veterans Cemetery during the Memorial Day service.

Sgt. 1st Class-R Wayne T. Iha photo

Office of Veterans Services

Mission

The Office of Veterans Services (OVS) is the principal state office within the State of Hawaii responsible for the development and management of policies and programs related to veterans and their family members. The Office acts as a liaison between the Governor and Hawaii's individual veterans, their groups and organizations, and serves as an intermediary between the Department of Veterans Affairs (VA) and our veterans and their family members.

Organization

The organization includes administrative and office services



Gregory Jackson Jr.

Director

sections, the veterans' services branch and the Hawaii State Veterans Cemetery (HSVC) branch. The veterans' services branch, under the supervision of the veterans' services coordinator, with counselors and office assistants on Oahu, Hawaii, Kauai and Maui are responsible for providing veteran information and assisting them in obtaining an array of veterans' services

and benefits offered by the VA, the state, and by their respective counties. Additionally, the counselors assist with burials of veterans at their island cemeteries; they act as advisors to their respective county veterans' council; and participate as members on community committees and panels in conferences related to veterans' issues.

Personnel

Statewide, the OVS is authorized 24 full-time staff. HSVC maintenance is performed by personnel assigned from Department of Defense (DOD). The services

of numerous volunteers assist in the maintenance of veterans' memorials, clerical and receptionist support; honor details; cemetery maintenance; and support in all areas of the Governor's Memorial and Veterans Day ceremonies held at HSVC in Kaneohe.

OVS locations

The Oahu OVS operates out of the VA facilities located in the E-Wing at Tripler Army Medical Center. Due to our close proximity to the VA benefits section, a short distance from the Spark M. Matsunaga Out-Patient Clinic, the Center for Aging, and to Tripler wards and clinics, OVS continues to experience a significant increase in walk-in traffic. The proximity of the VA Regional office has resulted in a stronger relationship with the benefits staff and has increased the ability to access records of veterans served by the OVS.

Highlights and significant events

The VA Office of the Actuary estimated Hawaii's veteran population based on April 2010 data by county to be:

County	Veterans	Percent
Honolulu	80,969	71%
Kauai	6,299	6%
Maui	11,751	10%
Hawaii	15,865	13%
Total	114,892	100%

Some of the major projects OVS has partnered and participated in, involve benefits briefings to troops scheduled for deployment and their families. Troops sent to Iraq and Afghanistan are supplied necessary information and assured a grateful nation would provide resources upon their return.

The annual Governor's Veterans Day Ceremony was held with over 500 honored guests in



VETERAN ARM – George Somera from San Diego, participating in horseshoes at the National Veterans Golden Age Games, held in Waikiki, May 2011.

attendance.

The first National Veterans Golden Age Games were held in Hawaii, May 26-31, 2011. The games celebrated their 25th year offering sports and recreational competitive events for veterans 55 years and older. This year's theme was "Patriots in Paradise." Last year's games had about 780 participants and this year brought a record of 933 participants. Veterans participated in activities such as swimming, cycling, golf, shot put, discus, 10-meter air rifle, table tennis, dominoes, shuffleboard, horseshoes, nine-ball pool, bowling, checkers and croquet. Most of the events took place in Waikiki or the Hawaii Convention Center. VA Secretary

Eric Shinseki delivered the opening ceremony address.

On May 29, 2011, the Girl Scouts of Hawaii held their 20th Memorial Day Service Project. More than 200 Girl Scout volunteers demonstrated their appreciation and support for Hawaii's veterans by taking time out of their Memorial Day weekend to decorate thousands of grave sites at the HSVC. They paid tribute to the men and women who gave their lives to protect our freedoms by placing flags and lei at the graves of nearly 7,000 American veterans. OVS director Gregory Jackson opened the ceremony by addressing the Girl Scouts at Memorial Plaza, followed by the decorating of the gravesites.

The Governor's Memorial Day Ceremony was held at the HSVC, May 30, 2011. There were over 600 attendees with the new Gov. Neil Abercrombie who gave his first Memorial Day address. Distinguished guest speaker was Honorable L. Tammy Duckworth, Asst. Sec. for Public and Intergovernmental Affairs, Dept. of Veteran Affairs. The Placing of the State Wreath was done by Gov. Abercrombie, VA Asst. Sec. Duckworth and Maj. Gen. Wong, assisted by Airman 1st Class Michael Hargrove.

Despite the hard economic times, the Office of Veterans Services does its very best to not only provide services for our veterans, but for our cemeteries across the state. OVS continues to provide free burial vaults with all interments for all veterans and authorized family members.

The West Hawaii Veterans Cemetery attained shrine status in April 2011. The Dept. of Veterans Affairs, the employees of West Hawaii State Veterans Cemetery, the State Department of Accounting and General Services, the State Dept. of Defense Engineering Staff, and the County of Hawaii are commended for their joint efforts in maintaining the cemetery grounds in an exceptional manner for the families and visitors of Hawaii.

The Hilo Office of Veterans Services moved to a new location at KMR to create a one-stop shop for veteran services. They moved from 101 Aupuni St., #212 to their new address 1304 Kekuanaoa St., L-102, Hilo, HI 96720.

Statewide cemetery projects

The \$1.9 million 3-phase improvement project for Hawaii State Veteran's Cemetery is

Number of veterans and dependents served: FY 1998 through FY 2010

Year	State Total	Kauai	Oahu	Maui	Hawaii
FY88	12,039	4,152	995	3,143	3,749
FY89	13,184	3,554	3,458	2,562	3,610
FY90	16,757	4,428	4,767	3,600	3,962
FY91 [a]	18,910	4,871	5,240	3,599	5,200
FY92	23,527	4,978[b]	9,794	3,815	4,940
FY93 [c]	22,464	4,993	10,018	3,003	4,450
FY94	22,333	4,763	8,050 [d]	4,320	5,200
FY95	26,942	4,080	11,910	5,502	5,450
FY96	27,329	4,520	11,594	5,822	5,393
FY97	24,808	3,951	9,179 [e]	5,953	5,725
FY98	25,783	5,075	9,132	5,966	5,610
FY99	26,050	6,025	9,128	5,364	5,533
FY00	25,794	4,875	9,598	5,846	5,475
FY01	25,772	4,880	9,629	5,864	5,399
FY02	22,964	4,823	8,250 [f]	5,761	4,130
FY03	22,173	4,895	8,974	5,784	4,520
FY04	22,295	3,551	8,960	5,273	4,511
FY05 [g]	25,369	2,088	10,955	8,076	4,250
FY06	27,309	3,122	9,463	6,450	8,274
FY07	30,250	2,855	12,848	6,511	8,036
FY08	37,446	4,328	19,476	5,388	8,254
FY09	46,152	6,600	26,411	7,844	5,297
FY10	52,983	7,707	29,030	10,667	5,489
FY11	51,513	8,431	22,434	16,315	4,333

[a] Persian Gulf War period, Aug. 2, 1990

[b] Military Early Release Programs, 1991-1992

[c] Includes Filipino veterans, this year forward

[d] Decrease in military downsizing efforts

[e] TAP presentation to Army suspended

[f] Transition Assistance Program (TAP)

presentation to Marine Corps Base Hawaii suspended

[g] OIF/OEF; War in Iraq and Afghanistan

RETURN FLIGHT – Assistant Secretary for Public and Intergovernmental Affairs, Dept. of Veteran Affairs L. Tammy Duckworth, a major in the Illinois Army National Guard, greets guests upon her arrival at the Hawaii State Veterans Cemetery. She was welcomed as the Memorial Day’s guest speaker for a second time. Sgt. 1st Class-R

Wayne T. Iha photo

nearing completion. Currently it is 95 percent complete. The soil storage building had a successful final inspection.

The last project for HSVC is to create a family briefing room at the administration building at HSVC. This project will also include the construction of a restroom facility in the vicinity of the committal shelter. Project

Hawaii State Veterans Cemetery volunteer hours by inmates FY2010

Month	No. of Inmates	No. of ACOs	Lunch Dollars
July 2010	26	3	\$311.63
August	50	5	343.65
September	37	4	416.18
October	17	4	338.53
November	60	7	519.46
December	20	2	302.14
January 2011	18	2	333.52
February	27	3	273.09
March	17	2	141.72
April	10	1	223.30
May	40	4	434.97
June	<u>8</u>	<u>1</u>	<u>83.25</u>
Totals	330	38	\$3,721.43

Note: 4 hours per inmate = 1,320 man hours at a cost of \$3,721.43

In December 2010, due to budget restraints, the number of WCCC worklines was cut from three to two worklines. Unfortunately, the line that was cut was the one that came here so, in effect, we lost 40 man hours of weed whacking labor per week. Notice the drop in the number of inmates from December till now.



contract has been awarded and is moving forward.

Additionally, we are working with the VA State Cemetery Grants Program (SCGP) on several grants under a new type of program that recently became available to State Veterans Offices nationwide. This new O&M (Operations and Maintenance) program allows OVS to request aid in

addressing alignment, leveling, and cleaning of headstones as well as improving turf conditions. We will submit grant requests to address the needs of our State Veterans Cemeteries on six islands.

Finally, another project OVS in partnership with the VA are discussing the building of a second State Veterans Home. The VA Pacific Island Health Care



ONE PADDLE, TWO PADDLE – Surf and canoe clubs show their “aloha spirit” by giving disabled veterans a ride in outrigger canoes.

System, Rural Health director is very interested in assisting in facilitating the construction of a proposed State Home. The location could be on State land in Kapolei near the projected new veteran’s clinic. The concept is to build a 200-bed facility near the VA medical clinic that would serve the full range of veteran clients. Presently the State would have to fund 33 percent of the construction cost or about \$35 million. This project is within OVS’s long-term goal of providing needed services to veterans and their eligible family members.

Capital Improvement Projects (CIP): There are ongoing columbaria projects for the neighbor islands. OVS is in the process of adding 14 new 64-nich columbaria statewide [9 to East Hawaii II, 3 to Kauai, and one each to Maui (Makawao), Lanai, and Molokai (Ho’olehua)]. The VA approval to bid was received.

The cemetery expansion

planned for Kauai Veteran’s Cemetery is currently in process. OVS and DOD are actively working with county and Dept. of Land and Natural Resource officials to effectuate a land transfer of 5.1 acres for the upcoming project. A design has been drawn up along with several other various improvements planned to be included in the project.

A Bill (HB 200 HB1 SD1 CD1) has approved up to \$5.3M out of the current \$9.797M appropriation request for Veterans Cemetery Improvements to be used to purchase land for the expansion of the Maui Veterans Cemetery. DOD and OVS are exploring every option available to obtain additional adjacent land to expand Maui Veterans Cemetery.

Advisory Board on Veterans’ Services

The Advisory Board on

Veterans’ Services advises the director on veterans’ issues, legislative proposals and program operations. The Board meets monthly through video conferencing. The composition of the board includes nine voting members, one each representing Maui, Kauai, Hilo and Kona, four members from Oahu,, and the Dir. of OVS. Two members on the board completed their term as members for Kauai and Oahu.

Members bring veterans issues from their counties to the whole board, as well as deal with statewide issues including those concerning the Yukio Okutsu State Veterans Home and the building of a new veterans home.

A new ADHOC member was added to research and study ongoing proposed State Veterans Home on each island.



CHECKING-IN – *New Hawaii National Guard Youth CHALLENGE Academy cadets line up in the first of many organized “formations” as they check-in to the Big Island of Hawaii Kulani-based program.* HING YCA photo

Hawaii National Guard Youth CHALLENGE Academy

Mission

The Hawaii National Guard Youth CHALLENGE Academy offers 16-19 year-old “non-traditional” students a second chance to obtain their high school diplomas and develop life skills to be



*Richard W.
Campbell
Director*

successful in the community. Students are placed in a quasi-military, residential environment which emphasizes academics, self-discipline and responsibility; and strengthens families and communities through the cooperative efforts of federal, state and Youth CHALLENGE staff.

After the completion of the residential phase, mentors and counselors follow-up and support graduates in pursuit of their career goals during a one year post-residential phase.

Eligible criteria

Students must meet the following criteria to be accepted into the Youth CHALLENGE Academy:

- Voluntary participation
- No active or pending charges
- Drug free (drug testing conducted upon entry and periodically thereafter)
- Between 16-19 years old (preference to the older students unable to graduate with their class)
- History of attendance problems
- Citizens of the United States and residents of Hawaii

- Unemployed (while participating in the residential phase)
- physically and mentally fit

Residential phase

During the five-month residential phase of the program, Cadets are given training to improve their academic skills, physical capabilities, life coping and job skills. The Cadets live and attend classes at the Youth CHALLENGE Academy facility located at Kalaeloa, for 22 weeks under 24-hour supervision, seven days a week. All meals and uniforms are provided by the Academy.

Education

The Youth CHALLENGE Academy has developed a partnership with Waipahu Community School to

enroll the Cadets in the General Educational Development (GED) program. Attainment of their high school diploma from the Hawaii State Department of Education is one of the major goals of the Cadets.

Military-based training

Along with academic instruction, each cadet is required to participate in the military-based training portion of the program.

Cadets are instructed in the following National Guard Eight Core Components: Leadership/Followership, Responsible Citizenship, Academic Excellence, Job Skills, Life-coping Skills, Health and Hygiene, Service to Community and Physical Fitness.

Cadets are also required to participate in at least 40 hours of community service activities. These community service activities include providing assistance at the annual Veterans' Day services at Kaneohe State Veterans Cemetery, supporting Child and Family Youth Day, Adopt-A-Highway projects, Hawaii National Guard Environmental projects, service at the U.S.S. Missouri and assistance at the Alzheimer's Foundation Fun Run/Walk and the Honolulu Marathon. Cadets from the last two classes have exceeded the minimum 40 hours of required Service to the Community.

Post-residential phase

At the end of the residential phase, Cadets that successfully complete the GED curriculum receive their high school diplomas at a graduation and completion ceremony. Graduates of the program continue on to

seek a degree from an institution of higher learning, look for gainful employment or pursue careers in the military.

Organization

The Youth CHallenge Academy currently employs 45 full-time state employees. The staff is comprised of trained active and retired members of the Hawaii National Guard (Army and Air), Reserve, retired military, GED instructors, counselors and support staff. These employees make up the five primary staff elements: administration and logistics, placement/

Mentor coordinators, commandant/cadre, program coordinator, academic instructors and counselors. Funding for the program is a match of (75 percent) federal and (25 percent) state funding.

Partnerships

Partnerships are a very important part of the Youth CHallenge Academy's success. In 2010-2011 the Academy has been able to maintain partnerships with Honolulu, Leeward and Windward Community Colleges. This partnership has offered the Cadets opportunities to attend Introduction to College, Culinary Arts and ASE mechanical classes for certification. The Academy was also able to partner with the Catholic Charities of Hawaii to have them fund through a grant and teach classes in Sex Education to promote the local idea of "Try Wait" before having sex. The Career Fair and Mock Interview program has brought YCA together with the Hawaii Trades Council, Universities and Colleges and many businesses to create many more opportunities for the Cadets to be placed after graduation.



ONE DAY AT A TIME – Hawaii Youth CHalleNGe Academy Cadets keep warm on their first day morning formation at the big island of Hawaii Kulani facility. HING YCA photo

Statistics

Residential cost per graduate . . .
..... \$16,000
Federal share \$12,000
State share \$4,000

2012 Request to Legislature
Residential cost per graduate . . .
..... \$18,000
Federal share \$13,500
State share \$4,500

National awards, recognition

- 2001 United Services Organization, Best Overall Program
- 2001 National Mentoring Partnership's Excellence in Mentoring Award
- 2003 United Services Organization, LaVern Webber Citizenship Award
- 2006 United Services Organization, Physical Fitness Award
- 2008 United Services Organization, Responsible Citizenship Award



***LAST CHANCE – Big island
Hawaii Youth CHalleNGe
Academy cadre inspect new
cadets personal effects for
contraband.*** HING YCA photo

- 2009 United Services Organization, Responsible Citizenship Award
- 2010 Federal Bureau of Investigation, Community Leadership Award

Highlights

- In-processed 131 Candidates on June 18
- Graduated 102 Candidates on Dec. 16
- Briefing with State Sen. Will Espero and State Rep. Sharon Har and K. Mark Takai in the State Capital Auditorium.
- Assisted with the Children and Youth Day at the State Capital
- Adopt-a-highway, USS Missouri, Veteran's Day and other Service to Community activities.
- Responsible Citizenship activities at the State Capital, Honolulu Hale, Supreme and Circuit Courts.
- Graduation on Dec. 16, 2011.

Items of Interest

In 2011 the Hawaii National Guard Youth CHalleNGe Academy opened a second Academy at the former Kulani Correctional Facility on the Island of Hawaii. This new site is offering a CBASE educational program and working in partnership with the Three Mountain Alliance, Natural Area Reserve and the Department of Forestry and Wildlife to offer instruction in horticulture, forestry and agriculture. One of the goals of YCA is to eventually have the majority of the applicants be residents of Hawaii Island and to fill the rest of the applicant positions with youngsters from the other islands.

The first class at Kulani began in January 2011 and welcomed 60 candidates at in-processing

and graduated 41 Cadets after 22 weeks. Of the 41 graduates, 36 or 87 percent received their high school diplomas. Class 02 began in June of 2011 with 83 Candidates and graduated 72 on Dec. 23. Eighty-six percent of this class received their high school diplomas.

In 2010 Governor Abercrombie initiated a plan to return Kulani to the Department of Public Safety as a minimum security prison facility. As a result of the Governor's decision The Youth CHalleNGe Academy has been asked to develop a plan to move the Academy. The adjutant general and the chief of staff suggested that the Academy move to the former Armory at the Keaukaha Military Reservation in Hilo. This move will be beneficial to YCA as it will decrease Operational costs, improve security for the Cadets and allow for more travel and interaction with the Community.

The Kalaeloa and Kulani Academies intend, as part of their State Plan, to increase the target number of graduates to 125 Cadets per cycle, or 250 per year. This will mean that between the two programs over 500 youngsters will be graduating from Youth Challenge each year.

Youth CHalleNGe has also initiated a request, with the assistance of Rep. Takai, to the Hawaii State Legislature to pass a resolution asking the Hawaii State Department of Education (DOE) to notify the Youth CHalleNGe Academies when students choose to drop out of high school. The Resolution is fashioned after Bills that were recently passed in Alaska and Montana. This will increase opportunities for recruitment of youngsters for the YCA program.

Highlights and significant events

State positions authorized during the year totaled 487.75, which included 238.75 permanent authorized positions and 249 temporary positions. As of June 30, 2011, 166 permanent and 149 temporary positions were filled.

The 2011 recipient of the Adjutant General's Award for Manager of the Year was Dawn E.M. Johnson, State Civil Defense State hazard mitigation officer. The Distinguished State Service award was earned by Thomas C. Simon, State Civil Defense DEPA systems engineer.



FAMILY CELEBRATION - Dawn E.M. Johnson and Thomas C. Simon, State Department of Defense manager and employee of the year are surrounded by their State Civil Defense family. Master Sgt.-R Stephen M. Lum photo

U.S. Property and Fiscal Office

Mission

The mission of the United States Property and Fiscal Officer for Hawaii is to receive and account for all funds and property of the United States in possession of the Hawaii National Guard; ensure that Federal funds are obligated and expended in conformance with applicable statutes and regulations; ensure that Federal property is maintained and utilized in accordance with National Guard Bureau directives; manage the Federal logistics systems for Hawaii; and provide the support necessary for the transition of mobilized units to active duty status.

Personnel

The USPFO for Hawaii is authorized 86 full-time federal technicians.

Organization

The USPFO is organized as follows: Administration Office, Data Processing Center, Internal Review Division,

Resource Management Division, Purchasing and Contracting Division, and Supply and Services Division.

Administration Office

This office performs administrative services in support of the USPFO operations by providing reproduction services, receiving and processing of office mail, and providing typing and word processing services.

Data Processing Center

The Data Processing Center provides services to the USPFO and the Hawaii Army National Guard and its various divisions. The center operates a system of Hewlett-Packard RX series servers and an EVA SAN to process critical functions and maintain the data base of record. The center also maintains a web site that enables members of the Hawaii National Guard to view their orders, information regarding pay, travel, etc. and financial information to program managers.

Internal Review Division

Internal reviews are conducted by this division to ensure federal resources are properly managed and utilized. Emphasis is placed on evaluating the effectiveness of management controls and determining whether the Hawaii National Guard is operating efficiently and economically. In support of the United States Property and Fiscal officer for Hawaii, internal reviews are conducted on within the Hawaii Army and Air National Guard and other State Department of Defense programs in receipt of Federal equipment and funds.

The Hawaii National Guard, Internal Review Division, is located in Bldg 117 at Kalaeloa and is comprised of a Director of Internal Review, Senior Auditor, and Management Assistant.

Resource Management Division

The Resource Management Division provides decentralized

MACHINE GUNNING – Sgt. Tim Sapanara, a M-60 machine gunner with Bravo Troop, 1st Bn. 299th Cavalry, prepares a belt of .50 caliber ammunition during the units annual training at Puhakuloa Training Area, Hawaii, in June, Oahu facility.

Spc. Stephanie Cassinos photo



budget, funds management, fiscal accounting services, and Government Travel Card and Defense Travel System management to the soldiers and units of Hawaii Army National Guard. The division also provides payroll and travel entitlement payments to soldiers, and full-time technicians, and Army Guard Reserves, payments to the State of Hawaii, and commercial vendors doing business with the Hawaii Army National Guard. During mobilizations, the division also provides military pay support to deployed soldiers and their families.

An Assistant United States Property and Fiscal Officer for Air (Fiscal) manages funds and workdays for the Hawaii Air National Guard. The 154th Wing Financial Management/Comptroller Office is located at Hickam Air Force Base, and services all Hawaii Air National Guard units, including those on the neighbor islands.

Purchasing and Contracting Division

Procures federally funded acquisitions for the Hawaii National Guard using sealed bidding, negotiated, and simplified acquisition procedures in accordance with federal acquisition regulations.

The division office, located in Bldg 117, Kalaeloa, provides

support to Hawaii Army and Air National Guard customers by procuring commercial items and services, architect-engineering services, and minor and military construction projects. The division oversees and administers the Hawaii Army National Guard Government Purchase Card (GPC) program.

The 154th Wing Base Contracting Office (BCO) provides field support to the Hawaii Air National Guard by procuring commercial items and services and managing the minor construction contracts. The BCO oversees and administers the Hawaii Air National Guard GPC program.

Supply and Services Division

The Army Guard division, located at Kalaeloa, is organized into Material Management, Property Management, Supply, and Transportation Branches, and provides logistical support and guidance to the Hawaii Army National Guard.

An Assistant United States Property and Fiscal Officer for Air (Property) is responsible for the accountability of supply equipment, munitions, and computers within the Hawaii Air National Guard. The Air Guard division, located at Hickam Air Force Base, provides logistical support and guidance to the Hawaii Air National Guard.

An Assistant USPFO for Real

Property, one for Army and one for Air, is responsible for Federal real property accountability.

Highlights and significant events

Federal funds used by the Hawaii Army National Guard during the Federal fiscal year totaled \$119,768,146.

Federal funds used this year by the Hawaii Air National Guard amounted to \$226,930,054

Table 4 of the Appendix reflects Federal dollars used between Oct. 1, 2010 and Sept. 30, 2011.

Military payrolls for the Army and the Air Guard totaled \$91,347,323 this Federal fiscal year.

During Federal fiscal year 2010, local purchases and contracting support of Hawaii National Guard units and activities totaled \$30,510.00.

A total of \$ \$7,480,432 was spent to procure supplies and equipment for the Hawaii Army Guard. Items contracted for include, but are not limited to: Yellow Ribbon Reintegration Program events; Strong Bonds Marriage Enrichment events; furniture; annual training/inactive duty training local purchase meals; information technology equipment; services and supplies; architect-engineer services; and other unit requirements unavailable through the supply system.



ON TARGET – 1st Squadron, 299th Cavalry Soldiers practice sniper training tactics at Pohakuloa Training Area.

Spc. Stephanie Cassinos photo

Engineering Office

Mission

The Engineering Office provides the entire spectrum of professional engineering services to the Divisions, as well as to the departmental staff sections to enable them to carry out their statewide programs.

The major responsibilities are to plan for, administer, and supervise the following programs: capital improvement projects, major and minor construction, consultant contract services, maintenance and repair, janitorial-custodial and ground maintenance.

Personnel

The Engineering Office is authorized 58 state positions.

Organization

The Engineering Office consists of: Contracting, Engineering, Maintenance, and State Motor Pool.

Repair and maintenance projects awarded

Recurring minor maintenance, repairs and modifications of facilities are accomplished by in-house maintenance personnel on a time-and-material basis, or by formal and informal construction contracts. This program is supported by federal, state, or joint federal/state matching funds through separate Army and Air Service or Army National Guard Training Site Contracts.

Minor Construction Projects

Minor construction projects include all projects for minor construction or major repair, maintenance or modification of facilities. This program is supported by federal funds, state funds or jointly with federal/state matching funds. Ongoing minor construction projects during this

fiscal year are as follows:

On-going major survey studies (\$1,000)	State	Federal
1. Update traffic study, Kalaeloa	6	18

On-going major design activities (\$1,000)	State	Federal
1. Design services - restoration/remodel, B19, Kalaeloa	8	24
2. Investigate and design energy efficient A/C system, Wahiawa Armory	47	47
3. Additional design work for flooding remediation, CSMS #1, B304, Honolulu	0	13
4. Investigate, design and construction management services to create a photovoltaic system, B300, Honolulu	33	33
5. Investigate, design and construction management services for solar energy system, RTI, Bellows AFS, Waimanalo	0	33
6. Design and construction management services to repair/replace roofing system, B117, Kalaeloa	0	172
7. Design and construction management services to repair/replace roofing system, B825, Wheeler AAF, Wahiawa	0	95
8. Investigate, design and construction management services to create a photovoltaic system, B25 & 27, Waiawa	0	184
9. Design and construction management services for solar energy system, B1, Wahiawa	82	82

On-going major construction activities (\$1,000)	State	Federal
1. Electrical upgrade, B1784, Kalaeloa	79	238
2. Installation of chain link fence, Kekaha Firing Range, Kauai	0	30
3. Design and installation of energy management system, RTI, Bellows AFS, Waimanalo	0	135
4. Storm water drainage upgrade, B825, Wheeler AAF, Wahiawa	0	401
5. Roof replacement and installation of photovoltaic roofing system, B1898, Kalaeloa	221	663
6. Renovation/repair, B175, Kalaeloa	173	521
7. Renovation, B19, Kalaeloa	1,014	444

On-going environmental activities (\$1,000)	State	Federal
1. Update HIARNG-ENV Integrated Solid Waste Management Plan (ISWMP)	0	150

On-going service contracts (\$1,000)	State	Federal
Air National Guard	0	50
Army National Guard	113	1,546
Hawaii Youth CHaLlENge Academy	0	164
Office of Veterans Services	602	0
Department	527	4,837
State Civil Defense	537	0

**Table 2: Hawaii National Guard
Civilian Payroll Data (Federal Fiscal Year 2011)**

	Army Guard	Air Guard
Man-years	303	707
Regular Pay	\$16,825,069	\$53,256,566
Benefits		
Cost-of-Living Allowance	1,322,116	3,659,360
Health Insurance	1,897,906	4,772,889
Federal Employees Group Life Insurance		
.....	25,025	74,119
Federal Civil Service Retirement	52,243	104,225
Federal Employees' Retirement System		
.....	2,141,365	6,955,933
Thrift Savings Plan	706,955	2,163,333
State Employees' Retirement System ...	N/A	N/A
Permanent Change of Station	0	0
Federal Insurance Contributions Act Taxes		
.....	1,192,445	3,071,534
Suggestion and Superior Performance Awards		
.....	0	9,387
Total	\$24,163,124	\$74,067,346

Table 3: Hawaii National Guard Assets

Facilities	
HIARNG	\$206,552,732
HIANG	161,035,545
Equipment	
HIARNG	331,851,053
HIANG	108,321,613
Aircraft Assets	
HIARNG: CH-47D Chinook, UH-60L Blackhawk, OH-58A Kiowa ...	348,900,168
HIANG: F-15C Eagle, KC-135R Stratotanker	2,982,200,000
Totals	\$3,489,001,68298



**POST – A Combat engineer from
Alpha Company, 29th Brigade Special
Troops Battalion (BSTB),
hits his target with a shot from the M100.**

Cpl. Barbara J. Liau photo

Table 4: Federal Expenditures

Funds allotted by National Guard Bureau to U.S. Property and Fiscal Office for Hawaii (USPFO-HI)	
<i>National Guard personnel appropriation - Army</i>	
Military pay, transportation and travel	\$31,563,229
Military uniform	344,195
Subsistence	563,565
<i>Operations and maintenance, and military construction appropriations - Army</i>	
Civilian pay	24,163,124
<i>Transportation and travel</i>	
Personnel	2,561,345
<i>Equipment, supplies and services</i>	
Ground operations	1,736,509
Air operations	492,685
Other operating supplies and services	2,584,355
<i>Construction, repairs, and utilities</i>	
Armory construction	0
Architectural and engineering services	2,666,883
Non-armory construction	0
Maintenance, repairs, and environmental	16,986,498
Utilities	2,284,02
Funded directly by National Guard Bureau (Army)	
<i>Operations and maintenance defense appropriation - Army</i>	
ESGR/ Prevention of Sexual Harassment (POSH)	128,212
Youth CHalleNGe Academy	6,094,700
<i>Operations and Maintenance – Reset</i>	<i>43,371</i>
Total Funds Allotted to USPFO-HI	\$92,209,691
AGR Pay	29,302,662
Total funds provided by National Guard Bureau (Army) ...	\$119,768,046
Total Federal support for Army National Guard	\$119,768,046
National Guard personnel appropriation - Air	
Deployments, transportation, and travel	\$2,700,313
Military uniform	231,369
Subsistence	110,893
<i>Operational and maintenance, and military construction appropriations - Air</i>	
Civilian Pay	74,067,346
<i>Transportation and travel</i>	
Personnel/deployments	2,771,654
Equipment and supplies	174,208
<i>Equipment, supplies, and services</i>	
Equipment	120,881
Supplies	3,852,779
Depot level reparable	9,404
Aviation fuel	28,467,243
Other operating supplies and services	4,017,379
<i>Construction Repairs</i>	
Major construction	62,775,049
Architectural and engineering services	0
Minor construction/major repairs	6,406,508
Operations and maintenance agreements	3,000,671
Total funds allotted to USPFO-HI	\$187,705,697
<i>Funded Directly by National Guard Bureau (Air)</i>	
Annual training pay	3,073,399
Other active duty pay	4,810,549
Inactive duty training pay	14,632,198
Basic training pay	1,134,497
Active Guard Reserve pay	15,573,714
Total funds provided by National Guard Bureau (Air)	\$39,224,357
Total federal support for Air National Guard	\$226,930,054

Table 4: Financial Statement 2011**DoD Operating Funds**Program organization and category of
expenditure General Fund AccountsTotal Appropriation
(including CB)Total Balance
ExpenditureBalance
(Reversion)**Departmental Administration**

Personnel	1,864,940	1,531,860	333,080
Other	1,814,227	1,288,457	525,770
Organization Total	3,679,167	2,820,317	858,850

Hawaii Army National Guard

Personnel	981,586	981,586	0
Other	1,472,901	1,472,901	0
Organization Total	2,454,487	2,454,487	0

Hawaii Air National Guard

Personnel	318,425	318,425	0
Other	619,680	619,680	0
Organizational Total	938,105	938,105	0

State Civil Defense

Personnel	1,889,628	1,889,628	0
Other	161,162	161,162	0
Organizational Total	2,050,790	2,050,790	0

Major Disaster

.....	500,000	292,250	207,750
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DEF 110 Program Total	9,622,549	8,555,949	1,066,600
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DEF 112: Services to Veterans/Office of Veterans Services

Personnel	918,951	716,284	89,801
Other	726,810	685,425	41,385

DEF 112 Program Total	1,645,761	1,514,575	131,186
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DEF 114: Hawaii National Guard Youth Challenge Academy

Personnel	1,034,216	618,864	352,352
Other	728,607	513,739	214,868

DEF 114 Program Total	1,762,823	1,195,603	567,220
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Total General Fund	13,995,618	12,786,106	1,209,512
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Total Federal Fund	87,752,908	52,799,670	34,953,238
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Departmental Totals	100,784,041	64,065,797	36,718,244
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BOOOOOM – Combat engineers with Alpha Co., 29th Brigade Special Troops Battalion practice door breaching techniques with explosives during training at Pohakuloa Training Area, Hawaii, in June. Staff Sgt. Jamieson L. Pond photo

Table 5: Statement of Revenue and Receipts FY11

	Credited to:			
	<i>General Fund Treasury</i>	<i>General Fund Operating</i>	<i>Trust</i>	<i>Special Fund</i>
Source:				
Non-tax revenue/receipt				
Rental, armories	0	0	50,683	0
Donation	0	0	5,200	0
Asset Forfeiture				
Vacation earned	0	0	0	5,786
Overpayment				
Vacation accrual	0	0	88,340	0
Misc. Income	24,203	0	0	0
Service Charge	90	0	0	0
Reimbursement				
Utilities	0	0	0	88,909
Others	61,830	111,026	0	207,790
Prior fiscal year	1,711,660	0	407,787	229,940
Federal Funds				
Hawaii National Guard				
Master cooperative agreement	0	0	0	16,463,781
ARRA Federal Stimulus Funds	0	0	0	4,312,085
Youth CHALLENGE Academy	0	0	0	6,825,506
About Face	0	0	26,032	99,627
Federal Emergency Management Agency (FEMA) Emergency Management				
preparedness grant	0	0	0	2,470,908
Office of Domestic Preparedness (ODP)	0	0	0	112,755,796
Recovery of indirect cost	0	0	0	0
Disaster assistance				
October 2004 flood (Manoa)	0	0	0	5,546,538
November 2000 flood	0	0	0	749,003
Federal Major Disasters - fires	0	0	0	214,883
March 2006 flood	0	0	0	532,338
October 2006 earthquake	0	0	0	347,046
December 2007 high winds	0	0	0	341,854
December 2008 flood	0	0	0	181,169
Total	\$1,787,783	\$111,026	\$578,042	\$51,372,959

**PTA
PREPAREDNESS**
– *Soldiers from the
Company A, 29th
Brigade Support
Battalion,
practice convoy
operations at
the Pohakuloa
Training Area on
the Big Island of
Hawaii, during
their 2010 annual
training.* Staff Sgt.
Theresa E. Gualdarama
photo

