

JOSH GREEN, M.D.  
GOVERNOR  
KE KIA'ĀINA



MAJOR GENERAL KENNETH S. HARA  
DIRECTOR OF EMERGENCY MANAGEMENT

JAMES DS. BARROS  
ADMINISTRATOR OF EMERGENCY  
MANAGEMENT  
PHONE (808) 733-4300  
FAX (808) 733-4287

STATE OF HAWAII  
KA MOKU'ĀINA O HAWAII  
**DEPARTMENT OF DEFENSE**  
**KA 'OIHANA PILI KAUA**  
OFFICE OF THE DIRECTOR OF EMERGENCY MANAGEMENT  
4204 DIAMOND HEAD ROAD  
HONOLULU, HAWAII 96816-4420

## MINUTES

### Hawaii Advisory Council on Emergency Management [HACEM] Meeting HI-EMA Building 303 - Business Recovery Center

**March 22, 2023**

**HACEM Members:** Darryl Oliveira, County of Hawaii *[Chair]*  
Ronald Cox, City and County of Honolulu *[Regrets]*  
William C. Bergin, County of Hawaii  
Glenda Nogami-Streifert, County of Kauai  
Mona Curry, City and County of Honolulu *[Regrets]*  
Gerry Silva, City and County of Honolulu *[Regrets]*

**DOD, HI-EMA, and  
State Partners:**

MG Kenneth S. Hara, Adjutant General  
BG Stephen F. Logan, Deputy Adjutant General  
James DS. Barros, Administrator of HI-EMA  
David A. Lopez, Executive Officer of HI-EMA  
Craig Iha, Deputy Attorney General  
Hiro Toiya, Director, City & County of Honolulu, Depart. of Emergency Management  
Elton Ushio, Administrator of Kauai Emergency Management  
Herman Andaya, Administrator of Maui Emergency Management  
Talmadge Magno, Administrator of Hawaii Civil Defense  
Adam Weintraub, Communications Director of HI-EMA  
Olivia Napoli-Fultz, Acting Logistics Branch Chief of HI-EMA  
Matthew Wall, Operations Branch Chief of HI-EMA  
Helen Au, Administrative Manager of HI-EMA  
Lorinda Wong-Lau, Resilience Branch Chief of HI-EMA  
Kelli Nicklaus-Ciccione, Private Secretary of HI-EMA

**Guest(s):** BATool Presenter

**Public:** None

## **I. Welcome/Call to Order**

## **II. Open Remarks**

- Darryl Oliveira – Welcome, call meeting to order, and roll call. Thank you for participating to share insight and wisdom in Emergency Management mission across the State.

## **IV. Minutes [1 November 2022]**

- Minutes were circulated electronically for review, HACEM Members have approved and signed. The 22 March 2023 HACEM Meeting announcement included approved Minutes for the November meeting. Request a note to record for agenda item “XI. Announcements” pertaining to the next HACEM Meeting, February 7, 2023. The February 7 Meeting was postponed to and held on March 22, 2023.

## **V. Council Member Reports / Updates**

### **a.) Kauai**

Glenda Nogami-Streufert

COVID:

- Ended Covid operations, except for the distribution of tests from inventory. In terms of public testing, the large-scale public testing has stopped and KEMA has also. The positions supporting testing for KEMA have terminated.

Non-COVID:

- Communications interoperability challenges, difficult to communicate due to the geography, topography, and configuration of the island. The KEMA Team are working closely with the Kauai Police and Fire Departments to ensure connectivity.
- KEMA Staffing. Support ongoing efforts to increase and enhance staffing of KEMA.
- Waimea Hanapepe levy projects. Working with Senator Schatz’s office in addition to for support regarding the need for repair and/or refurbishing to lessen flooding.
- Wainiha Community Resiliency Project.
- FEMA grants continuing to work with the HI-EMA Resilience Branch on the Retrofit Program. With older buildings, retrofit and looking at possibilities of increasing the span of preparedness for communities close to shoreline, exposed to storm surges and sea level rise.

### **b.) Hawaii**

Darryl Oliveira | William Bergin

- Darryl Oliveira:
  - Administrator Barros called for a meeting in February including myself and the County Administrator’s. Discussed as HACEM Members, how can we help support and be of additional support? How can we as the HACEM, support the management team?
  - Hiro Toiya and Mona Curry offered in the last meeting to host a visit at the Hau’ula Community Center site and discuss. Luke Meyers and Hiro Toiya did visit the Hau’ula site, viewed and discussed with another community member regarding their project. The concept of “resilience hubs” is different based on the communities and that should be acknowledged as all communities are different. The concept on Hawaii Island is one of

community engagement in developing resilience based on community led and conducted vulnerabilities assessments and identifying community assets and strengths. This goes beyond disaster events and incorporates strategies to address the daily needs of community members that will inherently put people in a better position going into a disaster.

Hiro Toiya – Trying to determine how it fits in with government. Is it a government project or is it a community project and determine how to leverage the best funding sources?

- William (Billy) Bergin: From my perspective, resilience shortage in West Hawaii is subjected to a series of two corner stones one was significantly worse, this happened to be the heavily forested areas. Significant property damage not so much of the risk, it was being land locked.

**c.) Maui**

- Vacant

**d.) Oahu**

- Hiro Toiya

Working with volunteer groups focusing on continued work on Oahu, steering conversation away from sheltering to Resilience Hubs.

Talmadge Magno - 2018 first experience. The parallel operations were coordinated and benefited from the operations. Helps to serve not only during times of disasters.

Herman Andaya – The Mayor’s office had a Resiliency division, waiting to see if this will be created under the new administration.

Darryl Oliveira – With change of Administration you can lose momentum, and the cohesiveness between an entity to the community continuity.

Gerry Silva | Ron Cox | Mona Curry

- Not present.

**VI. County EM Partner Reports**

- **Hawaii - Talmage Magno:**
  - End of April will be back at our Emergency Operating Center (EOC) after two years of relocation.
  - Staffing: Secretary Position and County Radio Operator
  - Emergency Management Communications Center
  - Budget submitted for coming year. Plans did complete the CMP.
  - Tsunami Plan
  - Pacific Disaster Center and HVO are meeting next week, State Warning Point may participate too.
  - HI-EMA Response: Previously discussed, use Hilo EOC as our HI-EMA back-up EOC.
- **Maui – Herman Andaya:**
  - New Administration [Mayor and Managing Director] on Maui.
  - Transitioning to Administrator Barros’, met with Olivia Napoli-Fultz, Acting Logistics Branch regarding sirens.

- MEMA budget will be submitted this Friday.
- MEMA has had three (3) activations since the new administration.
- Disaster Expo will be held at Queen Ka'ahumanu Center working remote ICPs and Center Command Post on Molokai.

**c.) Kauai – Elton Ushio:**

- A large land opened in Kauai, a group is proposing a resiliency hub to potentially include a police/fire substation, etc. Determining how KEMA can support.
- HI-EMA response – Vibrant Hawaii may be able to mediate communications.
- Staffing changes: Executive Officer, Grants, Senior Experience Leader, etc. An Accountant III. is on board working on grant close outs.
- Communications started with First Net, and the police and fire departments.

**d.) Oahu – Hiro Toiya:**

- April is Tsunami Awareness Month.
- Having operational discussions and what are the protocols are based on. Hazard implications, discussing the need for advisory type products.
- Hurricane preparations items working with HI-EMA.
- Department of Emergency Management's [DEM] will have hurricane training first week of June.
- Hurricane Shelters.
- Funding requested for a mass communication system. We do have a series of City Council Meetings in discussion.
- Working with non-profit Partners & Care. Have a MOU with the Food Bank to be our partner to manage.
- Trainings with the Air Force and Hawaii Core of Engineers.

**VII. Focus Areas and Issues** (Presented)

- **Siren Program Overview** – Olivia Napoli-Fultz, Acting Logistics Branch Chief
  - Siren outage and training. Tracking of siren outages are manual.
  - Make sure the counties are aware, objectively our priority to repair may be different in priority than the County's.
  - Explanation of what we are tracking and how.
  - Timelines will be provided within the next couple of months.
  - Darryl Oliveira – Request the needs to support through legislation.
- **Exercise/Train Overview** – Matthew Wall, Operations Branch Chief
  - SEOC Training Program
  - MP23
  - NLE24

## **VIII. HI-EMA Update**

- James Barros - The Planning Team will be working with the Administrators 19-20 April in discussion regarding the Ports, Cyber, Critical Infrastructure, Communications, and Wildfire. Climate Change- Looking at mitigation and adaptation, climate literacy, and responsive stabilization.
- Dr. William Bergin – Discussed the importance of the Daniel K. Inouye Highway at the foothills of Mauna Kea as a primary transportation corridor that supports essential services and is vital to the economy of Hawaii Island.
- MG Kenneth Hara – Look at this as our exercise. We want to be close to failure in the exercise, not during the actual response – a steady State response shutting down services (i.e., buses, schools, etc.) discuss sequence of the Island shut down and same with services, include the non-profits too. We want to discuss at the Makani Pahili 23 Senior Leader Meeting on May 8 with the Mayors and the Governor.

### **a.) Tetra Tech BATool (Virtual Presentation)**

## **IX. HI-EMA Vision for 2023** (Presented)

### **a.) 2023 Priorities**

James Barros - As day 50 in the Administrator role, the following are my TOP 10:

- Strengthening Partnerships.
- Reorganizing our Emergency Operating Center (EOC).
- In May we will have a Community Outreach Coordinator and a Team funded by grants.
- Refinement of a Distribution Plan.
- Visited the FEMA Distribution Center.
- Development of people at HI-EMA.
- EMPG closing out/2023 we are opening.
- BATool, lock down the methodology.
- HI-EMA 10 years from now, what will it look like?
- County Desks.
- Emergency Management Officers (EMO), monthly virtual meetings.

Talmadge Magno – At time of activation, the County desks take the place of a LNO and use of ESF 20.

## **X. HACEM Status**

- Darryl Oliveira, Chair of HACEM – Status of vacancy
  - Herman Andaya: Maui County HACEM Member vacancy/term limitations.

## **XI. Closing Remarks**

- James Barros – Emergency Readiness Training (ERT) HI-EMA SWP with Hilo, NLE 24, and BATool end of April deadline.
- MG Kenneth Hara –
  - Indo-Pacific Region offering up a deep dive if we should get into a crisis.
  - Would invite the Governor once annually to the HACEM Meeting.
  - Ways and Means Committee meeting tomorrow.
  - The Public Safety Intergovernmental Military Committee passed to go through full Senate confirmation.
  - Thank you to County attendance.
- Dr. William Bergin – Resilience stability.
- Lorinda Wong-Lau – County driven. The County defines each organization’s outlook.
- Darryl Oliveira – Thoughts of hosting the HACEM Meeting at different counties?

## **XII. Announcements/Adjournment**

- Next HACEM Meeting, May 25, 2023 [12:30-3:30 pm]
- Darryl Oliveira - Motion to adjourn, Meeting adjourned at 1:40 p.m.

*Darryl Oliveira*

---

DARRYL OLIVEIRA  
Chair

*JDS.B.*

---

JAMES DS. BARROS  
Administrator  
Hawaii Emergency Management